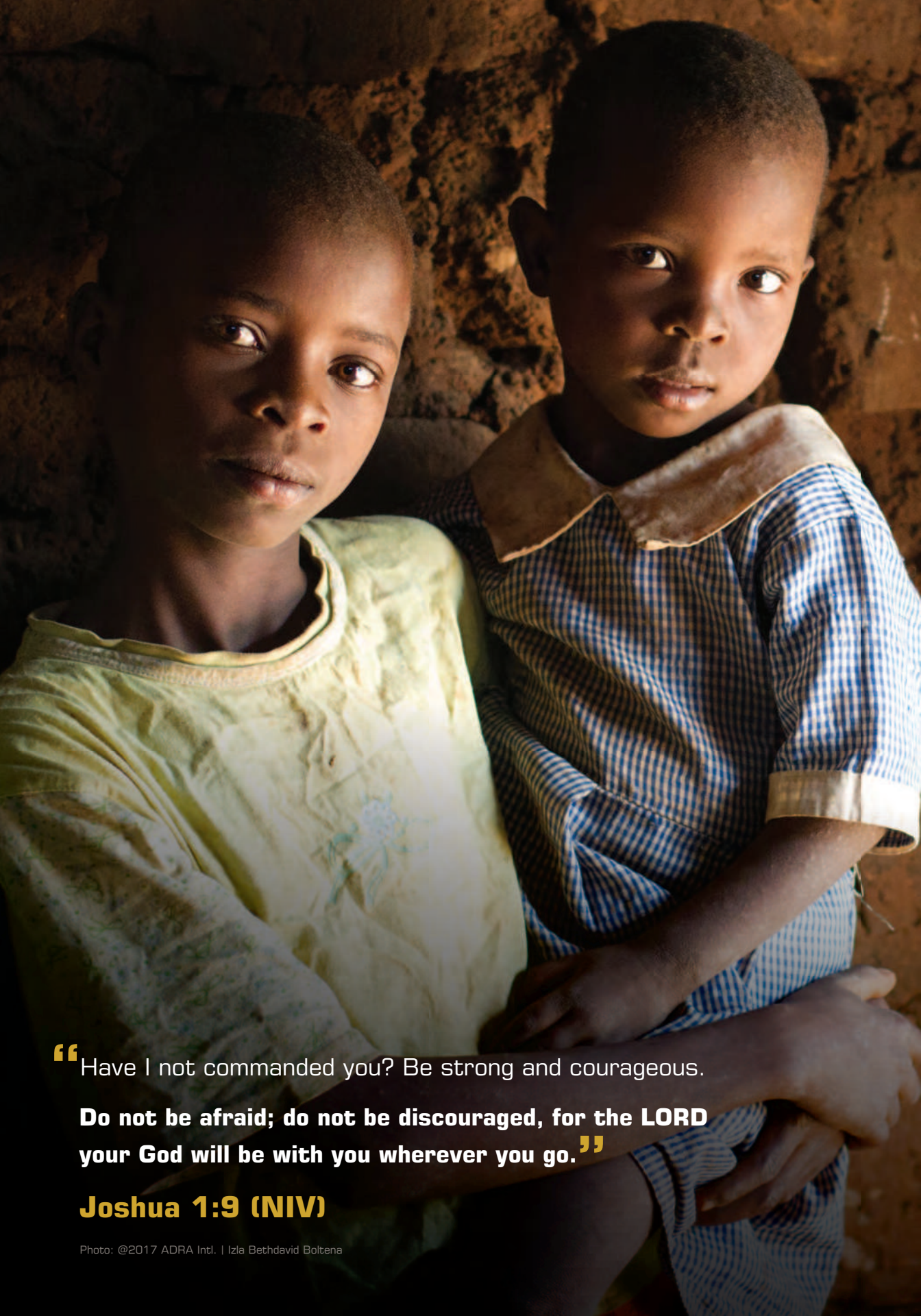




Cover photo: ©2017 ADRA Intl.



2016
ANNUAL REPORT



“Have I not commanded you? Be strong and courageous.

Do not be afraid; do not be discouraged, for the LORD your God will be with you wherever you go.”

Joshua 1:9 (NIV)

Photo: ©2017 ADRA Intl. | Izla Bethdavid Boltana



THE PRESIDENT'S MESSAGE

As Christ was an agent of love and compassion among the most vulnerable people of His time, the Adventist Development and Relief Agency (ADRA) also seeks to be the same in every community where we work. This is why we follow Christ's example of compassionate service—providing food for the hungry, giving water to the thirsty, caring for the sick, and creating new opportunities for families to prosper. This approach allowed us to impact more than 15 million people globally in 2016, giving individuals and families a better quality of life, helping them become stronger and more resilient, and improving their ability to succeed on their own.

This commitment to underserved persons and communities led us to pledge our support to the United Nations Sustainable Development Goals agenda to end poverty, protect the planet, and advance social progress. These goals, which succeeded the Millennium Development Goals, will set the global development agenda from 2016 to 2030 and impact millions of people around the world.

“We are confident that this framework will help us to be more collaborative and cohesive as an organization, and allow us to harness our unique strength as a global network. Most importantly, we believe it will help us be even more impactful in the lives of people around the world.”

This year was also a time for ADRA to reconsider our strategy moving forward, to ensure that it reflects the opportunities and challenges of our time. Throughout 2016, we worked on developing a 2017–2022 Strategic Framework, the first ever strategic framework for the entire ADRA network. We are confident that this framework will help us to be more collaborative and cohesive as an organization, and allow us

to harness our unique strength as a global network. Most importantly, we believe it will help us be even more impactful in the lives of people around the world.

Continuing to foster strong strategic partnerships with civil society organizations, corporate entities, and other faith-based organizations will allow us to expand our reach and improve the quality and quantity of our contribution to the global development agenda.

Rejuvenation of ADRA as a contemporary and effective faith-based organization is another key tenet of ADRA's new strategic framework. This includes acting as a catalyst for social justice, continuing to draw upon our biblical mandate, and maximizing synergies in our relationship with the Seventh-day Adventist Church.

Change is never easy, but it is our hope and prayer that God will continue to guide and bless us as we embark on this new chapter in ADRA's history. The Bible offers many words of wisdom and encouragement on the matter, such as 1 Corinthians 15:58 (NIV): *“Always give yourselves fully to the work of the Lord, because you know that your labor in the Lord is not in vain.”*

Thank you for continuing on this journey with us.

Jonathan Duffy, President
Adventist Development and Relief
Agency (ADRA) International



ADRA works with people in
poverty and distress to create

JUST AND POSITIVE CHANGE

through **empowering** partnerships
and **responsible action.**

Photo: ©2017 ADRA Intl. | Izla Bethdavid Boltana

ADRA 2016 HIGHLIGHTS

15.7
MILLION PEOPLE

IN 2016, ADRA
HELPED 15.7
MILLION PEOPLE
AROUND
THE WORLD.

ADRA HELPED MORE THAN

1.5
MILLION

REFUGEES, INTERNALLY
DISPLACED, AND
STATELESS PEOPLE
IN 2016

933,012
REFUGEES
635,823
IDPs

18,575
STATELESS



**THE HEART
OF ADRA**

7,241
STAFF

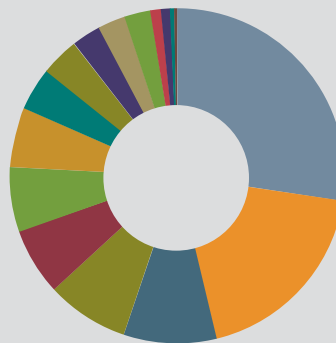
28,916
VOLUNTEERS

94,277
DONORS

ADRA WORKS IN

131
COUNTRIES

BENEFICIARIES BY SECTOR



4,264,340 HEALTH
2,941,355 DISASTER RELIEF/
EMERGENCY ACTIVITIES
1,403,259 WATER,
SANITATION, AND HYGIENE
1,232,012 DRR/CLIMATE
CHANGE/ENVIRONMENT
1,048,857 EDUCATION
968,734 GIFTS IN KIND
903,639 FOOD SECURITY
651,088 NUTRITION
575,840 AGRICULTURE/
LIVELIHOODS
441,534 OTHER
MISCELLANEOUS SECTORS
411,019 ADVOCACY/PUBLIC
POLICY
401,334 ECONOMIC
DEVELOPMENT
146,862 BUILDING/
CONSTRUCTION
130,023 PSYCHOLOGICAL
SUPPORT
55,217 TECHNICAL/
VOCATIONAL TRAINING
52,611 DEVELOPMENT
EDUCATION

ADRA SUPPORTS THE SDGs

The Sustainable Development Goals (SDGs) are a global call to action to create the future we want by ending poverty and inequality, protecting the planet, and promoting peace.



