

# BUILDING COMMUNITIES HAND *in* HAND



ADRA®

**2014**

ANNUAL REPORT



Dear Friends and Supporters,

Compared to some grander biblical messages, Ecclesiastes 4:9 is just a simple verse: *“Two are better than one, because they have a good reward for their labor”* (NKJV).

So, you might ask, what does Ecclesiastes 4:9 have to do with an annual report? To me, it holds an incredibly important message about the impact we make on the world—we can do so much more good when we work together.

Every day, we see that our success comes from working hand in hand with partners, donors, beneficiaries, and the leaders of our Seventh-day Adventist Church, together with the entire Adventist community. Our partnerships strengthen our abilities, our donors broaden our reach, and the communities in which we serve inspire us to work harder and find the best ways to create resiliency around the world.

When we work side by side with community leaders and others in the field, we gain better access and receive valuable insight into what’s the best way to serve those we are there to serve.

You’ll see within this annual report that we reached 14.7 million of people in 2014. But you’ll also see that we didn’t do it alone. God has blessed us with amazing opportunities to serve Him by serving those in need, and He has consistently provided us with the resources and the support to do what He wants us to do.

Gratefully yours,

A handwritten signature in blue ink that reads "Jon Duffy". The signature is stylized with a large, flowing "J" and "D".

Jonathan Duffy  
*President*  
*ADRA International*

## BUILDING COMMUNITIES, HAND IN HAND

Building communities is a joint effort. By working closely with local community leaders, ADRA can tap into local knowledge about language and culture, while also helping local communities to gain the skills that foster long-term and sustainable development success.

ADRA is passionate about creating ways to provide resources that capacitate people, save lives, and empower communities to rise out of poverty.

That is why ADRA works hand in hand with community leaders, local entrepreneurs, governments, international aid agencies, religious leaders, and donors to reach long-term, sustainable solutions to local development and humanitarian challenges.

Partnership with communities is at the heart of what ADRA does, because we know that when we work together, we will have a good reward for our labor.



Food  
Security



Health



Water,  
Sanitation,  
& Hygiene



Education



Economic  
Opportunity



Church  
Partnerships



Emergency  
Response



## MISSION

ADRA works with people in poverty and distress to create just and positive change through empowering partnerships and responsible action.

## VISION

ADRA is a professional, learning, and efficient network that embodies integrity and transparency. ADRA reaches across boundaries, empowering and speaking out for the at-risk and forgotten to achieve measurable, documented, and durable changes in lives and society.





NETWORK INVESTMENT IN  
FOOD PROGRAMS: **\$25,285,820**

BENEFICIARIES AFFECTED: **1,498,423**

## STARTING OVER

Artillery pieces, damaged armored vehicles, and other weapon remains, covered by debris and sand, lay strewn on the road that led to Sanad's carpentry store. Sanad was a successful businessman who lost everything after a series of conflicts that destroyed his town in Abyan.

When Sanad saw the mound of rubble that used to be his store, the realization set in that he had lost the ability to feed his wife and five children. Like many heads of household in his town, he was struggling to find ways to secure enough money for food and capital to restart his business. It seemed like an endless poverty trap.

When ADRA approached the members of the community, they identified Sanad and his family as being particularly in need. Sanad's family was targeted with food assistance through vouchers.

"Now that ADRA and USAID have secured food for my family for eight months, I can save money and restart my business," he said.

With food guaranteed for his family, Sanad quickly went about rebuilding his livelihood. Today, he builds furniture for people within his area and soon will be able to support his family for the long term.

"I was able to stand up again after life let me down," said Sanad.

## At a Glance

- ▶ 6,466 households were targeted with food vouchers in 2014
- ▶ 4,000 households received food vouchers during emergency food distributions
- ▶ 5,132 households were reached with home nutrition counseling sessions

In recent years, the conflict in Yemen's southern governorate of Abyan has forced more than 200,000 people out of their homes. Returnees to Abyan after fighting diminished found their homes and livelihoods completely destroyed and no assets with which to rebuild their lives.

In response to this crisis, ADRA implemented a food assistance project that fed more than 6,400 households in 2014. More than just distributing rations, ADRA worked with local vendors to develop a food voucher system, whereby food-insecure households were able to exchange a voucher for a range of food items from local stores. Not only did this allow ADRA to respond to needs quickly, but it also fostered trade, business, and normalcy to a population that has experienced such upheaval.





NETWORK INVESTMENT IN  
HEALTH PROGRAMS: **\$22,255,424**  
BENEFICIARIES AFFECTED: **3,562,552**

## LEARNING TOGETHER

When she walks into the room, it is almost unimaginable that the incredibly confident and eloquent young woman before you is only 18. She stands barefoot in a dusty room in front of about 30 teenagers, who hang on her every word.

Bhawana is a peer educator in Nepal, trained by ADRA to teach young people every week. She talks to them about issues that affect their health and their future. “Young people in my community get married very young,” explains Bhawana. “They don’t realize how it will hold them back in the future. Girls in particular lose their independence and their chance to be educated.”

Bhawana was trained to teach family planning practices and reproductive health lessons to groups of preteens and teenagers. In her classes, she talks to both boys and girls about changing bodies, and when her students have questions that are delicate or embarrassing, they can write them down and leave them in an anonymous box at a health clinic nearby. This allows for open conversations about real issues affecting the young people in her community.

