



ADRA



ANNUAL REPORT

2021

## President's Message



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*“to SERVE  
HUMANITY so  
ALL MAY LIVE as  
GOD INTENDED.”*

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**W**e experienced another year of transition and growth in 2021.

While we prayed the worst of COVID-19 was behind us, surges and hotspots showed us that the pandemic would be an ongoing presence.

We resumed more of our pre-pandemic work even as we continued to respond to emergency needs and provided support to communities who were ready to get their lives back on track.

The result of this hard work is reflected in the numbers and stories of this report. What can't always be captured within these pages is the dedication of ADRA's network.

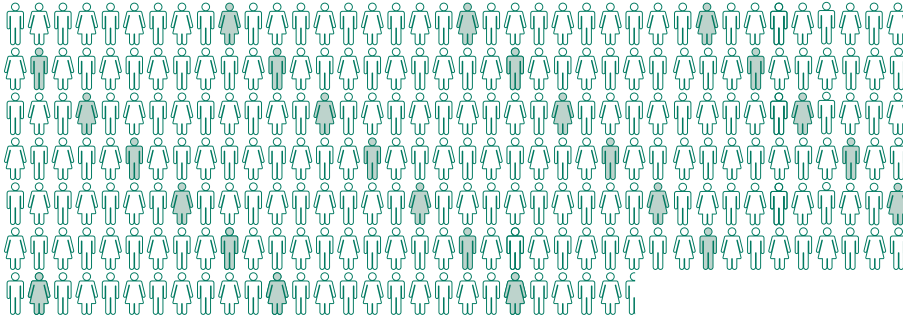
I am reminded of Galatians 6:9 where we are told: *“Let us not become weary in doing good, for at the proper time we will reap a harvest if we do not give up.”*

Weariness would be understandable after the years we've experienced. Instead, ADRA's staff, partners, volunteers, supporters, and global community have not given up and have continued to inspire every day.



Michael Kruger  
President, ADRA International

# By the Numbers



25,363,270  
people served!