REGIONS WITH MOST DISASTER RESPONSES

41

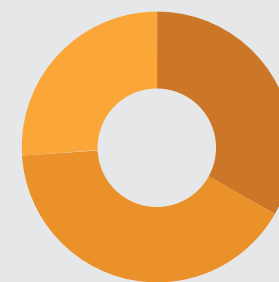
RESPONSES IN
SOUTH AMERICA

33

RESPONSES
IN AFRICA

31

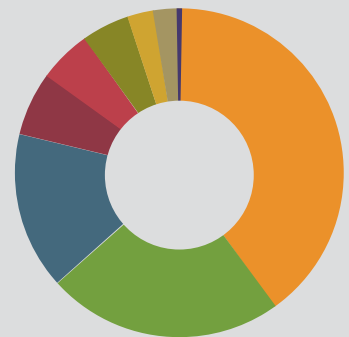
RESPONSES
IN ASIA



BENEFICIARY BREAKDOWN

41% WOMEN
33% MEN
26% CHILDREN

BENEFICIARIES BY REGION



6,278,329
AFRICA
3,650,333
ASIA
2,455,801
EUROPE
1,004,734
EURO-ASIA
768,315
MENA
724,283
SOUTH AMERICA
411,451
INTER-AMERICA
368,042
SOUTH PACIFIC
39,635
NORTH AMERICA

TOP 5 COUNTRIES BY BENEFICIARIES

1

1,683,883
Democratic
Republic of Congo

2

1,252,480
India

3

1,047,527
Rwanda

4

824,352
Ukraine

5

794,899
Malawi

FOOD SECURITY

NETWORK
INVESTMENT

\$15,514,501

PROGRAMS
IMPLEMENTED

56

COUNTRIES
AFFECTED

33

BENEFICIARIES
REACHED

903,639

GHANA

AMPLIFIES GHANA

FUNDED BY: UNITED STATES DEPARTMENT OF AGRICULTURE (USDA)

AMPLIFIES Ghana is a five-year project that began in October 2015. It aims to build downstream value chain capacity for Ghana's agriculture industry, specifically strengthening market linkages for locally produced maize and soybean commodities utilized in feed and poultry production.

The project works with: 93 Farmer Business Organizations (FBOs) to help small-scale farmers reduce post-harvest losses, access local markets, and get better prices for their product; feed millers to test and improve the quality of feed sold to poultry farmers; and poultry farmers to improve their ability to produce their own quality feed, share or sell feed among themselves, and store feed to avoid seasonal price hikes. Not only does the project aim to lower the cost of poultry farming while increasing the output, it also aims to boost the sale of eggs through awareness campaigns promoting eating eggs as part of a healthy diet.

NYARBA'S STORY

Nyarba is a poultry farmer. Before this project, he used commercially prepared feed without considering its quality. He never tested the feed, even when his chickens showed signs of illness and weren't producing as many eggs as expected. Following the training, he tested his feed and found that it contained high levels of a harmful toxin. The training had also taught him what to add to the feed to diminish the effects of this toxin. Now his chickens show no signs of ill health and are producing more eggs.

The project has also indirectly benefited other farmers in the area who are not enrolled in the program, but who are now testing their feed for this toxin.

PROJECT AT A GLANCE:

1,800 poultry farmers were trained

3,000 maize and soybean farmers were trained

10 feed millers were trained

MONGOLIA

MICRO ECONOMIC & AGRICULTURE LEARNING (MEAL)

FUNDED BY: CANADIAN FOODGRAINS BANK, ADRA PRIVATE FUNDS

Implemented from 2012-2016 in an urban area of Mongolia with high unemployment rates and rapidly increasing poverty, MEAL helped vulnerable home gardeners, particularly women, improve their livelihoods and nutrition.

Former nomads received intensive gardening and small-business skills development to improve access to more nutritious food and generate income. Innovative and sustainable permaculture practices, nutrition training, and the building of links between producers and consumers helped ensure that households could continue to earn agriculture-related income on their own. Each household also constructed a solar greenhouse, extending their growing season by three months.

ENKH-CHIMEG'S STORY

"I was an unemployed single mother. I wanted to gain basic knowledge about vegetable gardening, as I wanted to use my land for growing food. However, I did not know how to garden.

"ADRA has made a big impact on my life. They have given a lot of gardening and nutrition information through visits, trainings, and resources. ADRA has influenced my interest in growing vegetables to fully meet my family's needs. So now there is no need to buy vegetables and potatoes, and we are saving money. I learned that I need to grow a variety of vegetables to provide different nutrients for my family. Healthy food is very exciting to use, and with gardening I have become healthy and am earning an income."

"ADRA has changed my life and the lives of many people. I am always thankful for the help and support given to me and the many woman-headed households like mine. ADRA is an inspiration for many people."

PROJECT AT A GLANCE:

1,100 nomadic households received agricultural training

1,100 solar greenhouses were constructed

20 self-help groups were established

+ HEALTH

NETWORK
INVESTMENT

\$27,569,780

PROGRAMS
IMPLEMENTED

125

COUNTRIES
AFFECTED

55

BENEFICIARIES
REACHED

4,264,340

INDIA

CORE GROUP POLIO PROJECT

FUNDED BY: USAID

ADRA is one of the important consortium partners of CORE Group Polio Project in India and Kenya. ADRA uses creative methods to promote polio eradication from India, for example, the use of magicians and barbers to educate communities about immunization through their shows and conversations with customers. ADRA has engaged local children as mobilizers to march house-to-house encouraging positive attitudes towards immunization, as well as involving educated and respected community figures and religious leaders to help dispel myths and fears about immunization. The project not only promotes polio immunization, but also supports the strengthening of routine immunizations at health posts, outreach sessions, and special immunization days. On average, more than 97 percent of targeted children were vaccinated through supplementary immunization activities for polio.

ADRA also promotes healthy hygiene and sanitation practices such as hand washing and use of sanitary toilets for both children and parents, to improve the overall health of the targeted communities.

CASE STUDY: ENGAGING BARBERS

One of the successful and innovative methods ADRA employed to raise awareness about polio immunization was to engage barbers.

People usually spend hours at a barber's shop getting a haircut or a shave, and many discussions take place during this time, making barbers an important source of information for the local area. An initial 30 barbers were engaged and empowered to promote polio immunization among their customers, many of whom are transient people passing through the area. After a positive response to the experiment, 15 more meetings were conducted with more than 300 local barbers to expand the initiative throughout the catchment area.

PROJECT AT A GLANCE:

95,000

children were vaccinated

75,000 school children

received health and hygiene education

90,000

mothers were met with one-on-one

116 villages and 72 urban high risk areas were targeted by this project

THAILAND

ENHANCED CAPACITIES FOR MIGRANT ADVOCACY (ECMA)

FUNDED BY: EUROPEAN UNION (EU), ADRA PRIVATE FUNDS

This project aims to improve health and working conditions for 3,750 migrant factory workers in northern Thailand. ADRA partnered with eight grassroots migrant workers' groups, providing them with training, mentoring, and financial support to help them effectively advocate for better health and working conditions for the migrant workers they represent.

ADRA also facilitated collaboration between migrant workers' groups, local authorities, and factory owners to improve conditions for migrant workers. More than 20 factories have committed to joining the project's "Safety and Happy Factory Model," a joint initiative between ADRA and the Thai Labor Protection Office, which aims to help factories improve core standards (e.g., occupational health and safety and hygiene practices) in factories.

PROJECT AT A GLANCE:

3,750 people supported

More than 20 factories have committed to improving safety

MADAGASCAR

ASOTRY

FUNDED BY: USAID/FOOD FOR PEACE

MARIE'S STORY

At 32, Marie has already given birth to six children—all of them underweight. She grieved when she lost two of her babies when they were still infants. Now in her seventh pregnancy, she is confident that her newest child will be healthier than the others because, for the first time, she has had prenatal care.

ADRA brings care directly to remote communities with trained community health volunteers and technology that sends health data to doctors who can track patients' progress from afar. ADRA also provides pregnant and lactating mothers with nutritional food, regular weigh-ins, and health care for babies and children, as well as guidance for mothers to care for themselves and their children.

PROJECT AT A GLANCE:

34,151 people were trained in child health and nutrition

30,676 children under age 5 are participating in growth monitoring

18,736 households with pregnant or lactating mothers or children under 5 received home visits through Care Groups

2,787 live births received at least four antenatal care visits during pregnancy

24,667 households were informed about health and nutrition services provided to the community

EDUCATION

NETWORK
INVESTMENT

\$27,547,440

PROGRAMS
IMPLEMENTED

148

COUNTRIES
AFFECTED

60

BENEFICIARIES
REACHED

1,048,857

📍 SOUTH SUDAN

EDUCATION IN EMERGENCY—JUBA

FUNDED BY: NORAD, ADRA PRIVATE FUNDS

An escalation of violence in mid-2016 forced thousands of people in South Sudan to flee their homes. While most schools quickly resumed classes, students suffered from overcrowding, damaged facilities, and a teacher shortage.

Students at six schools and three child-friendly spaces for out-of-school children in the capital area benefited from ADRA's school feeding program, which provided more than 5,600 students with daily meals. The project also trained teachers; held community dialogue discussions about the importance of inclusive education, protection of children, and peacebuilding; established boys and girls clubs; and provided learning materials and mosquito nets to students.