“It’s amazing to see the change in the people I teach,” she says. “Boys and girls are learning together, and I’ve seen that boys understand what the girls go through so much better. There is respect and mutual understanding.”

### At a Glance

- 100 youth were trained as adolescent community volunteers
- 2,500 reproductive health classes targeting youth were conducted
- 1,800 people attended classes focusing on family planning and reproductive health
- 15 health service providers participated in comprehensive family counseling training

Nepal’s beautiful but arduous terrain made up of mountains, hills, and plains presents major obstacles for families that want to access medical care, including family planning services. Recently, the government of Nepal has prioritized increasing the availability and access to reproductive health and family planning services.

ADRA has been implementing programs to increase the quality of and access to available health care. To date, 13,948 people have benefited from these programs, which teach families more about reproductive health and family planning, with the goal of increasing demand for services. Training community volunteers is a crucial part of the program, as well as group counseling and awareness campaigns.



NETWORK INVESTMENT IN  
WASH PROGRAMS: **\$15,446,268**  
BENEFICIARIES AFFECTED: **685,288**

## A GIRL'S DILEMMA

There was a time when Maybelle was afraid to use the toilet. The dilapidated structure—with its sinking floor, rotting beams, and gaping holes, where prying eyes lurked—was the only option available at her school. Using it meant consistently risking her comfort, privacy, and safety.

Like many of her female peers at the Assin Kumasi Junior High School in the south district of Ghana, she found an alternative: the woods. By venturing far from the school, these girls were granted the seclusion they needed, but they were also at risk of sexual assault.

Maybelle's school was one of those selected by ADRA to receive new facilities. Now when she has to go to the bathroom, there are two safe and secure girls' latrines to choose from. With the risk and embarrassment of the past laid to rest, Maybelle can finally focus on what really matters: getting a good education.

## At a Glance

- ▶ 112,500 people received direct access to clean water
- ▶ 94,831 individuals were trained in proper sanitation and hygiene
- ▶ 5,525 pit latrines were constructed
- ▶ 277 committees received training in water and sanitation system maintenance

ADRA and its partners met the needs of 112,000 people who were in desperate need of even the most basic sanitation and hygiene amenities, such as latrines, hand washing stations, and boreholes.

ADRA trained and facilitated students, teachers, committees, and local organizations to further develop the knowledge and health of their communities, ensuring the sustainability of the program.

NETWORK INVESTMENT IN  
ECONOMIC OPPORTUNITY PROGRAMS: **\$17,933,690**  
BENEFICIARIES AFFECTED: **719,198**

## A WOMAN'S WORLD

When Hermilia thinks about her life before she received the microloan, her eyes well up. She was the uneducated wife of an impoverished farmer and tried to help the household by selling handicrafts on the side of the road. They were raising a young boy whose destiny was grounded in poverty. Time passed, and the small family remained poor.

When she started in the microloan program, Hermilia sensed that, with enough hard work, this money would change everything. The sum was just enough for a copy machine, a few office supplies, and a modest rental space. Hermilia opened shop. She attended ADRA's business trainings and literacy classes. Time passed, and the small business expanded.

With the copy business growing, Hermilia was able to enroll in law school and pay for her son, Abel, to join her. After years of poverty, of supporting a family, of building a business, and, finally, of diligent studying, Hermilia graduated from law school, her son standing beside her with his own law degree in hand.

Now, from behind the large oak desk in her expansive office, Hermilia fights for the rights of poor and vulnerable women in Juliaca. She is a community leader within the microfinance project, empowering other women to follow in her footsteps.

### At a Glance

- ▶ 732 new entrepreneurs participated in 2014
- ▶ 9 regions of Peru were targeted, including both urban and rural zones
- ▶ 14,325 entrepreneurs were trained in business practices
- ▶ 17,771 entrepreneurs have benefited from the program since 1996

One of ADRA's longest-running projects, ADRA Peru's microfinance project has benefited a total of 17,771 entrepreneurs in Peru since 1996. The goal of the project is to aid in the development of communities by giving vulnerable, low-income entrepreneurs, especially women, the resources they need to rise out of poverty.

ADRA does more than give microloans to the entrepreneurs. The loans come with the agreement that entrepreneurs will attend classes to improve their business skills and to learn how to save and invest.





NETWORK INVESTMENT IN  
EDUCATION PROGRAMS: **\$20,472,488**  
BENEFICIARIES AFFECTED: **2,048,878**

## At a Glance

- ▶ 25 percent more students are attending school
- ▶ 14 schools were constructed
- ▶ 75 teachers were trained in science, math, language, and teaching methodology
- ▶ 5-unit toilets and clean drinking water were provided at schools
- ▶ 14,000 students attend the schools in shift.

## A PASSPORT TO A HAPPIER FUTURE

Thousands of children in blue and black uniforms swarm around the entrance to the ADRA-constructed schoolyard as an old dust-covered vehicle tries to come in. Today, 14,000 children, to be exact, wait patiently for their shifts in the classroom. There are three shifts, and many of the children have to walk several miles every day to spend just two or three hours at school.

