



ANNUAL REPORT 2022

President's Message



"to SERVE HUMANITY so ALL MAY LIVE as GOD INTENDED."

his year marks a significant milestone as we celebrate the 40th anniversary of ADRA.

These four decades have been a remarkable journey. Through the tireless efforts of staff and volunteers around the world, and with the generous support of our partners and donors, we have been blessed to help transform millions of lives.

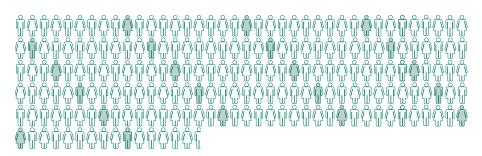
Children have brighter futures through access to quality education. Families are better able to support their households with improved livelihoods. Communities are healthier with access to safe water, nutritious food, and medical care. And those in crisis have received urgent support and emergency resources when they needed them most.

Now, as we reflect on another year of impactful work, I pray that we continue to follow ADRA's purpose to serve humanity so all may live as God intended.

Thank you for your support and for helping ADRA celebrate 40 years of justice, compassion, and love.

Michael Kruger President, ADRA International

2022 By the Numbers 🔾



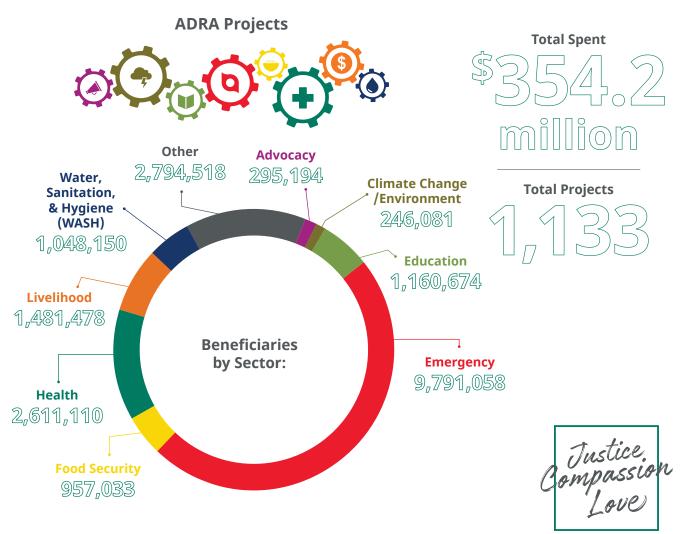
20,385,297

people served!

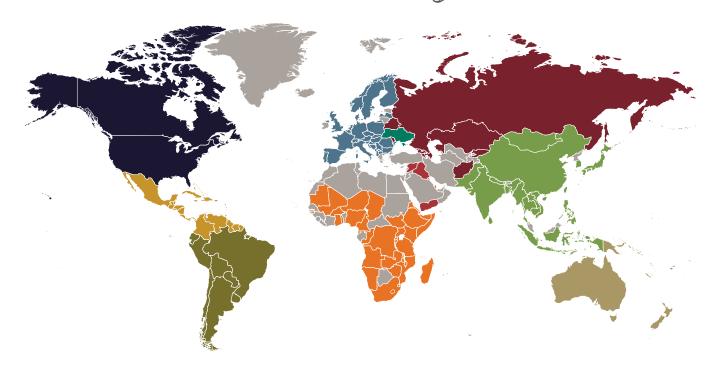
= 100,000 people

= 1,000,000 people

115 active country offices



Regional Highlights



| AFRICA REGION | | | | |
|---------------|----------------------|-----------|--|--|
| PROJECT COUNT | PROJECT COUNT BUDGET | | | |
| 182 | \$80,204,965 | 4,308,121 | | |

| ASIA REGION | | |
|---------------|--------------|---------------|
| PROJECT COUNT | BUDGET | BENEFICIARIES |
| 177 | \$31,682,591 | 3,635,503 |