ABBY'S STORY

The girls at Merekolong Primary School have just established their own girls club. They have written a special song, which they are singing from the heart:

*Oh, education, my love,
My entire future depends on you.
I will hold you like an egg.*

*If you don't develop us now,
Our future will die.
Come and develop us now,
Our future will be brighter.*

Abby, 14, is one of the girls in the choir. "My favorite subject is social studies. I like playing, singing, and reading," she says. "Education is important so that we can be the leaders of South Sudan when we complete our education. My dream is to become the Minister of Education!"



📍 KYRGYZSTAN

THIRD AGE INSTITUTE

FUNDED BY: DANAGE ASSOCIATION, KYRGYZSTAN LOCAL PRIVATE DONORS

Established in 2006, the Third Age Institute is ADRA's educational center for the elderly in Kyrgyzstan. Every year it offers 12 to 14 different courses, including foreign languages, business and law, fine arts, applied skills, and fitness. These are free educational programs for pensioners. The elderly students are happy to receive new knowledge and skills, which help them show more interest in life, remain active, and be happy members of society.

Handicraft courses help older people make handmade products to sell, supplementing their meager financial situation. Studying English and computer literacy helps them look for opportunities to sell their products on the internet.

MAJIT'S STORY

Once a respected scientist, Majit lost his job due to the country's economic crisis. He soon developed an alcohol problem that led to him becoming homeless and estranged from his family. One day, while digging through the garbage, he found a newspaper advertising the free services of the Third Age Institute for pensioners like himself. Among the classes was an English language course, which Majit had dreamed of all his life.

At the Third Age Institute, Majit quickly became the best student in the English course, always arriving fresh, fit, and with lessons learned. He was the most diligent student of the institute for more than three years, during which time he gave up drinking and reunited with his family.

"We know for sure that by changing the life of Majit, we have changed the world."

— Galina Ahn, ADRA Kyrgyzstan Education
Program Coordinator



PROJECT AT A
GLANCE:

**1 education
center for elderly
pensioners**

**More than
1,000 elderly
students a year**

WATER, SANITATION, & HYGIENE

NETWORK
INVESTMENT

\$12,829,890

PROGRAMS
IMPLEMENTED

65

COUNTRIES
AFFECTED

42

BENEFICIARIES
REACHED

1,403,259

📍 SRI LANKA

SAFE WATER AND CLEANER COMMUNITIES

FUNDED BY: ADRA PRIVATE FUNDS

Nuwara Eliya District is home to Sri Lanka's largest tea estates. Most of the estate workers are Hill Country Tamils, a minority group descended from Indians brought in by the British between the 18th and 20th centuries to provide cheap labor for coffee, tea, and rubber plantations.

For generations, these workers have faced social, economic, and political isolation, and more than 30 percent live in poverty. The lack of safe drinking water and inadequate personal hygiene and environmental sanitation have further affected their health and the socioeconomic development of their community. ADRA Sri Lanka targeted a community that had never had the presence of an NGO and constructed a gravity-fed water system that provided safe drinking water to 95 families. The project assisted with the closure of the old, contaminated open water supply system and constructed pipelines that provided clean drinking water, dramatically reducing waterborne diseases that used to afflict the community.

ROSAMMA'S STORY

Rosamma is a 50-year-old tea picker who has been working at the Alton estate since she was small. She is the sole breadwinner for herself and her three children. Her two daughters were constantly contracting waterborne diseases from contaminated drinking water, and she is relieved at the improvement in their health since ADRA's water system was installed.

"ADRA's water system has allowed me to use water without fearing for my children's health!"

PROJECT AT A GLANCE:

1 gravity-fed water system was installed

400 people benefited from having a clean, safe water supply

📍 VANUATU

WATER AND SANITATION ON TANNA AND PENTECOST

FUNDED BY: THE MINISTRY OF FOREIGN AFFAIRS AND TRADE (MFAT, NEW ZEALAND)

This project is bringing sustainable and equitable access to safe water and sanitation to 21 communities on two islands, which enables social and economic development through improved public health and access to services. Between 2014 and 2017, 35km (22 miles) of pipe were laid on Tanna and 25km (16 miles) on Pentecost, supplying up to 7,000 people with clean, safe drinking water.

The installation of high quality latrines has also helped overcome the local taboo around latrines. They have been well received by communities and are already improving sanitation practices and conditions.

PROJECT AT A GLANCE:

5,800–7,000 people will have improved access to water

1,350 latrines were installed

240,000 liters (64,000 gallons) of water

60 kilometers (37 miles) of pipe were laid

📍 KENYA

IWASH YATTA KWA VONZA PROJECT

FUNDED BY: ADRA PRIVATE FUNDS

MAUREEN'S STORY

"Water has been a precious commodity to us since I was a young girl. I used to wake up to fetch water for my mother from the nearby river 2 kilometers [1.2 miles] away every day before and after school. This greatly affected our time as girls to study and finish our homework.

"Thanks to ADRA, I now have access to clean water just 150 meters [500 feet] from my home. My children are healthy and no longer complain of stomach upsets. I am proud to walk to the market and church because my clothes and those of my children are clean. I have saved a lot of time from not having to walk far to fetch water, and I now have time to concentrate on my business of selling honey and vegetables."

PROJECT AT A GLANCE:

5 boreholes were established

2,500 people were provided with access to water and hygiene kits

"Thanks to ADRA, my life has improved greatly!"

\$ ECONOMIC DEVELOPMENT

NETWORK
INVESTMENT

\$8,367,821

PROGRAMS
IMPLEMENTED

69

COUNTRIES
AFFECTED

33

BENEFICIARIES
REACHED

401,334

📍 SUDAN

SHARIA COMPLIANT VILLAGE SAVINGS AND LOAN ASSOCIATIONS (VSLAs)

FUNDED BY: DANIDA

Village Savings and Loan Associations (VSLAs) are an acknowledged method for community development and poverty reduction. However, there are challenges in integrating this model into Muslim communities, as Islamic Sharia law prohibits the acceptance of interest for lending money, a significant part of the traditional VSLA concept. After consultation with religious leaders, ADRA presented a modified model that promotes an “application fee” for loans instead of interest.

This model was introduced in West Darfur in 2014, and in 2016 alone, 47 VSLAs have been established in vulnerable communities in West Darfur and Blue Nile. The majority of VSLA members are women, contributing to overcoming patriarchal attitudes and resistance to women’s empowerment in Sudan.

NASRA'S STORY

Nasra, 35, is married with five children. For a long time, her village in Blue Nile State looked for options to save money and improve their development situation and wealth, without success.

“In the past, we used to have traditional savings practices [*sanduk*], but they didn’t involve loans or a social fund to contribute for members when they are in need of help,” she said.

Nasra joined the Almustagbal Village Savings and Loan Association (VSLA) and became the chairperson.

“Now we have found all that we need in the VSLA. We can save money, have loans, and invest in income-generating activities, as well as cover other household needs.”

PROJECT AT
A GLANCE:

**47 VSLAs were
established**

**1,400 members
joined**

**80% of VSLA
members are
women**

📍 MALAWI AND ZIMBABWE

FARMER MARKET SCHOOLS

FUNDED BY: DANIDA, DANMARKSINDSAMLINGEN

ADRA’s Farmer Market Schools (FMS) approach is a tailor-made, on-the-job training method aimed at improving smallholder farmers’ access to the market. In 2016, ADRA ran pilot FMS projects in Malawi and Zimbabwe, where farmers learned to become informed value chain actors, doing market research and establishing direct relationships with new buyers. Around 300 farmers have been trained across four FMS projects in Malawi and seven in Zimbabwe.

The Ministries of Agriculture in both countries have expressed an interest in adopting the method in their own extension programs, and FMS is expected to be expanded to reach other countries in which ADRA works.

SONENI'S STORY

Since her husband died 10 years ago, Soneni has struggled to provide for her three children through the sale of crops grown on her plot of land in Zimbabwe. She knew virtually nothing about staggering planning, grading of produce, value addition, or any market besides the middle person and local buyers.

