



ADRA



Photo: © 2019 ADRA | Arjay Arellano

ANNUAL REPORT

2019

## President's Message



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*“to SERVE  
HUMANITY so  
ALL MAY LIVE as  
GOD INTENDED.”*

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Here at ADRA we follow God's calling to be “a refuge for the poor, a refuge for the needy in their distress, a shelter from the storm” (Isaiah 25:4, NIV). This is why in 2019 ADRA once again continued our life-changing work in more than 100 countries around the world. Though our projects meet countless needs across many sectors, our work is easily categorized by four main pillars: Emergency, Livelihoods, Health, and Education. Our Emergency pillar saved lives following more than 100 disasters and crises, including Hurricane Dorian, which devastated the Bahamas. Our Livelihoods pillar empowered men and women around the globe so they could improve their incomes through improved agriculture, entrepreneurship, and other methods. Our Health pillar reduced the impact of diseases and improved access to food and water, hygiene and sanitation, and vaccinations. Our Education pillar gave millions of children hope and an opportunity to thrive. In collaboration with our many committed donors and partners, that work remains strong and will continue.

Thank you for helping us continue to meet needs all across the globe.



Michael Kruger  
*President, ADRA International*

# By the Numbers



## Total Beneficiaries

14,000,000  
people served!

 = 100,000 people

50% women

50% men

## ADRA Projects

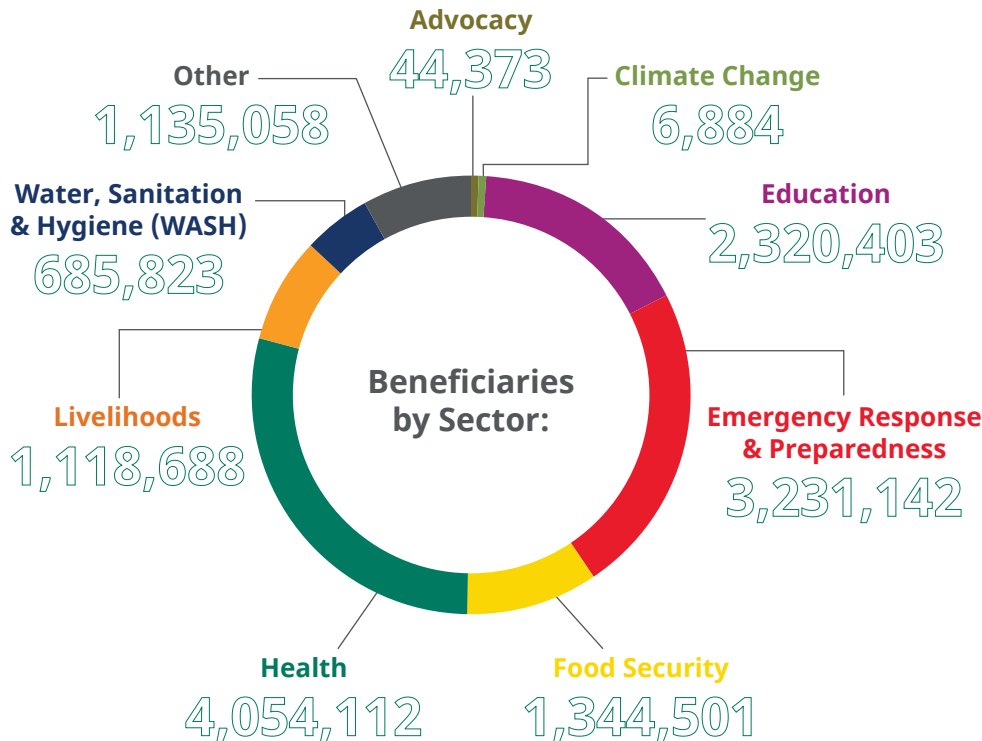


## Total Spent

\$324  
million

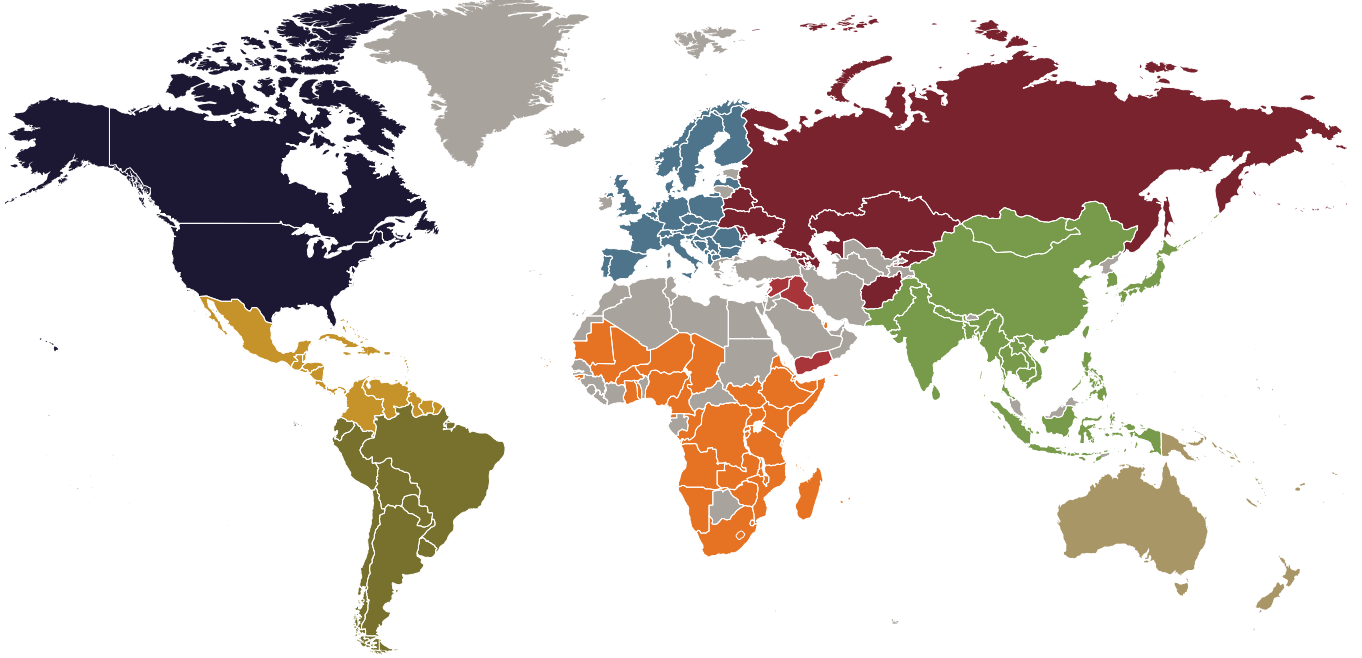
## Total Projects

1,181



*Justice  
Compassion  
Love*

# Regional Highlights



## AFRICA REGION

PROJECT COUNT	BUDGET	BENEFICIARIES
373	\$115,906,028.40	7,731,136

## ASIA REGION

PROJECT COUNT	BUDGET	BENEFICIARIES
212	\$36,844,980.64	3,709,638

## EURO-ASIA DIVISION

PROJECT COUNT	BUDGET	BENEFICIARIES
62	\$8,970,238.44	275,885

## EUROPEAN REGION

PROJECT COUNT	BUDGET	BENEFICIARIES
102	\$11,619,962.71	265,939

## INTER-AMERICAN DIVISION

PROJECT COUNT	BUDGET	BENEFICIARIES
30	\$4,616,771.36	62,649

## MIDDLE EAST & NORTH AFRICA UNION

PROJECT COUNT	BUDGET	BENEFICIARIES
72	\$76,256,229.00	826,915

## NORTH AMERICAN DIVISION

PROJECT COUNT	BUDGET	BENEFICIARIES
15	\$1,722,072.71	1,669

## SOUTH AMERICAN DIVISION

PROJECT COUNT	BUDGET	BENEFICIARIES
265	\$60,185,078	912,163

## SOUTH PACIFIC DIVISION

PROJECT COUNT	BUDGET	BENEFICIARIES
50	\$7,492,349.02	154,989

# Help After the Storm

**O**n September 1, 2019, Hurricane Dorian, a Category 5 hurricane, tore through the Bahamas, devastating the small islands of Grand Bahama and Abaco. In the wake of this powerful storm, 70,000 people lost their homes, access to food and water was cut, and schools were destroyed.