Rokiza, now a 12th grader, stands in line waiting for the girls' shift. Before ADRA constructed these school buildings, the 17-year-old attended school in tents, exposed to extreme heat, cold, and rain. To make things more difficult, her father often threatened to pull her out of school after sixth grade so that she would not attend school together with boys.

"There was no separate space for boys and girls, and this caused a lot of pressure for me at home," explains Rokiza. "All the trouble with continuing my education vanished when ADRA built this school, fully equipped just for us girls."

For Rokiza and her classmates, this school building is more than four walls and desks. School is their passport to a healthier, happier future in a war-torn country where education is often hard to obtain.

The Central Highlands of Afghanistan are some of the poorest and least developed areas of the country. Children who are thirsty to learn lack access to basic education. ADRA Afghanistan has been able to implement a large-scale educational infrastructure project and teacher trainings.

Today, ADRA has constructed a total of 12 schools in four districts of Bamyan province and two schools in Kabul. There is still ongoing construction of three schools, which will provide schooling for 1,500 children from three villages. Construction of the new schools has increased overall school attendance by 25 percent. For girls, the increase in attendance rates has reached 30 percent.





NETWORK INVESTMENT IN  
INTEGRATED PROGRAMS: **\$12,958,093**  
BENEFICIARIES AFFECTED: **425,596**

GIFTS OF LOVE

Six-year-old Hannah and her family had a tough year. Her grandmother, Agné, had been diagnosed with a debilitating illness that had confined her to bed. Her mother, Aurelija, was doing all she could to pay for Agné’s medical care and provide for Hannah and her younger brother, Lukas. Aurelija, who had already been working two jobs to make ends meet, knew that this Christmas would be particularly hard.

When Violeta, an ADRA volunteer, walked in with two parcels in her hands, little Hannah hid behind her mother’s skirt. After some coaxing, she and Lukas excitedly opened their gift boxes.

In her box, Hannah found a much-needed backpack for school, a toothbrush, soap, and even a new hat and scarf to help keep her warm this winter. She also found a note from another child in Germany who had lovingly packed her gift earlier in the year. After she looked through the box, she made two small piles. When Violeta asked what they were for, Hannah answered: “These are the gifts I will keep, and these are the gifts I will give to my mother.”

At a Glance

- ▶ 228 classrooms and 452 churches in Germany packed gift boxes
- ▶ 39,027 boxes with in-kind donations were distributed to children in Eastern Europe in 2014
- ▶ 510,612 parcels have been distributed in 17 countries in the past 15 years

Around the world, ADRA offices take part in integrated programs, including projects that engage our supporters and friends at schools and churches. ADRA Germany has been running its Children Helping Children project for 15 years. The program has collected 510,612 parcels since then for children in 17 countries.

Last year, classrooms and churches in Germany packed gift boxes with in-kind donations such as clothing, toys, bedclothes, and hygiene articles for children in Eastern Europe. Parcels and donations are collected from kindergartens and primary schools all over the country.





NETWORK INVESTMENT IN  
FOOD PROGRAMS: **\$30,042,025**  
BENEFICIARIES AFFECTED: **4,106,015**

## At a Glance

- ▶ 10,000 tarpaulins and 5,000 shelter kits were distributed
- ▶ 2,000 food packs were distributed
- ▶ 2,000 hygiene kits were distributed
- ▶ 5,950 households participated in shelter rebuilding activities
- ▶ More than 2,000 boats received repairs or were replaced

## AFTER THE STORM

Violito and his three children live in Northern Cebu. When his wife was diagnosed with colon cancer, the family used all their savings for medical expenses, and when she died in February 2013, the grieving family was left with no savings. Violito is a poor farm laborer with a meager income and no other support or means of making a livelihood.

On November 8, 2013, their home was smashed by Typhoon Haiyan, leaving the grief-stricken family homeless. Violito managed to gather salvaged materials and constructed a makeshift tent to shelter his family.

He is still grateful in spite of all that has happened because they are still alive. He is also thankful for what he has received from ADRA.

“This is such a big help, and my first time to receive this big bag of food. ADRA didn’t just help me and my family, but you really made us feel that you care,” said Violito with a teary eye.

ADRA provided food, water, hygiene supplies, and temporary shelter after the storm hit the Philippines. Since then, ADRA has been running disaster risk reduction trainings and cash-for-work programs that are helping people like Violito get back on their feet.

On Friday, November 8, 2013, 14 million people in the Philippines were gravely affected by Typhoon Haiyan. Possibly the strongest storm in recorded history, the typhoon ravaged homes and devastated livelihoods, leaving behind destruction and despair. In 2014, this was one of ADRA’s largest responses.





NETWORK INVESTMENT IN  
FOOD PROGRAMS: **\$30,042,025**  
BENEFICIARIES AFFECTED: **4,106,015**

## At a Glance

- ▶ 32,000 people were trained to protect themselves and their families from Ebola
- ▶ 2,800 households have been decontaminated
- ▶ 3,100 homes were provided with replacement mattresses, bedding, and mosquito nets
- ▶ 7 shipments of personal protective equipment and medical supplies were sent
- ▶ 140,000 people received emergency food supplies
- ▶ 285,000 school meals were provided to students who returned to school

The 2014–2015 Ebola outbreak in West Africa is unprecedented in its scale, with 27,479 reported cases and 11,222 deaths.\* Along with the health threat, Ebola also disrupted farming, economic activity, school systems, and even social customs, leaving very few untouched by the disaster.