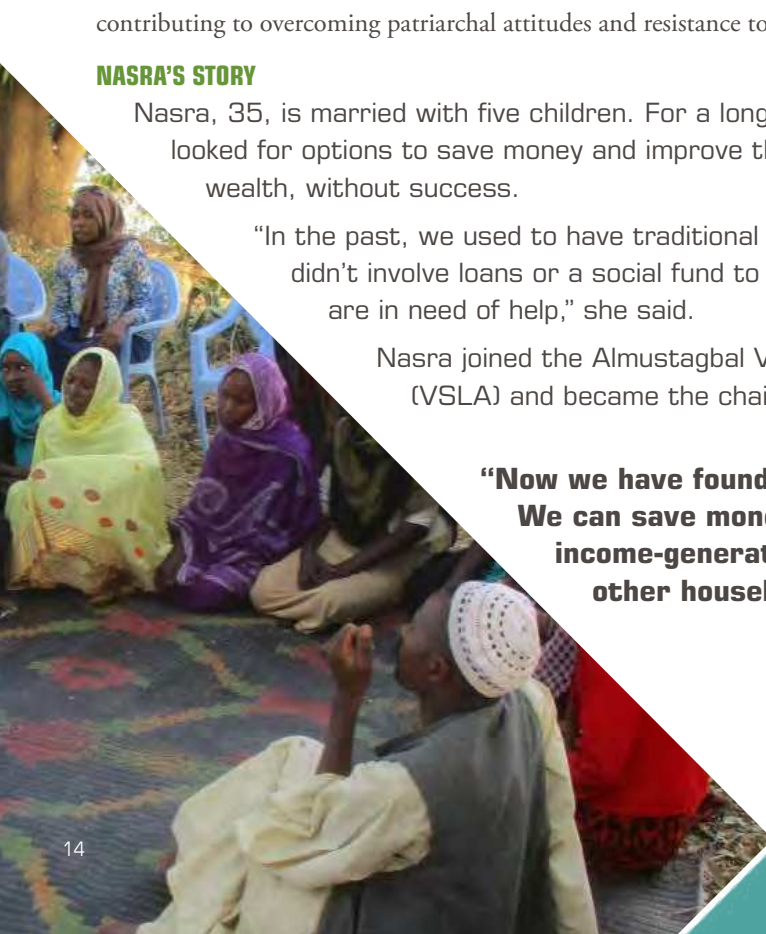
In March 2016, she joined two ADRA pilot programs: Farmer Market School and Village Savings and Loan Association. Nine months later, she says, “I now know how to look for different markets, what the market needs and when and in what quantities, and when to grow the produce.”

Soneni says FMS has helped her quadruple her profits. She has been able to save money to buy four goats, pay school fees for her children, and buy cement bricks for her house. Next year she anticipates she’ll be able to build her house and pay tuition fees for her child who is starting university.

PROJECT AT
A GLANCE:

**11 Farmer
Market
Schools were
established**

**300 farmers
were trained**



EMERGENCY RESPONSE

NETWORK
INVESTMENT

\$34,252,392

PROGRAMS
IMPLEMENTED

164

COUNTRIES
AFFECTED

67

BENEFICIARIES
REACHED

2,941,355

📍 BANGLADESH

CYCLONE ROANU RESPONSE

FUNDED BY: GOVERNMENT OF HONG KONG, ADRA PRIVATE FUNDS

Cyclone Roanu struck Bangladesh in May 2016, bringing strong winds, heavy rainfall, and tidal surges, resulting in devastating flooding. ADRA launched a response in two severely affected districts, Chittagong and Patuakhali. In selecting beneficiaries, ADRA prioritized families that were headed by women, had a disabled family member, had lost their source of income, included a pregnant woman or child under 5 years of age, or had lost a family member as a result of the cyclone.

More than 9,700 families received staple food and hygiene items, including rice, lentils, oil, salt, soap, water containers, towels, toothpaste, bandages, and water purification tablets.

PROJECT AT A GLANCE:

**9,700 families
were assisted
with food
packages and
nonfood items**

📍 HAITI

HURRICANE MATTHEW RESPONSE

FUNDED BY: ADRA PRIVATE FUNDS

Hurricane Matthew struck Haiti in October 2016, leaving 175,000 people displaced and 1.4 million in need of humanitarian assistance. Within one week of the hurricane, ADRA was distributing food packets donated by Rise Against Hunger, water filtration units and water purification tablets to ensure that people had access to safe drinking water (in partnership with GlobalMedic,) and shelter kits and tarpaulins to families whose houses were badly damaged or destroyed by the hurricane. ADRA also conducted five trainings on cholera prevention, targeting those most at risk to help stop the spread of cholera.

MARIE'S STORY

"I heard the wind, and I went out of the house and started running. A metal wire strangled me, and I fell to the ground. Despite all the metal sheets flying around, I rose up again and began running toward the school nearby," Marie said, recalling the horror of Hurricane Matthew.

"When I reached the school, it was then that I realized something was not right. I looked around and found out that I had left some of my children back at the house!"

Her motherly instinct kicked in, and she ran back for her children, dodging every object that flew toward her. "It was like going through the hole of several needles to get there and back to the school," she said.

"I have seven sons and two daughters. Together with my husband, there are nine of us who lived in this house that is now gone. Still, we thank God that we all survived the hurricane."

"When you see other people helping, this gives me hope. I don't have anything, but I cannot be ungrateful," she says, recalling the food packs and shelter kits that she received.

"I can only say thank you to ADRA for what they are doing for me and my family. Thank you very much, ADRA."

PROJECT AT A GLANCE:

**More than
131,931
people received
assistance**

**378,000 water
purification
tablets were
distributed**

**427,680 food
packets were
distributed**



DISASTER RISK REDUCTION

NETWORK
INVESTMENT

\$3,728,528

PROGRAMS
IMPLEMENTED

37

COUNTRIES
AFFECTED

23

BENEFICIARIES
REACHED

1,232,012

📍 ECUADOR

RECOVER ECUADOR

FUNDED BY: USAID/OFDA, MATCH RESOURCES FROM ADRA PRIVATE FUNDS

ADRA implemented the Recovery for Communities and Victims of the Earthquake-Affected Regions (RECOVER Ecuador) Project in the Manabi province of Ecuador following a devastating 7.8 magnitude earthquake that claimed the lives of 673 people and injured more than 27,732 others.

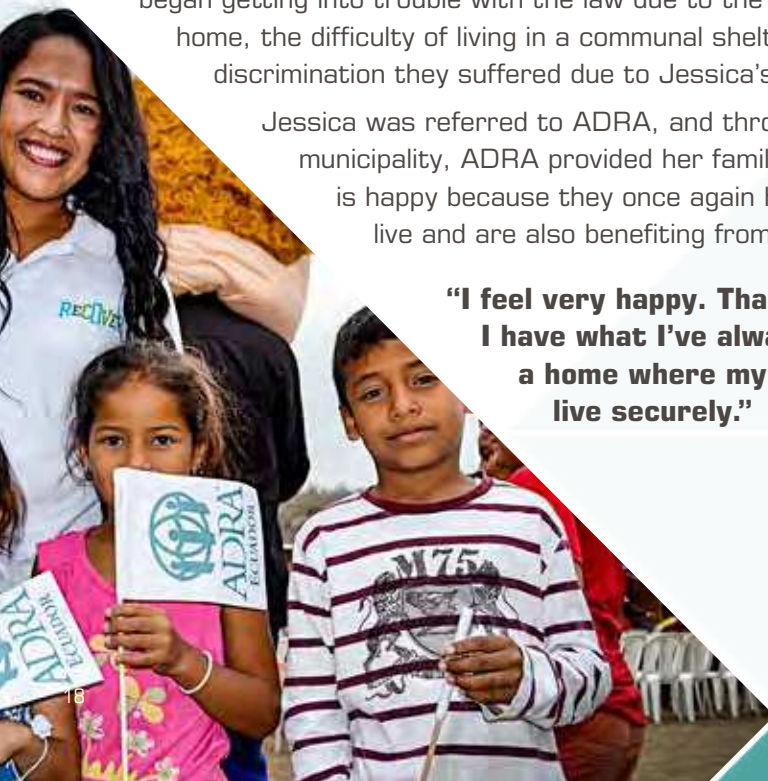
RECOVER Ecuador sought to meet the basic transitional shelter and psychosocial needs of the earthquake-affected population in the communities of El Campamento and Bigua. ADRA provided 120 safe and culturally appropriate transitional shelters to earthquake-affected households. ADRA's licensed and certified interdisciplinary professional team also provided Psychosocial Support Services (PSS) in the targeted communities. The PSS strengthened the earthquake-affected individuals' resiliency and their capacity to cope with the trauma, loss, grief, sorrow, and stress brought on by the destructive earthquake.

JESSICA'S STORY

Before the devastating 2016 earthquake, Jessica lived in a rented home with her four children. Afterward, the family had to move into a communal shelter. Her teenage children began getting into trouble with the law due to the emotional distress of losing their home, the difficulty of living in a communal shelter for almost a year, and the discrimination they suffered due to Jessica's HIV-positive status.

Jessica was referred to ADRA, and through a partnership with the local municipality, ADRA provided her family with a transitional home. The family is happy because they once again have a dignified and secure place to live and are also benefiting from receiving counseling.

**"I feel very happy. Thanks to ADRA,
I have what I've always dreamed of—
a home where my children can
live securely."**



PROJECT AT A GLANCE:

**120 shelters
were provided**

**1,219 people
received
psychosocial
support**

📍 MADAGASCAR

ASOTRY

FUNDED BY: USAID/FOOD FOR PEACE

Madagascar is prone to natural disasters, including cyclones, floods, and drought, so one of the focuses of ASOTRY is to improve community resilience. The top priority in 2016 was the completion of Disaster Preparedness and Management Plans, which in turn help to identify development and preparedness priorities.

Other activities included infrastructure work to rehabilitate or construct roads and water points, planting tree nurseries, and ensuring that disaster and early warning response systems in vulnerable communities were working effectively. Communities also participated in disaster preparedness training and implemented an improved disaster response simulation to improve their understanding of and capacity to respond to natural disasters.