Within days of the disaster, ADRA was on the ground providing lifesaving food to those in need. Patricia, a resident of Grand Bahama, was one of those individuals. The 70-year-old woman survived the storm, but few of her possessions were saved. Thanks to ADRA, she received home-delivered hot meals that helped sustain her while she sorted her belongings.

“God bless you all, and I love you all,” she said. “Thank you very much.”

**Emergency Response & Preparedness**

3,231,142  
people served





## Building a Better Future



Juana Zelaya is a 57-year-old mother and wife who lives in Las Casitas, a community in the Dry Corridor of Southern Honduras. Las Casitas is among the driest communities in Honduras—it is not uncommon for farmers there to lose up to 80 percent of their crops each year.

Juana knows this well. For years, she and her family suffered drought and famine. Crops died, water evaporated, and the children became thin and weak.

Today, thanks to ADRA, Juana has a cement water reservoir, a drip irrigation system, sustainable crops, business training and agricultural management, and more.

“When I see this plot of land planted, I thank God for the help of ADRA,” Juana said. “We have really seen a change in our community. Now we have means to support our families. We are all happy.”

### Livelihoods

1,118,688  
people served

# Clean Water for Generations

**L**ung Thi Chien and her husband are poor farmers, with minimal education, but they have reason to be optimistic about the future of their one-year-old daughter, Ngan. Though she will face some of the same daunting circumstances as her young parents, baby Ngan will grow up with access to clean drinking water right out of the faucet. Thanks to a project to provide clean water to rural communities in Vietnam, ADRA is proving that water-borne illnesses are not synonymous with poverty.

“When the water was dirty, we were sick to our stomachs,” Lung Thi Chien said. Though there are still concerns within the household, dirty water is no longer one of them. “Clean water is good for my whole family,” she added.

WASH

685,823  
people served

VIETNAM



Photo: © 2019 ADRA | Sophia Rae Labayen



In October 2019, ADRA and the Seventh-day Adventist Church pledged to gather one million signatures in a campaign to see every child, everywhere, in school. This petition aimed to mobilize our global faith community of more than 22 million members to recognize and support the 262 million children worldwide who do not have access to school.

Though the needs and obstacles vary, the result is the same: boys and girls who must work, marry, fight, beg, or starve. ADRA and the Adventist church recognize that education offers hope for a better life and that we must do everything possible to speak up on behalf of out-of-school children.

“Many children and young people, particularly girls, who lacked the opportunity or resources to go to school, are now going to school because their families understand the importance of education for their children,” says Emmanuel Amegnito, ADRA associate regional director and regional liaison in the West-Central Africa Division of the Seventh-day Adventist Church, whose region led globally the petition signature count.

#### Education

2,320,403  
people served



# In Their Words

“I am happy for the new school because it will bring progress and help us study more.”

—Susana, Peru – a fifth grade student from southern Peru who benefited from a new school built by ADRA Connections volunteers



“I now understand and am fully confident in the vaccines. I will continue the program so that my child will be fully protected.”

—Ruby, India – a mother whose young child received the necessary vaccinations as part of ADRA's CORE Group Polio Project to eliminate polio and other preventable childhood diseases

Photo: © 2019 ADRA | Arjay Arellano

“I am very thankful for the great help that comes right to our home.”

—Joseva, Vietnam – an elderly man who received assistance from ADRA after Cyclone Harold destroyed part of his home.



“I hope my grandkids will inherit a good and green environment. They will be able to say, “These are what my grandparents planted for me.””

—David, Madagascar – a father and participant of ADRA's ASOTRY food security project funded by USAID

Photo: © 2019 ADRA Madagascar

“I want my children to continue their schooling. I want them to have a good education.”