## SURVIVING A DEADLY VIRUS

On the day the symptoms began, nausea grumbling in the pit of his stomach, Amos was not concerned. *It's just malaria*, he thought. On the second day, clutching the doorframe and vomiting on the hard earth, he felt a chill of dread. By the third day, his body slick with sweat, his brain clouded with fever, he knew it was not malaria. On the fourth day, he went to the doctor and learned his terrible diagnosis: Ebola.

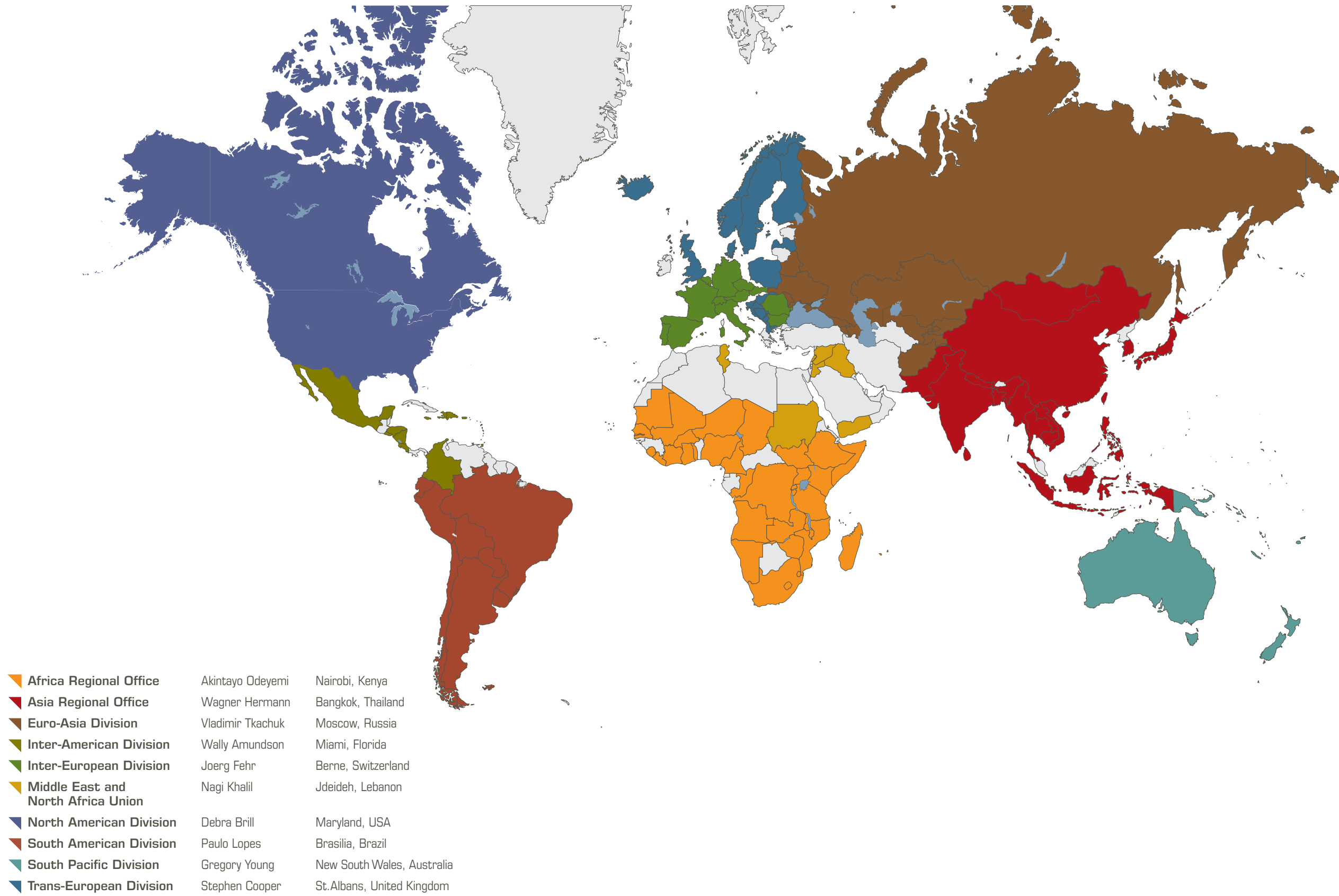
For three days, Amos waited to die. But when he awoke the next morning, the nausea had subsided. The morning after that, the dizziness and headaches seemed less debilitating. By the next morning, his skin was dry and his brain was clear. After eight days of living in the Ebola treatment unit, Amos was declared Ebola-free.

When the Ebola virus first began spreading, ADRA was on the ground providing relief. Today, ADRA continues disseminating educational awareness messages on hygiene and sanitation, providing disinfectant supplies to schools and health centers, and supporting survivors, both physically and psychologically. ADRA has even hired Ebola survivors to aid in these relief efforts.

Amos was one of many survivors who received the help he needed to get back on his feet. With the mattress, bedding, clothing, and month's supply of food staples, Amos believes that his second life has just begun, and he has dedicated it to God and all the Ebola survivors who need the kind of support that ADRA gave him.