COMMUNITY TREE NURSERIES

A community in Madagascar wanted to reforest the area along a river to prevent further erosion. A community member volunteered their land for the project, and ADRA provided the seeds/seedlings. They planted a local variety of trees that the community can sell in the future.

"When we started the project, we thought about some of the points that need to be corrected," Rado Rabetrena, an environmental specialist working with ADRA Madagascar, explained. "We asked the community for their Disaster Preparedness and Management Plan to determine what risks they're facing. One of them is erosion, so they told us they would like reforestation, and we chose to do it for the river."

PROJECT AT A GLANCE:

**35 communities
have improved
access to
infrastructure**

**2,363 people are
using climate
information or
implementing
risk-reducing
actions to
improve resilience
to climate change**

**662 acres (268
hectares) of
community land
was reforested**

**79 tree nurseries
were established**

**246 communities
have a functioning
Disaster
Preparedness
Management Plan**



CHURCH PARTNERSHIPS

📍 NEW ZEALAND

COMMUNITY TRANSFORMATION PARTNERSHIPS

The lives of thousands of New Zealanders are being transformed through the Community Transformation Partnership (CTP) between ADRA and the Seventh-day Adventist Church in New Zealand. This initiative brings together funding, volunteers, technical capacity, and other assets, ensuring efficient and effective use of donor funds. It also assists local churches to engage in life-changing projects in their own communities.

CTP focuses on helping families thrive through financial management and parenting workshops, support for vulnerable new mothers, youth mentoring, and a range of life skills programs. ADRA also works with local churches to identify unique needs in their own communities and create programs that will best help those around them.

JAYSON'S STORY

In South Auckland, one Adventist church identified the need for a supportive space that provides both a physical outlet and an opportunity to build positive life skills, and so Strengthening Our Community Leading Individual Development (SOLID) Community was born. Today more than 100 people are regularly attending the SOLID Community program to learn new life skills and get their lives back on track.

For 11 years, Jayson supported his family by selling illegal drugs, even resorting to home invasions, extortion, and violence to ensure that his family had food on the table. After a bad experience almost cost him his life, Jayson was invited by a friend to join SOLID Community.

Jayson gave up his life of crime and now owns his own maintenance business, which supports his wife and seven children. He has also become a leader in the SOLID Community program, leaving a positive influence on all those around him. "We now have a happier and blessed home and have made some lifelong, genuine friends," he said.

PROJECT AT A GLANCE:

600+ youth are in mentoring and resilience projects

200 families are involved in life skills programs

83 families are in debt counseling and budgeting programs

80 families completed parenting workshops

250 families received baby clothing and support

📍 GERMANY

TOGETHER FOR REFUGEES

Together for Refugees is a joint initiative of ADRA, the Seventh-day Adventist Church in Germany, Adventist Welfare Services (AWW), and Friedensau Adventist University (FAU). The Adventist Church is involved at national, regional, and local levels, while ADRA, AWW, and FAU provide technical support to local church volunteer groups.

There are currently more than 50 groups of volunteers who coordinate a wide range of social activities and services—such as camping trips, cooking classes, sporting activities, music classes, German lessons, and homework help—to help refugees acclimate to German culture and break down barriers between refugees and the community.

SWIMMING FOR WOMEN IN NORDHAUSEN

Most of the refugee women had never been to a public swimming pool, so one volunteer team started a swimming group.

Despite initially being very afraid of the water, the refugee women were clapping and cheering each other on, and soon they were excitedly jumping into the pool and having a lot of fun playing in the water. During subsequent visits, the women were eager to learn correct swimming techniques, which they were taught using equipment such as pool noodles and kickboards. The women are all very grateful for the opportunity to learn to swim, and some are even staying longer on their own after the group activities finish. There are currently 30 to 40 women in the group learning to swim and enjoying time in the pool.

"Volunteers can support the refugees by lending a listening ear, by empathizing, and by sympathizing. A problem shared is a problem halved."

— Together for Refugees Volunteer Guide

PROJECT AT A GLANCE:

More than 50 volunteer groups are assisting refugees



UNITED NATIONS

The partnership between ADRA and United Nations (UN) agencies remained strong in 2016. ADRA partners with multiple UN agencies in numerous countries, including with the UN Refugee Agency (UNHCR) in Syria, United Nations Children's Fund (UNICEF) in Chad, the World Food Programme (WFP) in Ukraine, and the UN Office for the Coordination of Humanitarian Affairs (OCHA) in Lebanon. Many of the projects are related to rapid onset disasters and/or protracted emergencies. With offices in more than 130 countries, ADRA continues to serve communities in need after the media spotlight has moved on to the next disaster.

Typically, all project agreements between ADRA and the UN are signed at the country field level. The role of the United Nations Liaison Office at ADRA International is to represent the ADRA network at major UN meetings in New York, Geneva, and Rome, as well as to provide technical assistance, support field offices in accessing funding, facilitate conversations between ADRA field offices and UN agencies, and share information with ADRA field offices regarding OCHA reports, new trends, policies, and developments.

In 2016, ADRA began implementing projects that align with the 17 Sustainable Development Goals (SDGs) voted on at the General Assembly meeting in September 2015. The agenda is a road map to building upon the success of the Millennium Development Goals. The SDGs are ambitious, but could be reached by 2030. ADRA is committed to designing and implementing projects that support the SDGs.

According to UN statistics, close to one in eight people still lives in extreme poverty; hunger affects nearly 800 million people; and more than 2 billion lack access to safe drinking water.

2016 AT A GLANCE:

90 projects were implemented

2,441,270 beneficiaries were helped

\$32,045,660 was provided in UN support

\$37,903,686 was provided in commodities

CHAD

WASH SUPPLY OF DRINKING WATER AND SANITATION PROJECT IN THE SANYAO DISTRICT (BATHA REGION) CHAD

FUNDED BY: UNICEF

Only half of Chad's population has access to safe drinking water, and only 13 percent have adequate sanitation. ADRA, in partnership with UNICEF, implemented a WASH project to reduce the prevalence of diarrhea and waterborne diseases in the district of Yao.

Activities of this project included: the rehabilitation of 31 existing water points (boreholes) and six drinking water supply systems; the realization of 140 pumps; the construction of 40 latrines in schools and health centers; the establishment of 140 water point management committees; and the holding of 600 awareness sessions on handwashing and the maintenance of latrines.

"In the past, we defecated in the open air and experienced many diseases, especially cholera, that struck us for many years," said one community member. "Now bad practices are forgotten. Washing hands with soap and water is used each time nature calls. The whole community has become aware and has seen the importance of having latrines."

TUNISIA

LIVELIHOODS INITIATIVE FOR REFUGEES AND ASYLUM SEEKERS

FUNDED BY: UNHCR

Around 112 refugees, mostly Syrian, benefited from ADRA's livelihood response in Tunisia in 2016.

Nidhal is a Syrian refugee and father to twins. He had to leave his wife behind when he fled Syria. He worked hard to get settled in Tunisia so he could send for her, but he faced many challenges when trying to find decent work. ADRA helped him establish himself, enabling him to bring his wife over. ADRA has also established a new restaurant to provide opportunities for more Syrian refugees as part of their work, empowering refugees to be independent and self-reliant and to pursue entrepreneurial ventures.

"I can only look to my future with hope, seeing the difficulties and challenges that I overcame with the support from ADRA and the UNHCR."

ADRA NETWORK

AFRICA (AFRO)

Regional Director: Akintayo Odeyemi

Angola	Democratic Republic of Congo (North Congo & West Congo)	Lesotho	Niger	South Africa
Burkina Faso	Ethiopia	Liberia	Nigeria	South Sudan
Burundi	Gambia	Madagascar	Rwanda	Swaziland
Cameroon	Ghana	Malawi	São Tomé & Príncipe	Tanzania
Chad	Kenya	Mali	Senegal	Togo
Côte d'Ivoire		Mauritania	Sierra Leone	Uganda
		Mozambique	Somalia	Zambia
		Namibia		Zimbabwe

ASIA (ARO)

Regional Director: Wagner Hermann

Bangladesh	Indonesia	Myanmar	Philippines	Thailand
Cambodia	Japan	Nepal	South Korea	Timor-Leste
China	Laos	Pakistan	Sri Lanka	Vietnam
India	Mongolia			

EURO-ASIA (ESD)