 = 100,000 people

107  
countries served

## ADRA Projects

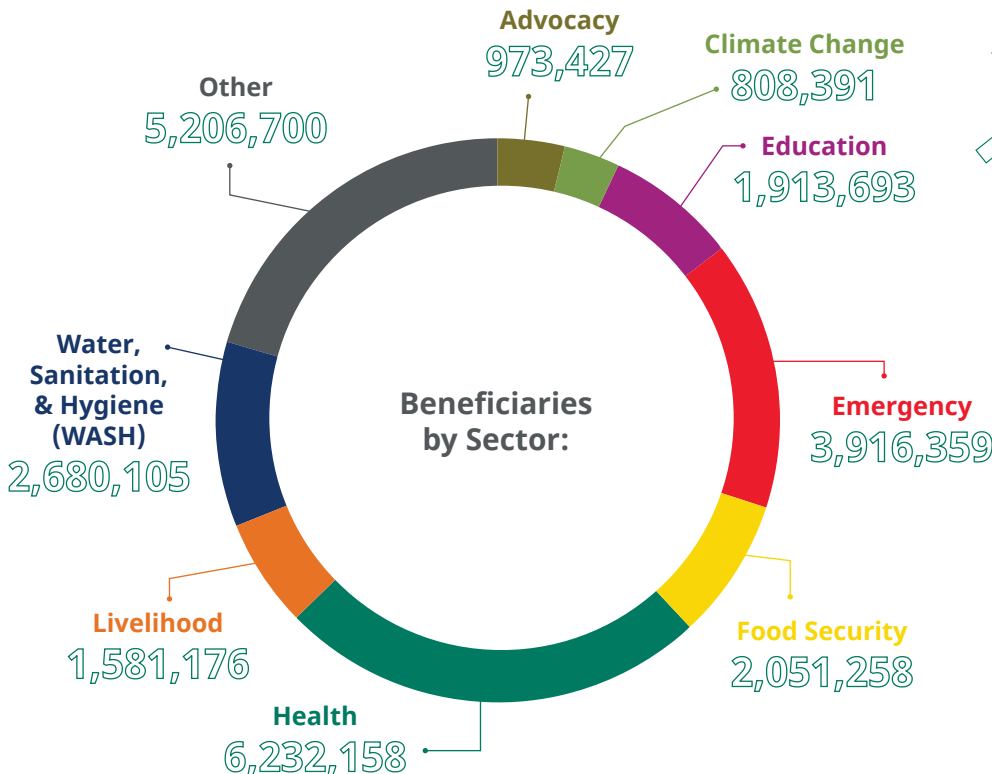


Total Spent

\$258.8  
million

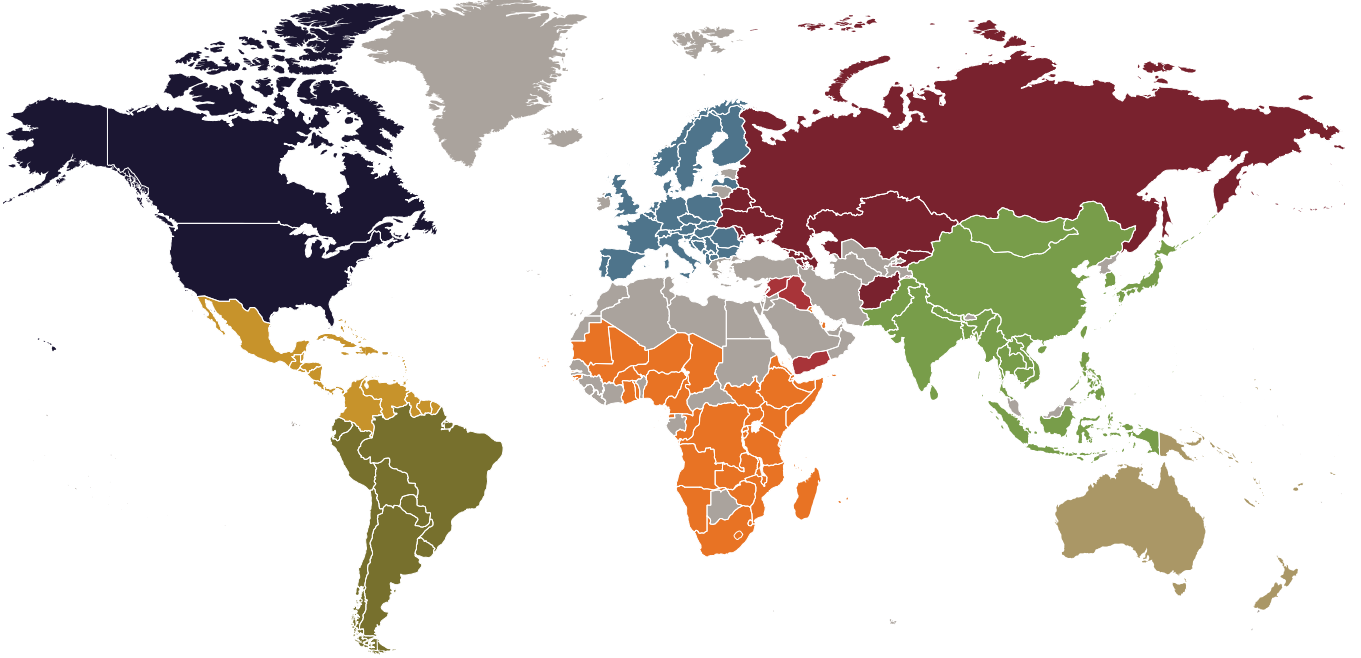
Total Projects

1,657



*Justice  
Compassion  
Love*

# Regional Highlights



## AFRICA REGION

PROJECT COUNT	BUDGET	BENEFICIARIES
232	\$90,087,498	15,840,444

## ASIA REGION

PROJECT COUNT	BUDGET	BENEFICIARIES
341	\$29,021,634	5,411,964

## EURO-ASIA DIVISION

PROJECT COUNT	BUDGET	BENEFICIARIES
36	\$4,228,480	84,263

## EUROPEAN REGION

PROJECT COUNT	BUDGET	BENEFICIARIES
137	\$6,819,980	147,621

## INTER-AMERICAN DIVISION

PROJECT COUNT	BUDGET	BENEFICIARIES
103	\$15,555,212	402,809

## MIDDLE EAST & NORTH AFRICA UNION

PROJECT COUNT	BUDGET	BENEFICIARIES
147	\$44,528,466	2,168,017

## NORTH AMERICAN DIVISION

PROJECT COUNT	BUDGET	BENEFICIARIES
0	\$0	0

## SOUTH AMERICAN DIVISION

PROJECT COUNT	BUDGET	BENEFICIARIES
421	\$48,015,194	634,727

## SOUTH PACIFIC DIVISION

PROJECT COUNT	BUDGET	BENEFICIARIES
240	\$20,567,432	673,425



# God Sent Me ADRA

**Y**vrose was singing a song when the earthquake hit. “While finishing a verse, that’s when I heard shatters and shaking. My mom was in front of a door, and then she fell.”

After making sure her mother was okay, Yvrose ran for help. Her home was destroyed and she could quickly see the damage the 7.2 magnitude earthquake had done around her.

“I believe that my house would have collapsed anyways because other houses that have better foundations collapsed,” she said.

Yvrose didn’t yet know that more than 137,000 homes like hers had been destroyed, in addition to the loss of schools,

hospitals, and key infrastructure across Haiti. She was also lucky to be alive as more than 2,200 lost their lives.

“The message I’d like to share is to say that I am happy that He sent many people to me to share their ideas with me and to help me see how to move on with life,” said Yvrose. “God sent me ADRA to help me in this situation.”

## Emergency Response & Preparedness

3,916,359  
people served





# Fortune Was on my Side

**B**efore the war in Yemen escalated, Ahmed owned a small farm. He didn't make much money, but he lived in peace and supported his wife and five children.

When conflict forced the family to flee, they ran with nothing but the clothes on their backs. Ahmed continued to find work to support his family, even as his wife fell ill.

At their second displacement camp, Ahmed joined ADRA's SAWA III cash-for-work project, which was completed in 2021.