—Maria, East Timor – a mother who received agricultural training and seeds through ADRA, more than doubling her harvest and allowing her family to eat nutritious food

## AFRICA REGION

SECTOR	PROJECTS	2019 USD
Advocacy	11	\$1,260,161.30
Climate Change	10	\$1,407,651.08
Education	64	\$16,967,458.61
Emergency Response & Preparedness	58	\$9,478,335.76
Food Security	69	\$41,253,824.49
Health	43	\$8,904,656.10
Livelihoods	39	\$10,260,055.57
WASH	17	\$3,416,266.85
Other	62	\$22,957,618.64
<b>Total</b>	<b>373</b>	<b>\$115,906,028.40</b>

## EURO-ASIA DIVISION

SECTOR	PROJECTS	2019 USD
Advocacy	1	\$98,409.04
Climate Change	3	\$311,898.00
Education	13	\$2,449,719.30
Emergency Response & Preparedness	15	\$2,356,317.97
Food Security	1	\$15,257.85
Health	5	\$318,266.42
Livelihoods	2	\$62,854.43
WASH	3	\$242,232.63
Other	19	\$3,115,282.80
<b>Total</b>	<b>62</b>	<b>\$8,970,238.44</b>

## ASIA REGION

SECTOR	PROJECTS	2019 USD
Advocacy	3	\$232,689.21
Climate Change	4	\$544,419.73
Education	39	\$13,848,257.28
Emergency Response & Preparedness	76	\$10,068,505.02
Food Security	7	\$772,252.61
Health	26	\$3,223,339.10
Livelihoods	23	\$2,835,392.01
WASH	3	\$2,136,321.52
Other	31	\$3,183,804.16
<b>Total</b>	<b>212</b>	<b>\$36,844,980.64</b>

## INTER-AMERICAN DIVISION

SECTOR	PROJECTS	2019 USD
Education	3	\$39,855.76
Emergency Response & Preparedness	10	\$1,366,875.24
Food Security	7	\$1,921,276.64
Health	1	\$15,000.00
Livelihoods	4	\$602,671.10
Other	5	\$671,092.62
<b>Total</b>	<b>30</b>	<b>\$4,616,771.36</b>

## EUROPEAN REGION

SECTOR	PROJECTS	2019 USD
Advocacy	1	\$2,363.40
Climate Change	1	\$26,926.04
Education	22	\$2,684,853.05
Emergency Response & Preparedness	14	\$1,235,256.62
Food Security	2	\$118,111.34
Health	20	\$2,075,964.91
Livelihoods	39	\$1,397,208.10
Other	31	\$4,079,279.25
<b>Total</b>	<b>102</b>	<b>\$11,619,962.71</b>

## NORTH AMERICAN DIVISION

SECTOR	PROJECTS	2019 USD
Emergency Response & Preparedness	10	\$1,000,739.78
Health	1	\$15,000.00
Livelihoods	4	\$706,332.93
<b>Total</b>	<b>15</b>	<b>\$1,722,072.71</b>

## MIDDLE EAST & NORTH AFRICA UNION

SECTOR	PROJECTS	2019 USD
Advocacy	2	\$668,623.08
Climate Change	1	\$3,697.12
Education	15	\$2,362,633.30
Emergency Response & Preparedness	5	\$1,890,267.94
Food Security	10	\$23,973,941.85
Health	6	\$5,152,245.57
Livelihoods	9	\$2,046,372.05
WASH	10	\$1,673,531.76
Other	14	\$38,484,916.33
<b>Total</b>	<b>72</b>	<b>\$76,256,229.00</b>

## SOUTH PACIFIC DIVISION

SECTOR	PROJECTS	2019 USD
Advocacy	2	\$44,467.88
Climate Change	3	\$296,197.27
Education	6	\$1,442,022.03
Emergency Response & Preparedness	15	\$468,365.65
Health	9	\$3,049,454.66
Livelihoods	11	\$1,595,559.61
WASH	1	\$511,511.68
Other	3	\$84,770.24
<b>Total</b>	<b>50</b>	<b>\$7,492,349.02</b>