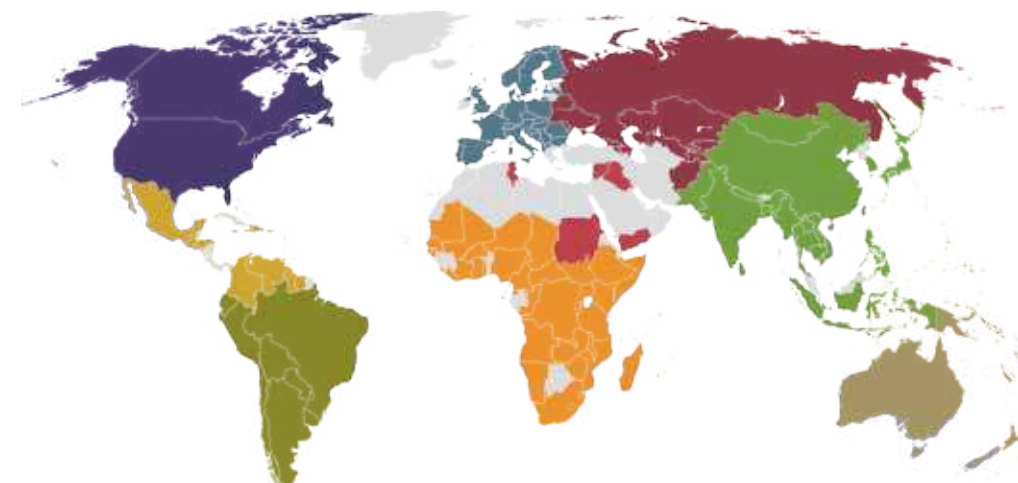
Regional Director: Vladimir Tkachuk

Afghanistan	Belarus	Kyrgyzstan	Russia	Ukraine
Armenia	Georgia	Moldova	Tajikistan	Uzbekistan
Azerbaijan	Kazakhstan			

EUROPE (ERO)

Regional Director: João Martins

Albania	Croatia	Hungary	Netherlands	Slovakia
Austria	Czech Republic	Italy	Norway	Slovenia
Belgium	Denmark	Latvia	Poland	Spain
Bosnia and Herzegovina	Finland	Luxembourg	Portugal	Sweden
Bulgaria	France	Macedonia	Romania	Switzerland
	Germany	Montenegro	Serbia	United Kingdom



INTER-AMERICA (IAD)

Regional Director: David Poloche

Atlantic Caribbean	Caribbean Union	Dutch Caribbean	Haiti	Puerto Rico
Bonaire	Colombia	El Salvador	Honduras	Suriname
	Dominican Republic	Guatemala	Jamaica	Venezuela
		Guyana	Mexico	

MIDDLE EAST AND NORTH AFRICA (MENA)

Regional Directors: Nagi Khalil (until June 2016), Gunther Wallauer (from June 2016)

Iraq (Kurdistan)	Sudan	Syria	Tunisia	Yemen
Lebanon				

NORTH AMERICA (NAD)

Regional Director: Debra Brill

Canada	ADRA International
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SOUTH AMERICA (SAD)

Regional Director: Paulo Lopes

Argentina	Brazil	Ecuador	Peru	Uruguay
Bolivia	Chile	Paraguay		

SOUTH PACIFIC (SPD)

Regional Director: Gregory Young

Australia	New Zealand	Papua New Guinea	Samoa	Vanuatu
Fiji			Solomon Islands	

ADRA NETWORK STATISTICS

Note: All figures are in US dollars

ADRA NETWORK STATISTICS	PROJECTS	U.S. \$	BENEFICIARIES
Disaster Relief/Emergency Activities	164	\$34,252,392	2,941,355
Health	125	\$27,569,780	4,264,340
Education	148	\$27,547,440	1,048,857
Food Security	56	\$15,514,501	903,639
Agriculture/Livelihoods	66	\$13,162,224	575,840
Water, Sanitation, and Hygiene	65	\$12,829,890	1,403,259
Economic Development	69	\$8,367,821	401,334
Gifts In Kind	64	\$6,238,992	968,734
Nutrition	30	\$5,300,644	651,088
Building/Construction	21	\$4,991,774	146,862
DRR/Climate Change/Environment	37	\$3,728,528	1,232,012
Advocacy/Public Policy	13	\$3,107,719	411,019
Development Education	113	\$2,594,502	52,611
Psychological Support	24	\$2,397,002	130,023
Technical/Vocational Training	14	\$1,899,910	55,217
Other Miscellaneous Sectors	188	\$16,613,950	441,534
TOTALS	1,197	\$186,117,069	15,627,724

AFRICA REGION	
Total Budget	\$82,246,238
Support	\$12,719
Implement	\$82,233,519
General Administration	\$5,243,807
Fundraising	\$6,362
Gifts in Kind	\$4,358,606
Development Education	\$5,200
Capacity Building	\$153,006
Staff	2,547
Volunteers	513

ASIA REGION	
Total Budget	\$25,684,450
Support	\$3,741,111
Implement	\$21,943,339
General Administration	\$1,697,352
Fundraising	\$47,745
Gifts in Kind	\$118,307
Development Education	\$12,387
Capacity Building	\$65,363
Staff	892
Volunteers	1,837

EURO-ASIA DIVISION			
Total Budget	\$8,920,592	Gifts in Kind	\$441,743
Support	\$15,157	Development Education	\$18,889
Implement	\$8,905,435	Capacity Building	\$7,148
General Administration	\$331,426	Staff	381
Fundraising	\$9,208	Volunteers	371

EUROPE REGION	
Total Budget	\$49,534,479
Support	\$41,289,148
Implement	\$8,245,331
General Administration	\$5,318,860
Fundraising	\$1,145,419
Gifts in Kind	\$1,990,960
Development Education	\$1,006,664
Capacity Building	\$285,116
Staff	404
Volunteers	12,446

MIDDLE EAST AND NORTH AFRICA UNION	
Total Budget	\$27,834,184
Support	\$0
Implement	\$27,834,184
General Administration	\$3,432,303
Fundraising	\$0
Gifts in Kind	\$0
Development Education	\$0
Capacity Building	\$0
Staff	383
Volunteers	232

SOUTH AMERICAN DIVISION	
Total Budget	\$36,914,399
Support	\$187,350
Implement	\$36,727,049
General Administration	\$2,534,134
Fundraising	\$162,698
Gifts in Kind	\$318,655
Development Education	\$1,962,824
Capacity Building	\$0
Staff	2,193
Volunteers	4,065

INTER-AMERICAN DIVISION	
Total Budget	\$5,447,228
Support	\$3,918
Implement	\$5,443,310
General Administration	\$527,784
Fundraising	\$129,853
Gifts in Kind	\$420,225
Development Education	\$132,886
Capacity Building	\$15,240
Staff	141
Volunteers	3,489

NORTH AMERICAN DIVISION	
Total Budget	\$66,693,393
Support	\$65,910,602
Implement	\$782,791
General Administration	\$9,267,119
Fundraising	\$1,306,850
Gifts in Kind	\$7,320,752
Development Education	\$34,230
Capacity Building	\$106,047
Staff	111
Volunteers	111

SOUTH PACIFIC DIVISION	
Total Budget	\$21,921,358
Support	\$10,210,545
Implement	\$11,710,813
General Administration	\$1,784,322
Fundraising	\$674,093
Gifts in Kind	\$252,684
Development Education	\$289,458
Capacity Building	\$35,656
Staff	189
Volunteers	5,852

REGIONAL HIGHLIGHTS

NORTH AMERICA



Canadian authorities appointed ADRA to coordinate relief efforts for the Fort McMurray wildfires, through which around 40,000 people received food, hygiene items, and other assistance.



EUROPE



During the refugee influx of 2015-2016, ADRA assisted refugees as they passed through **Bulgaria, Croatia, Hungary, Macedonia, Serbia, and Slovenia**. ADRA also worked with refugees in **Austria, France, Germany, Greece, Italy, Montenegro, and Romania**.



EURO-ASIA



More than 30,000 people, including many returnees expelled from Pakistan and Iran, received winter-aid items in **Afghanistan** to help them survive the harsh winter conditions.



ASIA



ADRA used text messages to supply farmers in **Nepal** with up to date and useful information such as the right crops to cultivate at the right time, alerts about pests and adverse weather predictions, current product pricing, and other market-related information.

INTER-AMERICA



ADRA worked with 300 Pathfinders (Adventist scouts) in **El Salvador** to educate around 3,000 households about how to protect themselves against Zika.

AFRICA



El Niño inflicted devastating drought on East Africa. ADRA responded to crises in **Ethiopia, Kenya, Lesotho, Madagascar, Malawi, Mozambique, Somalia, South Africa, Swaziland, and Zimbabwe**.



MIDDLE EAST & NORTH AFRICA



With the dual crises of civil war and a food crisis, ADRA provided assistance to almost 300,000 people in **Yemen**, through food security projects and WASH interventions.



SOUTH AMERICA



Emergency mobile units in **Argentina** and **Brazil** allowed ADRA to quickly respond to floods. The two Argentinian units offered large-scale laundry services for clothing and bedding. In addition to laundry services and psychosocial counseling, the Brazilian unit also offered warm meals from their built-in kitchen.



SOUTH PACIFIC



ADRA Connections trips from **Australia** and **New Zealand** volunteered with communities in **Vanuatu, Cambodia, Nepal, Vietnam, Philippines, and Thailand**.