\*At time of publication

# REGIONAL ADRA DIRECTORS





AFRICA (AFRO)

Angola  
Burkina Faso  
Burundi  
Cameroon  
Chad  
Côte d'Ivoire  
Democratic Republic of Congo (North Congo & West Congo)  
Ethiopia  
Gambia  
Ghana  
Kenya  
Lesotho  
Liberia  
Madagascar  
Malawi  
Mali  
Mauritania  
Mozambique  
Namibia  
Niger  
Nigeria  
Rwanda  
São Tomé & Príncipe  
Senegal  
Sierra Leone  
Somalia  
South Africa  
South Sudan  
Swaziland

Tanzania  
Togo  
Uganda  
Zambia  
Zimbabwe

ASIA (ARO)

Bangladesh  
Cambodia  
China  
India  
Indonesia  
Japan  
Laos  
Mongolia  
Myanmar  
Nepal  
Pakistan  
Philippines  
South Korea  
Sri Lanka  
Thailand  
Timor-Leste  
Vietnam

EURO-ASIA (ESD)

Afghanistan  
Armenia  
Azerbaijan  
Belarus  
Georgia  
Kazakhstan

Kyrgyzstan  
Moldova  
Russia  
Tajikistan  
Ukraine  
Uzbekistan

INTER-EUROPEAN (EUD)

Austria  
Belgium  
Bulgaria  
Czech Republic  
France  
Germany  
Italy  
Luxembourg  
Portugal  
Romania  
Slovakia  
Spain  
Switzerland

INTER-AMERICA (IAD)

Colombia  
Costa Rica  
Dominican Republic  
El Salvador  
Haiti  
Honduras  
Jamaica

Mexico  
Nicaragua  
Trinidad

MIDDLE EAST AND NORTH AFRICA UNION (MENA)

Iraq (Kurdistan)  
Jordan (through local partners)  
Lebanon  
Sudan  
Syria  
Tunisia  
Yemen

NORTH AMERICA (NAD)

Canada  
ADRA International

SOUTH AMERICA (SAD)

Argentina  
Bolivia  
Brazil  
Chile  
Ecuador  
Paraguay  
Peru  
Uruguay

SOUTH PACIFIC (SPD)

Australia  
Fiji  
New Zealand  
Papua New Guinea  
Samoa  
Solomon Islands  
Vanuatu

TRANS-EUROPE (TED)

Albania  
Bosnia & Herzegovina  
Croatia  
Denmark  
Finland  
Hungary  
Latvia  
Macedonia  
Montenegro  
Netherlands  
Norway  
Poland  
Serbia  
Slovenia  
Sweden  
United Kingdom

# ADRA INTERNATIONAL FINANCIAL STATEMENTS

## BALANCE SHEET | AS OF DECEMBER 31, 2014, AND 2013

	2014	2013
<b>ASSETS</b>		
Cash and cash equivalents	\$6,292,095	\$27,294,246
Investments	39,034,126	18,512,645
Amount due from affiliates	947,854	1,502,073
Amount due from government agency	1,830,136	744,288
Other receivables, net	181,450	378,922
Loans to other	-	4,615
Contributions receivable, net	360,272	259,416
Inventories	136,961	353,757
Prepaid expenses	108,902	95,052
Furniture and equipment, net of accumulated depreciation	206,312	215,217
Contributions receivable—long-term, net	1,582,363	1,534,176
	-	
<b>TOTAL ASSETS</b>	<b>\$50,680,471</b>	<b>\$50,894,407</b>
<b>LIABILITIES</b>		
Accounts payable	\$417,848	\$397,299
Accrued expenses	1,399,512	878,714
Amount due to affiliates	557,850	755,206
Amount due to government agency	1,260,333	1,059,388
Amount due to other	148,257	159,399
<b>TOTAL LIABILITIES</b>	<b>\$3,783,800</b>	<b>\$3,250,006</b>
<b>NET ASSETS</b>		
Unrestricted	\$33,520,490	\$34,251,845
Temporarily restricted	13,376,181	13,392,556
<b>TOTAL NET ASSETS</b>	<b>\$46,896,671</b>	<b>\$47,644,401</b>
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<b>\$50,680,471</b>	<b>\$50,894,407</b>