## SOUTH AMERICAN DIVISION

SECTOR	PROJECTS	2019 USD
Advocacy	6	\$1,057,101.37
Climate Change	5	\$1,077,446.00
Education	45	\$5,155,423.93
Emergency Response & Preparedness	33	\$3,652,539.31
Food Security	5	\$1,267,612.44
Health	22	\$5,078,909.63
Livelihoods	28	\$11,708,095.21
WASH	4	\$1,351,129.97
Other	117	\$29,836,820.15
<b>Total</b>	<b>265</b>	<b>\$60,185,078.00</b>



# Board Members

## ADMINISTRATION

### **Michael Kruger**

*President*

ADRA International  
(appointed October 2019)

*Vice President for Finance*

ADRA International  
(until October 2019)

### **Jonathan Duffy**

*President*

ADRA International  
(until October 2019)

### **Imad Madanat**

*Vice President for Programs*

ADRA International

### **Ann Gibson**

*Vice President for Finance*

ADRA International  
(appointed December 2019)

### **Matthew Siliga**

*Vice President for Marketing & Development*

ADRA International

### **Korey Dowling**

*Vice President for People & Culture*

ADRA International

## OFFICERS

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*Chair*

General Vice President  
Seventh-day Adventist Church  
World Headquarters

### **Ella Simmons**

*Vice Chair*

General Vice President  
Seventh-day Adventist Church  
World Headquarters

### **Michael Kruger**

*Secretary*

President  
ADRA International  
(appointed October 2019)

### **Jonathan Duffy**

*Secretary*

President  
ADRA International  
(until October 2019)

## MEMBERS

### **Petras Bahadur**

Director, Global Center for  
Adventist-Muslim Relations

### **Aho Baliki**

Bank Executive

### **Renee Battle-Brooks**

Assistant State's Attorney,  
Prince George's County, Maryland

### **Debra Brill**

Vice President for Ministries, North  
American Division Seventh-day  
Adventist Church

### **Mario Brito**

President, Inter-European Division  
Seventh-day Adventist Church

### **Zenaida Delica-Willison**

Development Professional, United  
Nations (retired)

### **Ann Gibson**

Professor, Andrews University  
(until 12/19)

### **Sylvana Gittens**

Educator

### **Richard Hart**

President, Loma Linda  
University Health

### **Elie Henry**

President, Inter-American Division  
Seventh-day Adventist Church

### **Daniel Jackson**

President, North American Division  
Seventh-day Adventist Church

### **Nenad Jepuranovic**

Treasurer, Trans-European Division  
Seventh-day Adventist Church

### **Raafat Kamal**

President, Trans-European Division  
Seventh-day Adventist Church

### **Mikhail Kaminskiy**

President, Euro-Asia Division  
Seventh-day Adventist Church

### **Erton Köhler**

President, South American Division  
Seventh-day Adventist Church

### **Marguerite Koutouan**

Lay Representative,  
West-Central Africa Division  
Seventh-day Adventist Church

### **Sung Kwon**

Executive Director,  
Adventist Community Services North  
American Division Seventh-day  
Adventist Church

### **Ezras Lakra**

President, Southern Asia Division  
Seventh-day Adventist Church

### **Geir Olav Lisle**

Deputy Secretary General, Norwegian  
Refugee Council

### **Samuel Lumwe**

Associate Director, Global Center  
for Adventist-Muslim Relations,  
Seventh-day Adventist Church  
World Headquarters

### **Fred Manchur**

CEO, Kettering Health Network

### **Solomon Maphosa**

President, Southern Africa-Indian  
Ocean Division Seventh-day  
Adventist Church