ADRA GLOBAL PARTNERS

UNITED NATIONS PARTNERS

Food and Agriculture
Organization (FAO)

International Organization for
Migration (IOM)

Office for the Coordination of
Humanitarian Affairs (OCHA)

United Nations Children's
Fund (UNICEF)

United Nations Development
Programme (UNDP)

United Nations High
Commissioner for
Refugees (UNHCR)

United Nations Humanitarian
Air Service (UNHAS)

United Nations Population
Fund (UNFPA)

World Food Programme (WFP)

World Health
Organization (WHO)

INTERNATIONAL PARTNERS

Alliance for a Green
Revolution in Africa (AGRA)

Asian Aid Australia

Asian Aid USA

Asian Development Bank

Bread for the World

Canadian Foodgrains Bank
(CFGB)

Canadian International
Development Platform (CIDP)

CARE

Catholic Relief Services (CRS)

Christian Aid

Cross International

European Civil Protection
and Humanitarian Aid
Operations (ECHO)

European Union (EU)

GlobalMedic

Habitat for Humanity

HELP International

iDE UK

Islamic Relief

Land O'Lakes

LDS Charities

Oxfam

Pan American Health
Organization (PAHO)

Polish Humanitarian Action

Red Cross

Rise Against Hunger

Samaritan's Purse

Sanitarium Health
and Wellbeing

Save the Children

Swiss Solidarity

TOMS

World Bank

World Initiative for Soy in
Human Health (WISHH)

World Vision

A complete list of our 2016 partners can be found at:
ADRA.org/about-adra/corporate-information/

ADRA GLOBAL PARTNERS

CONTINUED

MAJOR GOVERNMENT FUNDERS

Australia—Department of Foreign Affairs and Trade (DFAT)	Norway—Norwegian Agency for Development Cooperation (NORAD)
Austria—Austrian Development Agency	Slovakia—Slovak Agency for International Development Cooperation (SlovakAid)
Canada—Global Affairs Canada	Spain—Spanish Agency for International Development Cooperation (AECID)
Czech Republic—Ministry of Foreign Affairs (MZV)	Sweden—International Development Cooperation Agency (SIDA)
Denmark—Danish International Development Agency (DANIDA)	UK—Department for International Development (DFID)
Germany—Federal Ministry for Economic Cooperation and Development (BMZ)	USA—United States Agency for International Development (USAID)
Japan—Japan International Cooperation Agency (JICA)	USA—United States Department of Agriculture (USDA)
Netherlands—Ministry of Foreign Affairs	
New Zealand—Ministry of Foreign Affairs and Trade (MFAT)	

GOVERNMENT PARTNERS

Afghanistan	Ecuador	Mali	Somalia
Albania	El Salvador	Mauritania	South Africa
Argentina	Ethiopia	Mexico	South Korea
Armenia	Fiji	Moldova	South Sudan
Australia	Finland	Mongolia	Spain
Austria	France	Montenegro	Sri Lanka
Azerbaijan	Gambia, The	Mozambique	Sudan
Bangladesh	Georgia	Myanmar	Suriname
Belarus	Germany	Namibia	Swaziland
Belgium	Ghana	Nepal	Sweden
Bolivia	Guyana	Netherlands	Switzerland
Bonaire	Haiti	New Zealand	Syria
Bosnia and Herzegovina	Honduras	Niger	Tajikistan
Brazil	Hong Kong	Nigeria	Tanzania
Bulgaria	Hungary	Norway	Thailand
Burkina Faso	India	Pakistan	Timor-Leste
Burundi	Indonesia	Papua New Guinea	Togo
Cambodia	Iraq	Paraguay	Tunisia
Cameroon	Italy	Peru	Uganda
Canada	Japan	Philippines	Ukraine
Chad	Kazakhstan	Poland	United Kingdom
Chile	Kenya	Portugal	United States of America
China	Kyrgyzstan	Romania	Uruguay
Colombia	Laos	Russia	Uzbekistan
Côte d'Ivoire	Latvia	Rwanda	Vanuatu
Croatia	Lebanon	São Tomé & Príncipe	Venezuela
Czech Republic	Lesotho	Serbia	Vietnam
Democratic Republic of Congo	Luxembourg	Slovakia	Yemen
Denmark	Macedonia	Slovenia	Zambia
Dominican Republic	Madagascar	Solomon Islands	Zimbabwe
	Malawi		

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(Appointed 2007)

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Lay Representative
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Seventh-day Adventist Church
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Community Services*
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(Appointed 2015)

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Norwegian Refugee Council
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World Headquarters
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Seventh-day Adventist Church
(Appointed 2015)

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Kettering Health Network
(Appointed 2015)

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Southern Africa-Indian
Ocean Division
Seventh-day Adventist Church
(Appointed 2015)

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Seventh-day Adventist Church
World Headquarters
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Goodwell Nthani

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Southern Africa-Indian
Ocean Division
Seventh-day Adventist Church
(Appointed 2010)

MEMBERS *CONTINUED*

Brenda Pereyra

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Universidad Nacional
de Lanús
(Appointed 2010)

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East-Central Africa Division
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(Appointed 2005)

Saw Samuel

President
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Seventh-day Adventist Church
(Appointed 2016)

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(Appointed 2015)

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Remuneration Commission*
Government of Kenya
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Seventh-day Adventist Church
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of Business*
La Sierra University
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North American Division
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(Appointed 2015)

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Seventh-day Adventist Church
(Appointed 2005)

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Seventh-day Adventist Church
(Appointed 2015)

Ted Wilson

President
Seventh-day Adventist Church
World Headquarters
(Appointed 2010)

Gerald Winslow

*Director, Center for Christian
Bioethics*
Founding Director, Institute
for Health Policy and
Leadership
Loma Linda University Health
(Appointed 2015)

Norbert Zens

Treasurer
Inter-European Division
Seventh-day Adventist Church
(Appointed 2010)

ADRA FINANCIAL STATEMENT

BALANCE SHEET

AS OF DECEMBER 31, 2016, AND 2015

ASSETS	2016	2015
Cash and cash equivalents	\$10,575,409	\$9,445,938
Investments	40,348,264	38,309,453
Net amount due from affiliates	1,706,347	684,654
Amount due from government agency	1,140,809	1,224,656
Other receivables	177,731	121,745
Contributions receivable	579,214	237,092
Inventories	4,120,197	712,126
Prepaid expenses	223,521	199,989
Furniture and equipment, net of accumulated depreciation	219,534	199,903
Agency funds	308,475	—
Contributions receivable-long term	1,350,366	1,068,424
TOTAL ASSETS	\$60,749,867	\$52,203,980
LIABILITIES		
Accounts payable	\$361,164	\$1,036,428
Accrued expenses	2,852,433	1,991,576
Amount due to affiliates	1,447,287	1,523,357
Amount due to government agency	356,074	559,399
Amount due to other	1,544,202	122,227
Agency funds	308,475	—
TOTAL LIABILITIES	6,869,635	5,232,987
NET ASSETS		
Unrestricted	34,315,364	31,642,241
Temporarily restricted	19,564,868	15,328,752
TOTAL NET ASSETS	53,880,232	46,970,993
TOTAL LIABILITIES AND NET ASSETS	\$60,749,867	\$52,203,980

STATEMENT OF ACTIVITIES

FOR YEARS ENDED DECEMBER 31, 2016, AND 2015

SUPPORT AND REVENUE				2016	2015
U.S. GOVERNMENT SUPPORT:	UNRESTRICTED	TEMP. RESTRICTED	TOTAL	TOTAL	
Commodities - distributed	\$3,803,881	\$ —	\$3,803,881	\$1,632,490	
Ocean and inland freight	1,564,283	—	1,564,283	697,198	
Grants - direct	17,176,284	—	17,176,284	17,341,385	
Grants - subrecipient	2,388,131	—	2,388,131	4,369,314	
PUBLIC SUPPORT:					
Seventh-day Adventist Church	5,153,565	—	5,153,565	5,485,774	
Contributions	11,185,923	4,760,949	15,946,872	15,405,140	
Donated materials and services	369,851	9,675,743	10,045,594	6,594,884	
Grants - other	1,517,072	—	1,517,072	745,630	
Freight/handling fees reimbursement	4,561	—	4,561	7,162	
Investment and other revenue	832,299	(966)	831,333	456,490	
Net assets released from restrictions					
Satisfaction of program restrictions	10,199,610	(10,199,610)	—	—	
TOTAL SUPPORT AND REVENUE	\$54,195,460	\$4,236,116	\$58,431,576	\$52,735,467	
EXPENSES:					
Programs	41,673,067	—	41,673,067	41,262,753	
Fundraising	1,306,850	—	1,306,850	1,243,405	
Public relations	641,357	—	641,357	1,290,669	
Management and general	9,267,119	—	9,267,119	7,455,782	
TOTAL EXPENSES	\$52,888,393	—	\$52,888,393	\$51,252,609	
Net Increase (decrease) from operations	1,307,067	4,236,116	5,543,183	1,482,858	
NONOPERATING ACTIVITY:					
Unrealized gain/(loss) on investments and other	1,366,056	—	1,366,056	(1,408,536)	
Change in net assets	2,673,123	4,236,116	6,909,239	74,322	
Net assets, at beginning of year	31,642,241	15,328,752	46,970,993	46,896,671	
NET ASSETS, AT END OF YEAR	\$34,315,364	\$19,564,868	\$53,880,232	\$46,970,993	