STATEMENT OF ACTIVITIES | FOR YEARS ENDED DECEMBER 31, 2014, AND 2013

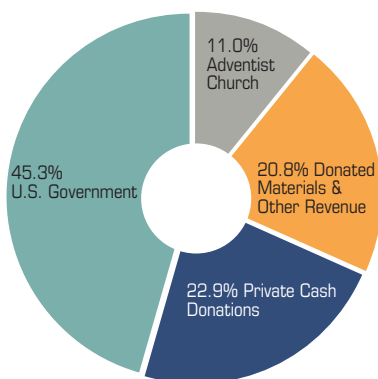
	2014			2013
	UNRESTRICTED	TEMP. RESTRICTED	TOTAL	TOTAL
Support and Revenue				
<b>U.S. government support:</b>				
Commodities—distributed	\$914,871	-	\$914,871	\$2,806,813
Ocean and inland freight	849,083	-	849,083	940,084
Grants—direct	17,229,329	-	17,229,329	16,756,575
Grants—subrecipient	6,065,841	-	6,065,841	9,884,353
<b>Public support:</b>				
Seventh-day Adventist Church	5,902,131	190,282	6,092,413	5,848,489
Contributions	8,746,409	3,655,890	12,402,299	15,640,245
Donated materials	200,349	10,562,296	10,762,645	8,536,811
Grants—other	282,368	-	282,368	169,380
Freight/handling fees reimbursement	4,060	-	4,060	3,680
Investment and other revenue	773,658	9,955	783,613	1,660,660
Net assets released from restrictions:				
Satisfaction of program restrictions	14,434,798	(14,434,798)	-	-
<b>TOTAL SUPPORT AND REVENUE</b>	<b>\$55,402,897</b>	<b>\$(16,375)</b>	<b>\$55,386,522</b>	<b>\$62,247,090</b>
Expenses:				
Programs	\$47,023,814	-	\$47,023,814	\$49,374,662
Fundraising	1,601,124	-	1,601,124	1,511,293
Public relations	1,145,817	-	1,145,817	613,327
Management and general	6,370,518	-	6,370,518	5,743,656
Total expenses	\$56,141,273	-	\$56,141,273	\$57,242,938
Net increase (decrease) from operations	(738,376)	(16,375)	(754,751)	5,004,152
Nonoperating activity:				
Unrealized gain/loss on investment and other	7,021	-	7,021	2,113,491
Change in net assets	(731,355)	(16,375)	(747,730)	7,117,643
Net assets, at beginning of year	34,251,845	13,392,556	47,644,401	40,526,758
<b>NET ASSETS, AT END OF YEAR</b>	<b>\$33,520,490</b>	<b>\$13,376,181</b>	<b>\$46,896,671</b>	<b>\$47,644,401</b>

STATEMENT OF FUNCTIONAL EXPENSES | FOR YEARS ENDED DECEMBER 31, 2014, AND 2013

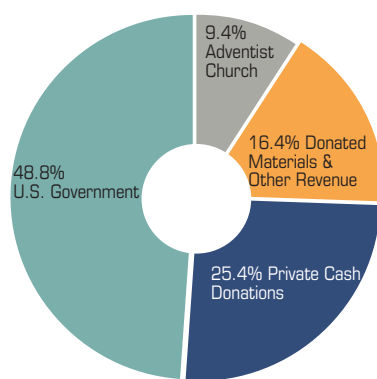
	2014					2013
	PROGRAMS	FUNDRAISING	PUBLIC RELATIONS	MANAGEMENT AND GENERAL	TOTAL	TOTAL
Overseas program costs:						
<b>U.S. federal government grants:</b>						
Commodities—distributed	\$914,871	-	-	-	\$914,871	\$2,806,813
Ocean and inland freight	849,083	-	-	-	849,083	940,084
Grants—direct	17,229,329	-	-	-	17,229,329	16,756,575
Grants—subrecipient	6,065,841	-	-	-	6,065,841	9,884,353
ADRA funding	765,293	-	-	-	765,293	1,188,735
ADRA funding in kind	-	-	-	-	-	109,799
Donated materials	10,979,013	-	-	-	10,979,013	8,609,808
Development and relief projects and disaster assistance	9,943,640	-	-	-	9,943,640	8,799,550
Grants—other	202,589	-	-	-	202,589	210,399
Freight and handling fees	4,060	-	-	-	4,060	3,480
General and administrative costs:						
Personnel and related costs	1,125,563	285,028	323,104	6,701,441	8,435,136	7,979,242
Travel	131,456	17,266	79,448	521,475	749,645	759,067
Rent	70,001	38,454	44,111	589,279	741,845	800,427
Depreciation	93	2,972	3,349	75,685	82,099	83,190
Other (see note 17)	-	1,257,404	695,805	2,391,867	4,345,076	4,271,968
Salary and travel allocation	(1,257,018)	-	-	-	(1,257,018)	(1,305,178)
Overhead allocated to grants	-	-	-	(3,909,229)	(3,909,229)	(4,655,374)
<b>TOTAL EXPENSES</b>	<b>\$47,023,814</b>	<b>\$1,601,124</b>	<b>\$1,145,817</b>	<b>\$6,370,518</b>	<b>\$56,141,273</b>	<b>\$57,242,938</b>