| EURO-ASIA DIVISION | | | |
|--------------------|-------------|---------------|--|
| PROJECT COUNT | BUDGET | BENEFICIARIES | |
| 48 | \$1,048,161 | 58,263 | |

| | EUROPEAN REGION | | |
|---------------|-----------------|---------------|--|
| BENEFICIARIES | BUDGET | PROJECT COUNT | |
| 38,667 | \$4,702,196 | 113 | |

| INTER-AMERICAN DIVISION | | | |
|-------------------------|--------------|---------------|--|
| PROJECT COUNT | BUDGET | BENEFICIARIES | |
| 25 | \$21,459,067 | 54,423 | |

| MIDDLE EAST & NORTH AFRICA UNION | | |
|----------------------------------|---------------|-----------|
| PROJECT COUNT | BENEFICIARIES | |
| 43 | \$60,202,520 | 2,401,273 |

| NO | RTH AMERICAN DIVIS | SION |
|---------------|--------------------|---------------|
| PROJECT COUNT | BUDGET | BENEFICIARIES |
| 3 | \$208,084 | 1,825 |

| SOUTH AMERICAN DIVISION | | |
|-------------------------|--------------|---------------|
| PROJECT COUNT | BUDGET | BENEFICIARIES |
| 294 | \$72,619,697 | 1,100,522 |

| SOUTH PACIFIC DIVISION | | |
|------------------------|--------------|---------------|
| PROJECT COUNT | BUDGET | BENEFICIARIES |
| 224 | \$39,827,371 | 1,279,313 |

| UKRAINE | | |
|---------------|--------------|---------------|
| PROJECT COUNT | BUDGET | BENEFICIARIES |
| 24 | \$42,300,000 | 7,507,387 |



DRA's response to the conflict in Ukraine is ongoing. In 2022 alone, urgent emergency assistance was provided to more than 7.5 million people in the country, and also extended support to refugees from Ukraine in several countries.

Within Ukraine, emergency support encompassed an overwhelming amount of needs, including:

- ▶ Distribution of over 18 million loaves of bread
- ▶ Delivery of 62,208 liters of clean water
- ▶ Provision of 225,729 food vouchers
- ► Support to 85 medical institutions
- ▶ 24,559 emergency evacuations from conflict zones
- ► Resources to reach 235,947 individuals with mental health, legal, and protection support

One of the millions served by ADRA in Ukraine was Yana. She initially received assistance from ADRA during an emergency distribution but soon became an ADRA volunteer.

"Helping people has allowed me to find relief and believe in a better future," said Yana. "When you realize that you are not alone in your troubles and that you are not left to your own devices, you gain optimism and faith."

Emergency Response & Preparedness

9,791,058 people served





Increasing \$ Production & Income

DRA is helping to improve livelihoods of agricultural producers in Mongolia through the Sustainable Agriculture, Food and Economic Resilience (SAFER-2) project.

The project has successfully trained 45 master gardeners, enabling 845 participants to enhance their knowledge of improved agricultural practices and cooking with seasonal food. Tools, seeds, garden structures, and cooking manuals were provided as part of the initiative.

Mirzabay joined the SAFER-2 project when his work as a motorcycle taxi operator didn't provide enough income to support his family. He faced several challenges, including infertile soil, but his small yard began producing positive results as he received resources and implemented what he learned.

"Year by year, my soil is getting better, and the harvest is increasing," said Mirzabay. "Now I am influencing and pushing my neighbors to grow in their yards. I am happy to be part of [the] SAFER-2 project. Thank you, ADRA Mongolia!"

Livelihoods

1,481,478 people served

Healthy Start for Infants & Mothers

he 2 million people served by ADRA in Yemen in 2022 include mothers and infants supported by the Managing At-Risk Mothers and Infants (MAMI) pilot project.

A first-of-its-kind initiative in the country, the project focuses on babies under 6 months, addressing malnutrition and illness. It also provides mental health and other support to mothers through health units and community health volunteers who receive training under the program.