"For once, fortune was on my side," he said.

Through this, Ahmed was able to pay off most of his debts and send his kids back to school. He was overwhelmed with happiness and began making plans for the future.

"I just couldn't believe it, that I would be able to make money again," he told us. He paused for a while before adding, "This chance could help me restore my livelihood."

## Livelihoods

1,581,176  
people served





## Embracing Health +

**M**a Phaw was concerned about his daughter's health. The girl was small for her age and suffered from skin rashes.

When he joined ADRA's EMBRACE project, Ma Phaw was taught how to grow healthy foods at home. He learned how to prepare soil, make natural fertilizer, and plant seeds. He also learned about the nutritional values of the vegetables he was growing and the importance of a healthy diet.

Now, Ma Phaw and his family gather organic vegetables from their own kitchen garden every day.

"We have been on the new diet for six months, and have seen a real improvement," said Ma Phaw when we spoke with him. "My little girl has gained weight, she is more active and no longer gets the skin rashes she used to."

The EMBRACE project, which concluded in 2021, was funded by ADRA in Canada and partners and improved maternal and early childhood health in rural areas across Cambodia, Myanmar, Rwanda, and the Philippines.

### Health

6,232,158  
people served

CAMBODIA





## Wins for Education

**A** child should not miss out on school, *period*.  
A child also shouldn't miss out on school *because*  
of their period.

In Zambia, ADRA provided a solution for girls who were missing school because they lacked vital supplies for their monthly periods by introducing them to reusable sanitary pads and training them how to make them for themselves.

"I don't abscond from school anymore," said 15-year-old Alice. "I feel comfortable and safe by using this reusable sanitary pad. ADRA has also taught me how to sew them."

This was part of the WASH Integrating Nutrition in Schools (WINS) project, which was completed in 2021. In addition to

reusable pads for the girls, more than 5,000 people now have access to safe water after ADRA drilled and set up solar-powered water systems. And schools are benefitting from modern toilet facilities and gardens that provide produce for student meals, as well as income when there are surplus crops that can be sold to the community.