### **Rick McEdward**

President, Middle East and  
North Africa Union Seventh-day  
Adventist Church

## Board Members CONTINUED

### **G.T. Ng**

Secretary, Seventh-day Adventist  
Church World Headquarters

### **Hopekings Ngomba**

Treasurer, Malawi Union Conference,  
Seventh-day Adventist Church

### **Brenda Pereyra**

Professor, Universidad Nacional  
de Lanús

### **Juan Prestol-Puesán**

Treasurer, Seventh-day Adventist  
Church World Headquarters

### **Scott Reiner**

Chief Executive Officer,  
Adventist Health

### **Blasious Ruguri**

President, East-Central Africa Division  
Seventh-day Adventist Church

### **Samuel Saw**

President, Southern Asia-Pacific  
Division Seventh-day  
Adventist Church

### **Tim Schroeder**

Development Professional

### **Sarah Serem**

Chair, Salaries and Remuneration  
Commission, Government of Kenya

### **Lionel Smith**

Secretary, South Pacific Division  
Seventh-day Adventist Church

### **David Taylor**

Development Professional

### **John Thomas**

Dean, Zapara School of Business,  
La Sierra University

### **Gary Thurber**

President, Mid-America Union, North  
American Division, Seventh-day  
Adventist Church

### **Joel Tompkins**

Treasurer, Northern Asia-Pacific  
Division, Seventh-day  
Adventist Church

### **Filiberto Verduzco**

Treasurer, Inter-American Division,  
Seventh-day Adventist Church

### **Elie Weick-Dido**

President, West-Central Africa Division  
Seventh-day Adventist Church

### **Ted Wilson**

President, Seventh-day Adventist  
Church World Headquarters

### **Gerald Winslow**

Director, Center for Christian Bioethics  
Founding Director, Institute for Health  
Policy and Leadership Loma Linda  
University Health

### **Norbert Zens**

Treasurer, Inter-European Division  
Seventh-day Adventist Church

## INVITEES

### **Karnik Doukmetzian**

General Counsel, Office of General  
Counsel Seventh-day Adventist Church  
World Headquarters

ASSETS	2019	2018
Cash and cash equivalents	\$10,513,583	\$5,433,356
Investments	\$46,467,739	\$43,147,904
Net amount due from affiliates	\$7,452,488	\$2,381,886
Loans to affiliates	\$53,278	\$59,212
Amount due from government agency, net of allowance	\$2,791,368	\$835,681
Other receivables	\$298,498	\$917,157
Loans to other	\$5,429	—
Contributions receivable, net of allowances	\$360,419	\$682,349
Inventories	\$199,701	\$221,604
Prepaid expenses	\$275,052	\$200,803
Furniture and equipment, net of accumulated depreciation	\$544,716	\$684,137
Agency funds	\$1,066,407	\$1,288,402
Contributions receivable-long-term, net of allowances	\$1,490,826	\$1,246,750
Loans to affiliates—long term	\$419,950	\$458,888
<b>Total assets</b>	<b>\$71,939,454</b>	<b>\$57,558,129</b>

LIABILITIES	2019	2018
Accounts payable	\$905,281	\$782,208
Accrued expenses	\$5,682,102	\$4,234,354
Amount due to affiliates	\$1,286,391	\$1,164,314
Amount due to government agency	\$5,118,638	\$2,615
Amount due to other	\$2,744,045	\$2,150,951
Agency funds	\$1,066,407	\$1,288,402
<b>Total liabilities</b>	<b>\$16,802,864</b>	<b>\$9,622,844</b>

### NET ASSETS

W/O donor restrictions		
Undesignated	\$31,519,162	\$23,317,716
Designated by the Board	\$3,572,009	\$5,423,628
<b>Total net assets w/o donor restrictions</b>	<b>\$35,091,171</b>	<b>\$28,741,344</b>
With donor restrictions		
Restricted to purpose	\$18,209,173	\$17,621,481
Restricted to time	\$1,836,246	\$1,572,460
<b>Total net assets with donor restrictions</b>	<b>\$20,045,419</b>	<b>\$19,193,941</b>
<b>Total net assets</b>	<b>\$55,136,590</b>	<b>\$47,935,285</b>
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<b>\$71,939,454</b>	<b>\$57,558,129</b>

In achieving our purpose, ADRA is committed to excellence through the many commitments to ethics and compliance. To learn more, please visit: [ADRA.org/Excellence](https://adra.org/Excellence)





**Adventist Development & Relief Agency**

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**ADRA.org**