Dr. Gamal operates a health unit in one of the communities served by the MAMI project.

"We used to face difficulties in diagnosing children as SAM (severe acute malnutrition) once they reached six months old," said the doctor. Children below the age of six months often had nutritional issues...premature birth, mothers with mental health problems like depression, and teenage mothers. Now, with the MAMI program, we can assist these cases before the patients' conditions worsen."

Health

2,611,110
people served







ake a two-day boat trip from Manaus, Brazil into the Amazon rainforest and you'll find the Massauari Adventist Technical School (ETAM) where children from five riverside communities receive quality education from ADRA.

The school was constructed in 2018 with help from ADRA Connections volunteers from Adventist colleges and universities across the US and Brazil. In 2022, the school had the privilege of serving around 50 children! These students range from kindergarten to ninth grade and receive transportation, meals, clean water, and social assistance in addition to the education provided within the school's classrooms.

"What makes this so special is that ETAM is now part of us forever," a participant from the original ADRA Connections trip said. "Knowing that children are learning in the buildings that we built and getting the support they need from ADRA makes me so happy."

Education

1,160,674
people served



n Mexico, one way to increase empathy between communities and the migrants they host can be found in the pages of a book.

"Me Llaman Migrante" was commissioned by ADRA to share stories of those in mobility situations and was supported by interactive museum exhibits, social inclusiveness workshops in schools, and a film.

The advocacy effort exceeded expectations, attracting around 1,500 monthly visitors to the Museum of Tapachula and inspiring more than 800 letters of encouragement for the migrant community.

"Among the boys and girls, they commented that they should take care of each other and that they would be family from that moment on," said psychologist José Francisco Arguello Nanduca. "At that moment, I understood the impact that this project has, and the change that it generates."

Advocacy

295,194
people served





| AFRICA REGION | | |
|-----------------------------------|----------|--------------|
| SECTOR | PROJECTS | 2022 USD |
| Advocacy | - | \$1,193,677 |
| Climate Change | - | \$1,093,459 |
| Education | 36 | \$15,803,038 |
| Emergency Response & Preparedness | 16 | \$5,022,705 |
| Food Security | 26 | \$20,885,874 |
| Health | 37 | \$10,874,783 |
| Livelihoods | 24 | \$8,032,910 |
| WASH | 10 | \$5.442,311 |
| Other | 33 | \$11,856,208 |
| Total | 182 | \$80,204,965 |

| ASIA REGION | | |
|-----------------------------------|----------|--------------|
| SECTOR | PROJECTS | 2022 USD |
| Advocacy | - | - |
| Climate Change | - | - |
| Education | 35 | \$6,264,919 |
| Emergency Response & Preparedness | 67 | \$11,992,845 |
| Food Security | - | - |
| Health | 25 | \$4,474,942 |
| Livelihoods | 31 | \$5,548,928 |
| WASH | 9 | \$1,610,979 |
| Other | 10 | \$1,789,977 |
| Total | 177 | \$31,682,590 |

| EURO-ASIA DIVISION | | |
|-----------------------------------|----------|-------------|
| SECTOR | PROJECTS | 2022 USD |
| Advocacy | - | \$90,654 |
| Climate Change | - | - |
| Education | 8 | \$216,289 |
| Emergency Response & Preparedness | 10 | \$143,018 |
| Food Security | - | - |
| Health | 5 | \$130,505 |
| Livelihoods | 5 | \$106,679 |
| WASH | 2 | \$90,657 |
| Other | 17 | \$270,359 |
| Total | 47 | \$1,048,161 |

| EUROPEAN REGION | | |
|-----------------------------------|----------|-------------|
| SECTOR | PROJECTS | 2022 USD |
| Advocacy | 2 | - |
| Climate Change | 1 | \$46,022 |
| Education | 9 | \$208,786 |
| Emergency Response & Preparedness | 18 | \$2,255,133 |
| Food Security | 4 | \$154,090 |
| Health | 22 | \$1,198,024 |
| Livelihoods | 6 | \$247,057 |
| WASH | 7 | \$77,425 |
| Other | 44 | \$515,659 |
| Total | 113 | \$4,702,196 |