## SOURCE OF FUNDS & USE OF FUNDS | FOR YEARS ENDED DECEMBER 31, 2014, AND 2013

### SOURCE OF FUNDS

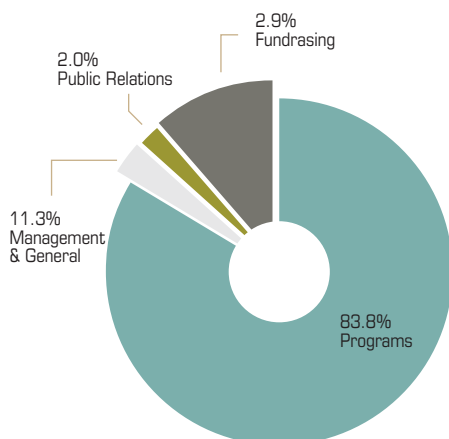


2014

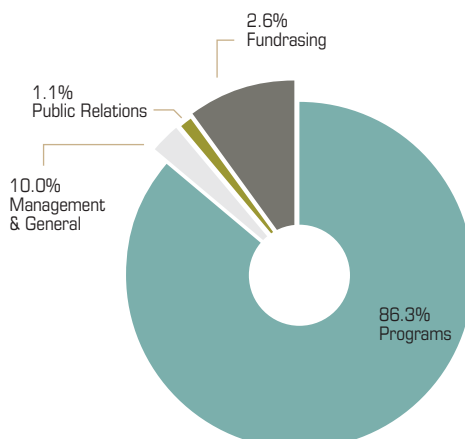


2013

### USE OF FUNDS



2014



2013



# ADRA NETWORK STATISTICS

ADRA NETWORK STATISTICS			
	PROJECTS	IN U.S. \$	BENEFICIARIES
Advocacy	19	4,192,138	67,105
Health	140	22,255,424	3,562,552
Education	1,785	20,472,488	2,048,878
Food Security	87	25,285,820	1,498,423
Water, Sanitation, and Hygiene	84	15,446,268	685,288
Economic Development and Environment	89	17,933,690	719,198
DRR/Climate Change/Environment	42	8,464,919	798,893
Disaster Relief	5,024	30,042,025	4,106,015
Capacity Building	39	3,645,414	124,640
Development Education	53	6,704,940	177,788
Gifts in Kind	126	8,735,250	573,404
Other	245	12,958,093	425,596
Total	7,733	176,136,469	14,787,780

AFRICA REGIONAL OFFICE	
Total Budget	\$ 79,600,225
Supporting	0
Implementing	79,600,225
Gen. Admin.	5,084,746
Fundraising	17,412
Gifts in Kind	3,995,515
Staff	2,355
Volunteers	91

EURO-ASIA DIVISION OFFICE	
Total Budget	\$ 5,591,627
Supporting	5,591,627
Implementing	0
Gen. Admin.	332,157
Fundraising	3,000
Gifts in Kind	2,215,721
Staff	119
Volunteers	450

ASIA REGIONAL OFFICE	
Total Budget	\$ 30,371,721
Supporting	26,544,586
Implementing	3,827,135
Gen. Admin.	3,053,480
Fundraising	41,846
Gifts in Kind	23,322
Staff	963
Volunteers	1,722

INTER-AMERICAN DIVISION OFFICE	
Total Budget	\$ 4,836,120
Supporting	0
Implementing	4,836,120
Gen. Admin.	1,302,494
Fundraising	74,900
Gifts in Kind	526,082
Staff	91
Volunteers	4,610

INTER-EUROPEAN DIVISION	
Total Budget	\$ 24,414,996
Supporting	21,280,897
Implementing	3,134,099
Gen. Admin.	4,159,385
Fundraising	464,569
Gifts in Kind	656,351
Staff	151
Volunteers	3,504

MIDDLE EAST AND NORTH AFRICA UNION	
Total Budget	\$ 18,355,476
Supporting	0
Implementing	18,355,476
Gen. Admin.	31,500
Fundraising	0
Gifts in Kind	0
Staff	323
Volunteers	60

NORTH AMERICAN DIVISION	
Total Budget	\$ 61,755,680
Supporting	61,755,680
Implementing	0
Gen. Admin.	6,824,213
Fundraising	556,485
Gifts in Kind	12,916,228
Staff	80
Volunteers	0

SOUTH AMERICAN DIVISION	
Total Budget	\$ 28,779,607
Supporting	0
Implementing	28,779,607
Gen. Admin.	1,884,388
Fundraising	110,501
Gifts in Kind	0
Staff	1,297
Volunteers	22

SOUTH PACIFIC DIVISION	
Total Budget	\$ 23,233,330
Supporting	9,657,499
Implementing	13,575,831
Gen. Admin.	2,399,439
Fundraising	570,972
Gifts in Kind	1,179,114
Staff	163
Volunteers	5,020

TRANS-EUROPEAN DIVISION	
Total Budget	\$ 26,075,430
Supporting	12,082,081
Implementing	13,993,349
Gen. Admin.	2,312,481
Fundraising	436,635
Gifts in Kind	688,860
Staff	80
Volunteers	5,364

# ADRA GLOBAL PARTNERS

# 1,700 Padrinhos  
25,000 Spins  
8 x 1,000 Ente OSA

A A&A Solution SRL  
ACA  
Acatrinei Trans  
ACTED  
Adventist Community Services (ACS)  
Adventist Haitian Union Mission  
Adventist Health International (AHI)  
Adventist Theological Institute Bucharest  
AEC  
AECID (Spanish Agency for International Cooperation and Development)  
AECOM  
Agence de l'Eau Seine Normandie  
Agriculture Ministry Dominican Republic  
Agrojet  
Aimag Governor's Office in Selenge Aimag  
Ajinomoto Co., Inc.  
Aktion Deutschland Hilft (Germany's Relief Coalition)  
Alatur  
Albanian Coalition for Child Education  
Alinare Foundation  
Alola  
Alsalam Organization  
Amel Association  
América Tower  
Anais Association  
Antrans Clean Kft.  
APAHC in Cameroun