### Education

1,913,693  
people served





## Partnering in a Pandemic

**I**n April 2021, a deadly surge of COVID-19 cases swept across South Asia. Medical systems in the affected countries were overwhelmed and lacked critical resources to save lives and prevent further spread of the virus.

ADRA partnered with Seventh-day Adventist medical facilities and others in a swift response that delivered vital equipment and support.

In India, one major concern was the lack of oxygen available for hospitals. ADRA was able to source oxygen generation

plants (OGPs) to provide medical-grade oxygen for entire facilities, as well as air-purifying HEPA filters, and many more urgently needed resources and personal protective equipment.

While this commitment began in 2021, the work is ongoing. At this time, OGPs have been delivered to seven hospitals and HEPA filters to eight!



# ADRA Network Statistics

## AFRICA REGION

SECTOR	PROJECTS	2021 USD
Advocacy	7	\$1,340,757
Climate Change	7	\$1,228,190
Education	48	\$17,750,225
Emergency Response & Preparedness	23	\$5,641,583
Food Security	35	\$23,459,347
Health	49	\$12,214,729
Livelihoods	33	\$9,022,693
WASH	15	\$6,112,891
Other	18	\$3,564,825
Empty	27	\$9,752,258
<b>Total</b>	<b>262</b>	<b>\$90,087,498</b>

## EURO-ASIA DIVISION

SECTOR	PROJECTS	2021 USD
Advocacy	1	\$365,714
Education	6	\$872,550
Emergency Response & Preparedness	8	\$576,961
Health	4	\$526,481
Livelihoods	4	\$430,364
WASH	2	\$365,729
Other	9	\$656,432
Empty	4	\$434,249
<b>Total</b>	<b>38</b>	<b>\$4,228,480</b>

## ASIA REGION

SECTOR	PROJECTS	2021 USD
Advocacy	7	\$245,750
Climate Change	9	\$323,332
Education	35	\$6,800,213
Emergency Response & Preparedness	56	\$3,522,711
Food Security	29	\$1,684,221
Health	60	\$5,404,361
Livelihoods	56	\$4,251,370
WASH	25	\$1,539,480
Other	41	\$3,326,367
Empty	23	\$1,923,829
<b>Total</b>	<b>341</b>	<b>\$29,021,634</b>

## EUROPEAN REGION

SECTOR	PROJECTS	2021 USD
Advocacy	3	-
Climate Change	1	\$66,750
Education	11	\$302,820
Emergency Response & Preparedness	22	\$3,270,803
Food Security	5	\$223,490
Health	27	\$1,737,592
Livelihoods	7	\$358,326
WASH	8	\$112,296
Other	17	\$341,454
Empty	36	\$406,449
<b>Total</b>	<b>137</b>	<b>\$6,819,980</b>



## INTER-AMERICAN DIVISION

SECTOR	PROJECTS	2021 USD
Climate Change	2	-
Education	11	\$415,980
Emergency Response & Preparedness	18	\$399,952
Food Security	29	\$5,921,312
Health	8	\$1,478,735
Livelihoods	6	\$190,377
WASH	10	\$5,272,063
Other	15	\$1,876,793
Empty	4	-
<b>Total</b>	<b>103</b>	<b>\$15,558,212</b>

## MIDDLE EAST & NORTH AFRICA UNION

SECTOR	PROJECTS	2021 USD
Advocacy	2	\$109,947
Climate Change	3	-
Education	10	-
Emergency Response & Preparedness	19	\$1,099,588
Food Security	16	\$23,133,384
Health	23	\$8,592,532
Livelihoods	21	\$5,032,094
WASH	31	\$5,551,826
Other	21	\$403,572
Empty	1	\$605,523
<b>Total</b>	<b>147</b>	<b>\$44,528,466</b>

## SOUTH AMERICAN DIVISION

SECTOR	PROJECTS	2021 USD
Advocacy	6	\$203,252
Climate Change	2	\$8,156
Education	84	\$6,635,252
Emergency Response & Preparedness	32	\$1,959,675
Food Security	46	\$5,647,616
Health	74	\$5,838,274
Livelihoods	24	\$5,704,124
WASH	14	\$563,054
Other	116	\$19,553,947
Empty	23	\$1,901,844
<b>Total</b>	<b>421</b>	<b>\$48,015,194</b>