| INTER-AMERICAN DIVISION | | |
|-----------------------------------|----------|--------------|
| SECTOR | PROJECTS | 2022 USD |
| Advocacy | - | - |
| Climate Change | - | - |
| Education | 3 | \$573,862 |
| Emergency Response & Preparedness | 4 | \$551,750 |
| Food Security | 7 | \$8,168,698 |
| Health | 2 | \$2,039,977 |
| Livelihoods | 1 | \$262,634 |
| WASH | 2 | \$7,273,032 |
| Other | 5 | \$2,589,114 |
| Total | 24 | \$21,459,067 |

| MIDDLE EAST & NORTH AFRICA UNION | | | |
|-----------------------------------|----------|--------------|--|
| SECTOR | PROJECTS | 2022 USD | |
| Advocacy | 1 | \$148,649 | |
| Climate Change | 1 | - | |
| Education | 3 | - | |
| Emergency Response & Preparedness | 6 | \$1,486,644 | |
| Food Security | 5 | \$31,276,352 | |
| Health | 7 | \$11,617,109 | |
| Livelihoods | 6 | \$6,803,395 | |
| WASH | 9 | \$7,506,073 | |
| Other | 6 | \$1,364,298 | |
| Total | 44 | \$60,202,520 | |

| NORTH AMERICAN DIVISION | | |
|-------------------------|----------|-----------|
| SECTOR | PROJECTS | 2022 USD |
| Education | 2 | - |
| Livelihoods | 1 | \$208,084 |
| Total | 3 | \$208,084 |

| SOUTH AMERICAN DIVISION | | |
|-----------------------------------|----------|--------------|
| SECTOR | PROJECTS | 2022 USD |
| Advocacy | 4 | \$307,404 |
| Climate Change | 1 | \$12,336 |
| Education | 59 | \$10,035,365 |
| Emergency Response & Preparedness | 22 | \$2,963,874 |
| Food Security | 32 | \$8,541,633 |
| Health | 52 | \$8,829,990 |
| Livelihoods | 17 | \$8,627,097 |
| WASH | 10 | \$851,580 |
| Other | 97 | \$32,450,418 |
| Total | 294 | \$72,619,697 |

| SOUTH PACIFIC DIVISION | | |
|-----------------------------------|----------|--------------|
| SECTOR | PROJECTS | 2022 USD |
| Advocacy | 2 | \$55,485 |
| Climate Change | 4 | \$52,167 |
| Education | 4 | \$229,330 |
| Emergency Response & Preparedness | 32 | \$3,020,559 |
| Food Security | 8 | \$2,101,365 |
| Health | 15 | \$6,098,318 |
| Livelihoods | 120 | \$2,108,983 |
| WASH | 14 | \$2,859,121 |
| Other | 25 | \$23,302,043 |
| Total | 224 | \$39,827,371 |

| UKRAINE | | |
|-----------------------------------|----------|--------------|
| SECTOR | PROJECTS | 2022 USD |
| Emergency Response & Preparedness | 24 | \$42,300,000 |
| Total | 24 | \$42,300,000 |



ADMINISTRATION

Michael Kruger

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ADRA International

Imad Madanat

Vice President for Programs ADRA International

Olivier Guth

Vice President for Finance ADRA International

Matthew Siliga

Vice President for Strategic Operations & Growth ADRA International

Korey Dowling

Vice President for People & Culture ADRA International

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Audrey Andersson

2nd Vice Chair General Vice President General Conference of Seventh-day Adventists *Appointed 2022

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ADRA International

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Educator

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Ezras Lakra

President, Southern Asia Division of Seventh-day Adventists

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Director, Health Ministries General Conference of Seventh-day Adventists *Appointed 2022