STATEMENT OF FUNCTIONAL EXPENSES

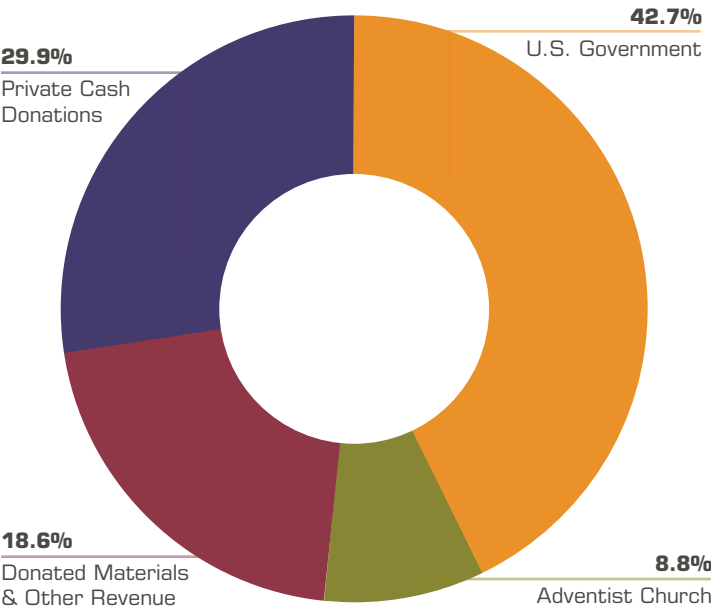
FOR YEARS ENDED DECEMBER 31, 2016, AND 2015

2016						2015
OVERSEAS PROGRAM COSTS	PROGRAMS	FUNDRAISING	PUBLIC RELATIONS	MANAGEMENT & GENERAL	TOTAL	TOTAL
U.S. Federal Government Grants:						
Commodities - distributed	\$2,979,206	\$ —	\$ —	\$ —	\$2,979,206	\$1,192,313
Ocean and inland freight	1,564,283	—	—	—	1,564,283	697,198
Grants - direct	17,176,284	—	—	—	17,176,284	17,341,385
Grants - subrecipient	2,184,491	—	—	—	2,184,491	4,369,314
ADRA funding	452,350	—	—	—	452,350	947,915
Donated materials	7,320,752	—	—	—	7,320,752	6,639,583
Development, relief, and disaster assistance	8,437,080	—	—	—	8,437,080	9,226,247
Grants - other	1,449,779	—	—	—	1,449,779	753,330
Freight and handling fees	4,561	—	—	—	4,561	7,162
GENERAL AND ADMINISTRATIVE COSTS						
Personnel and related costs	1,608,753	433,489	323,028	8,814,077	11,179,347	9,938,712
Travel	258,116	33,889	109,671	563,150	964,826	864,590
Rent	103,696	53,100	7,082	686,158	850,036	842,926
Depreciation	585	2,253	457	78,505	81,800	82,384
Other	—	784,119	201,119	2,848,981	3,834,219	4,037,551
Salary and travel allocation	(1,866,869)	—	—	(7,605)	(1,874,474)	(1,652,175)
Overhead allocated to grants	—	—	—	(3,716,147)	(3,716,147)	(4,035,826)
TOTAL EXPENSES	\$41,673,067	\$1,306,850	\$641,357	\$9,267,119	\$52,888,393	\$51,252,609

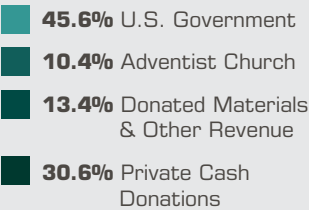
SOURCE OF FUNDS AND USE OF FUNDS

FOR YEARS ENDED DECEMBER 31, 2016, AND 2015

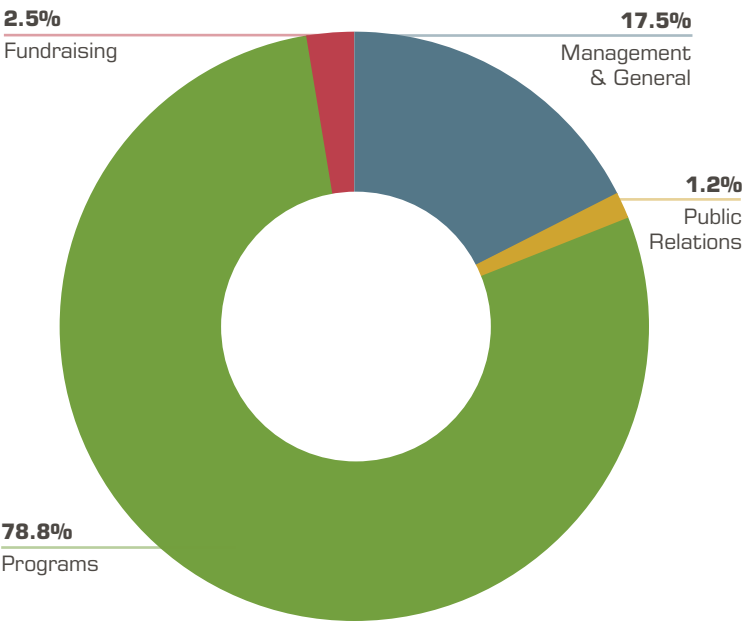
2016 SOURCE OF FUNDS



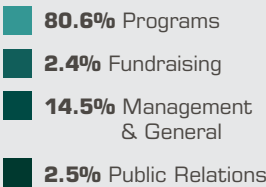
2015 SOURCE OF FUNDS



2016 USE OF FUNDS



2015 USE OF FUNDS



CREDITS

EDITORS

Jessica Duffy
Ashley Eisele
Hearyl Mayr

WRITER

Jessica Duffy

ART DIRECTOR/ PRODUCTION MANAGER

Karla K. Cole

GRAPHIC DESIGNER

Emily Dober

PROOFREADING

Lori Peckham

PRINTING

GraphTec
Jessup, Maryland

CONTRIBUTORS

Jonathan Duffy
Ashley Eisele
John Estep
Sonya Funna

Alexander Hirata
Rowena Hutchins
Se Lee
Guillermo Lizarraga
Hilda Madanat
Imad Madanat
Fred Opuni-Mensah
Steven Ryan
Matthew Siliga
Frank Teeuwen
Elizabeth Tomenko
Mayra del Villar-Malcolm
Janelle Walikonis

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PHOTOGRAPHY

ADRA Ghana, pg. 6
ADRA Mongolia, pg. 7
ADRA India, pg. 8
ADRA International, pg. 9

ADRA Norway, pg. 10
ADRA Kyrgyzstan, pg. 11
ADRA Sri Lanka, pg. 12
John Colthorpe, pg. 12
ADRA Canada, pg. 13
ADRA Denmark, pg. 14
ADRA Zimbabwe, pg. 15
ADRA Bangladesh, pg. 16
ADRA Philippines, pg. 17
ADRA Ecuador, pg. 18
ADRA International, pg. 19
ADRA New Zealand, pg. 20
ADRA Germany, pg. 21
ADRA Chad, pg. 22
ADRA Tunisia, pg. 23
ADRA Canada, pg. 28
ADRA Serbia, pg. 28
ADRA Madagascar, pg. 28
ADRA Afghanistan, pg. 29
ADRA Nepal, pg. 29
ADRA New Zealand, pg. 29
ADRA International, pg. 30

SPECIAL THANKS

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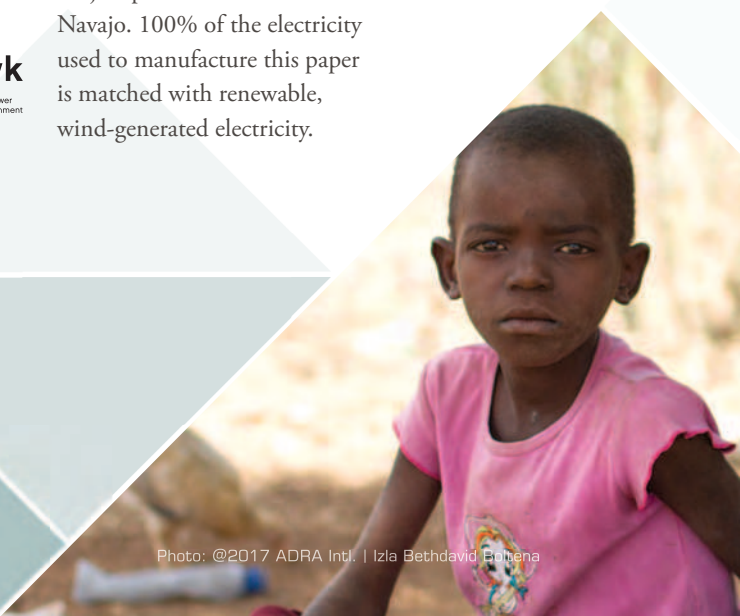


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12501 Old Columbia Pike, Silver Spring, MD 20904
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