## SOUTH PACIFIC DIVISION

SECTOR	PROJECTS	2021 USD
Advocacy	2	\$28,653
Climate	4	\$26,940
Education	4	\$118,429
Emergency Response & Preparedness	34	\$1,559,861
Food Security	9	\$1,085,175
Health	16	\$3,149,260
Livelihoods	129	\$1,089,110
WASH	15	\$1,476,491
Other	14	\$3,553,704
Empty	13	\$8,579,808
<b>Total</b>	<b>240</b>	<b>\$20,567,431</b>

# Board Members

## ADMINISTRATION

**Michael Kruger**

*President*  
ADRA International

**Imad Madanat**

*Vice President for Programs*  
ADRA International

**Ann Gibson**

*Vice President for Finance*  
ADRA International  
*\*Departed 2021*

**Olivier Guth**

*Vice President for Finance*  
ADRA International  
*\*Appointed 2021*

**Matthew Siliga**

*Vice President for Marketing & Development*  
ADRA International

**Korey Dowling**

*Vice President for People & Culture*  
ADRA International

## OFFICERS

**Geoffrey Mbwana**

*Chair*  
General Vice President  
Seventh-day Adventist Church  
World Headquarters

**Ella Simmons**

*Vice Chair*  
General Vice President  
Seventh-day Adventist Church  
World Headquarters

**Michael Kruger**

*Secretary*  
President  
ADRA International



## MEMBERS

### Stanley Arco

President, South American Division  
Seventh-day Adventist Church

*\*Appointed 2021*

### Petrus Bahadur

Director, Global Center for  
Adventist-Muslim Relations

### Aho Baliki

Bank Executive

*\*Departed 2021*

### Renee Battle-Brooks

Assistant State's Attorney,  
Prince George's County, Maryland

### Mario Brito

President, Inter-European Division  
Seventh-day Adventist Church

### Alexander Bryant

President, North American Division  
Seventh-day Adventist Church

### Zenaida Delica-Willison

Development Professional, United  
Nations (retired)

### Paul Douglas

Chief Financial Officer/Treasurer  
Seventh-day Adventist Church  
World Headquarters

*\*Appointed 2021*

### Wendy Eberhardt

Vice President for Ministries  
North American Division  
Seventh-day Adventist Church

*\*Appointed 2021*

### Sylvana Gittens

Educator

### Richard Hart

President, Loma Linda University

### Elie Henry

President, Inter-American Division  
Seventh-day Adventist Church

### Nenad Jepuranovic

Treasurer, Trans-European Division  
Seventh-day Adventist Church

### Raafat Kamal

President, Trans-European Division  
Seventh-day Adventist Church

### Mikhail Kaminskiy

President, Euro-Asia Division  
Seventh-day Adventist Church

### Erton Köhler

President, South American Division  
Seventh-day Adventist Church

### Marguerite Koutouan

Lay Representative,  
Educator (retired)

### Sung Kwon

Executive Director,  
Adventist Community Services North  
American Division Seventh-day  
Adventist Church

*\*Departed 2021*

### Ezras Lakra

President, Southern Asia Division  
Seventh-day Adventist Church

### Derrick Lea

Director, Adventist Community  
Services North American Division  
Seventh-day Adventist Church

*\*Appointed 2021*

### Geir Olav Lisle

Deputy Secretary General,  
Norwegian Refugee Council

### Samuel Lumwe

Associate Director, Global Center  
for Adventist-Muslim Relations,  
Seventh-day Adventist Church  
World Headquarters

### Fred Manchur

CEO, Kettering Health Network  
Solomon Maphosa  
President, Southern Africa-Indian  
Ocean Division Seventh-day  
Adventist Church

### Rick McEdward

President, Middle East and  
North Africa Union Seventh-day  
Adventist Church

### G.T. Ng

Secretary, Seventh-day Adventist  
Church World Headquarters

*\*Departed 2021*

### Hopekings Ngomba

Treasurer, Malawi Union Conference,  
Seventh-day Adventist Church

### Brenda Pereyra

Professor, Universidad Nacional  
de Lanús

### Juan Prestol-Puesán

Treasurer, Seventh-day Adventist  
Church World Headquarters

*\*Departed 2021*

### Scott Reiner

Chief Executive Officer,  
Adventist Health

### Blasious Ruguri

President, East-Central Africa Division  
Seventh-day Adventist Church

### Saw Samuel

President, Southern Asia-Pacific  
Division Seventh-day  
Adventist Church

### Tim Schroeder

Head of Programs  
Covenant Consult Co. Ltd.