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Dwayne Leslie

Vice President, Deputy General Counsel & Chief Compliance/Integrity Officer Adventist Healthcare *Appointed 2022

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Deputy Secretary General, Norwegian Refugee Council *Departed 2022

Samuel Lumwe

Associate Director, Global Center for Adventist-Muslim Relations, General Conference of Seventh-day Adventists *Departed 2022

Barna Magyarosi

Executive Secretary, Inter-European Division of Seventh-day Adventists *Appointed 2022

Fred Manchur

CEO, Kettering Health Network (Retired)

Solomon Maphosa

President, Southern Africa-Indian Ocean Division of Seventh-day Adventists *Departed 2022

Rick McEdward

President, North Africa Union of Seventh-day Adventists

Hopekings Ngomba

Treasurer, Southern Africa-Indian Ocean Division of Seventh-day Adventists

Robert Osei-Bonsu

President, West Africa Division of Seventh-day Adventists *Appointed 2022

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Professor, Universidad Nacional de Lanús

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Co-Founder and President, The Reiner Foundation

Blasious Ruguri

President, East-Central Africa Division of Seventh-day Adventists

Saw Samuel

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Director, Institute for Health Policy Loma Linda University

Norbert Zens

CEO, Inter-European Division of Seventh-day Adventists

INVITEES

Karnik Doukmetzian

General Counsel, Office of General Counsel General Conference of Seventh-day Adventists



Consolidated Financial Statements

| ASSETS | 2022 | 2021 |
|---|--------------|--------------|
| Cash and cash equivalents | \$19,043,987 | \$15,113,402 |
| Investments | \$57,775,137 | \$65,523,693 |
| Net amount due from affiliates | \$4,962,695 | \$1,969,832 |
| Loans to affiliates | \$57,710 | \$55,289 |
| Amount due from government agency, net of allowance | \$1,022,073 | \$3,510,482 |
| Other receivables | \$735,323 | \$222,704 |
| Contributions receivable, net of allowances | \$1,301,665 | \$640,095 |
| Inventories | \$2,413,326 | \$1,071,876 |
| Prepaid inventory | \$99,717 | _ |
| Prepaid expenses | \$612,986 | \$365,299 |
| Furniture and equipment, net of accumulated depreciation | \$354,270 | \$369,339 |
| Agency funds | \$2,648,055 | \$1,752,024 |
| Contributions receivable-long-term, net of allowances | \$3,285,556 | \$2,592,307 |
| Loans to affiliates– long term | \$317,482 | \$370,353 |
| Total assets | \$94,629,982 | \$93,556,695 |

| LIABILITIES | 2022 | 2021 |
|--|--------------|--------------|
| Accounts payable | \$1,456,891 | \$1,668,783 |
| Accrued expenses | \$6,950,590 | \$8,065,327 |
| Amount due to affiliates | \$2,104,514 | \$1,791,624 |
| Amount due to government agency | \$10,387,911 | \$7,507,307 |
| Amount due to other | \$2,382,208 | \$4,164,875 |
| Agency funds | \$2,648,035 | \$1,752,024 |
| Total liabilities | \$25,930,149 | \$24,949,940 |
| NET ASSETS | | |
| W/O donor restrictions | | |
| Undesignated | \$34,938,437 | \$41,636,595 |
| Designated by the Board | \$7,592,003 | \$4,780,973 |
| Total net assets w/o donor restrictions | \$42,530,440 | \$46,417,568 |
| With donor restrictions | | |
| Restricted to purpose | \$21,579,789 | \$18,957,844 |
| Restricted to time | \$4,589,604 | \$3,231,343 |
| Total net assets with donor restrictions | \$26,169,393 | \$22,189,187 |
| Total net assets | \$68,699,833 | \$68,606,755 |
| TOTAL LIABILITIES AND NET ASSETS | \$94,629,982 | \$93,556,695 |