### Sarah Serem

Chair, Salaries and Remuneration  
Commission, Government of Kenya

### Michael Sikuri

Secretary, South Pacific Division  
Seventh-day Adventist Church

*\*Appointed 2021*

### Lionel Smith

Secretary, South Pacific Division  
Seventh-day Adventist Church

*\*Departed 2021*

### John Thomas

Dean, Zapara School of Business, La  
Sierra University

### Gary Thurber

President, Mid-America Union,  
North American Division,  
Seventh-day Adventist Church

### Joel Tompkins

Treasurer, Northern Asia-Pacific  
Division, Seventh-day  
Adventist Church

### Filiberto Verduzco

Treasurer, Inter-American Division,  
Seventh-day Adventist Church

### Elie Weick-Dido

President, West-Central Africa Division  
Seventh-day Adventist Church

### Ted Wilson

President, Seventh-day Adventist  
Church World Headquarters

### Gerald Winslow

Director, Center for Christian Bioethics  
Founding Director, Institute for Health  
Policy and Leadership Loma Linda  
University Health

### Norbert Zens

Treasurer, Inter-European Division  
Seventh-day Adventist Church

## INVITEES

### Karnik Doukmetzian

General Counsel, Office of General  
Counsel Seventh-day Adventist Church  
World Headquarters

ASSETS	2021	2020
Cash and cash equivalents	\$15,113,402	\$26,453,859
Investments	\$65,523,693	\$40,652,021
Net amount due from affiliates	\$1,969,832	\$8,343,314
Loans to affiliates	\$55,289	\$71,087
Amount due from government agency, net of allowance	\$3,510,482	\$3,630,768
Other receivables	\$222,704	\$516,254
Loans to other	—	5,429
Contributions receivable, net of allowances	\$640,095	\$477,414
Inventories	\$1,071,876	\$220,987
Prepaid expenses	\$365,299	\$164,284
Furniture and equipment, net of accumulated depreciation	\$369,339	\$463,413
Agency funds	\$1,752,024	\$1,298,386
Contributions receivable-long-term, net of allowances	\$2,592,307	\$1,907,802
Loans to affiliates—long term	\$370,353	\$384,508
<b>Total assets</b>	<b>\$93,556,695</b>	<b>\$84,584,097</b>

In achieving our purpose, ADRA is committed to excellence through the many commitments to ethics and compliance. To learn more, please visit: [ADRA.org/Excellence](https://adra.org/Excellence)

LIABILITIES	2021	2020
Accounts payable	\$1,668,783	\$859,605
Accrued expenses	\$8,065,327	\$5,563,021
Amount due to affiliates	\$1,791,624	\$1,090,787
Amount due to government agency	\$7,507,307	\$14,414,162
Loan from others	-	\$1,977,700
Amount due to other	\$4,164,875	\$4,732,078
Agency funds	\$1,752,024	\$1,298,386
<b>Total liabilities</b>	<b>\$24,949,940</b>	<b>\$29,935,739</b>

### NET ASSETS

W/O donor restrictions		
Undesignated	\$41,636,595	\$30,528,431
Designated by the Board	\$4,780,973	\$5,347,151
Total net assets w/o donor restrictions	\$46,417,568	\$35,875,582
With donor restrictions		
Restricted to purpose	\$18,957,844	\$16,395,060
Restricted to time	\$3,231,343	\$2,377,716
Total net assets with donor restrictions	\$22,189,187	\$18,772,776
<b>Total net assets</b>	<b>\$68,606,755</b>	<b>\$54,648,358</b>
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<b>\$93,556,695</b>	<b>\$84,584,097</b>





**Adventist Development & Relief Agency**

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**ADRA.org**