ARNEC (Asia-Pacific Regional Network for Early Childhood)  
Asia Foundation  
Asian Aid  
ASI Brazil  
Asociación Casa Editora Sudamericana  
Asociatia Tinerii 3D  
Associação Banespiana de Assistência Social (ABAS)  
Associação Universo Integrato Onlus  
Association des Elèves de Mersch  
Association of NGOs in Norway (Frivillighet Norge)  
Association Zajedno  
Associazione Libera Onlus  
Atlas Copco  
Augustinus Foundation  
AusAID  
Australian Aid  
Australian Department of Foreign Affairs and Trade (DFAT)  
Australian Government  
Australia-Pacific Technical College  
Austrian Development Agency (ADA)  
Avondale College  
Ayuntamiento Granollers - Granollers Town Hall  
Ayuntamiento Lleida - Lleida Town Hall  
Ayuntamiento Sagunto - Sagunto Town Hall  
Ayuntamiento Zaragoza - Zaragoza Town Hall

B Banques Alimentaires  
BASE  
BCR Bank  
Benefit Physiotherapy  
BESIK  
BHA (Black Health Agency), Manchester  
Bimbo Aquilone Onlus  
Blind Ltda.  
Bo Jensen, Filtech A/S  
BPTP (Balai Pengkajian Teknologi Pertanian)  
DKI Jakarta  
Brother's Brother Foundation  
Bucharest General Department of Social Work  
Bulgarian Food Bank, Sofia, Bulgaria

C Caiovit  
Cambodia Adventist Mission  
Cambodia Movement for Health  
Cambodian Community Foundation Network (CCFiN)  
Cambodian Ministry of Agriculture, Forestry and Fisheries  
Cambodian Ministry of Health  
Cambodian Ministry of Rural Development  
Canadian Churches in Action  
Canadian Department of Foreign Affairs, Trade and Development (DFATD)  
Canadian Foodgrains Bank  
CARE International

Caritas Chile  
Caritas Georgia  
Carrefour Romania SA  
Catholic Relief Services  
Cazandra Interieur  
Center for Disaster Preparedness (CDP)  
Center for Rural Technology/Nepal  
Center for Social Research (CSR)  
Centre for Affordable Water and Sanitation Technology (CAWST)  
Centre for Youth and Family (CJG)  
Centrofarm SRL  
Centro Studi e Formazione Villa Montesca  
Chab Dai (Christians Working Together to End Sexual Abuse and Trafficking)  
Chaîne du Bonheur - Switzerland  
Chao Fa Stainless Steel Co., Ltd.  
Chengdu Fuqiang Freight Company  
Chengdu Jiali Household Items and Cosmetics Co., Ltd.  
Chengdu Meikaiya Trade Co., Ltd.  
Chiang Rai Province Social Development and Human Security Office  
ChildFund  
Child Protection Advocacy Network  
Children's Human Rights Centre of Albania (CRCA)  
Chinansi Foundation

China South Center for Environmentally Sound Technology Transfer  
Chinese Union Mission of the Seventh-day Adventist Church  
Christian Council of Norway  
Church Agencies Network  
City Centers of Social Work, Serbia (Smederevska Palanka, Zabalj, Temerin, and Sombor)  
City of Kraljevo  
City of Subotica  
City of Vienna  
Clínica Adventista Belgrano  
Clinica LifeMed SRL  
CNE, Costa Rica  
Colchones Spring  
Colégio Adventista, Brasil  
Colin B. Glassco Charitable Foundation for Children  
Companhia Tróleibus de Araraquara (CTA)  
Compañía Minera Antamina S.A.  
Conexão Vida  
Consignum  
Consilia, SIA  
Cooperación Española  
Cooperation Committee for Cambodia (CCC)  
COPECO Honduras  
CSSP - EU

D Danish Ministry of Foreign Affairs (Danida)  
Danish National Telethon Show  
Danish Refugee Council  
DECOS

Delavska hranilnica  
Department of Foreign Affairs and Trade (Australia)  
Department of Foreign Affairs, Trade and Development (Canada)  
Desarrollo Humano Salta  
DFID (Department for International Development, UK)  
Digni  
Dimagi  
Diputación Foral de Álava - Alava Statutory Deputation  
District Community Development Offices, Papua New Guinea  
DNI, Costa Rica  
Dr. Ivan Shishmanov School for Visually Impaired Children, Varna, Bulgaria  
Drylands Coordination Group (DCG)  
Duijiangyan China Overseas Xinjian Special Education School  
Dutch Civil Service/Social Affairs (RCN)  
Dutch Government

E East Indonesia Union  
ECHO  
Economic Information Center of Sichuan Province  
Editora Alvorada  
Embassies (Serbian, Bosnian, Albanian, Swiss, Japanese)  
Emergency Operation Center (COE)



**E** Empresa Minera Los Quenuales S.A.  
EN.O Greece  
Escola Fortes  
Estonian Foundation for the Visually Impaired (EFVI)  
EuropeAid  
European Commission  
European Instrument for Pre-Accession  
European Roma Information Office (ERIO), Brussels  
European Union  
Evaluation and Training Institute (ETI)  
Fraen a Mammen vun Keispelt  
Fraen a Mammen vun Perlé  
Fraen a Mammen vun Woltz  
Funcionários DELL Computadores  
Fundação José Silveira  
Fundação Telefônica  
Fundación Andreani  
Fundación Banco de Alimentos  
Fundación Danone  
Fundación de Waal Ecuador  
Fundación Moises Bertoni  
Future for West Darfur

**F** Faculdade Adventista da Bahia  
Fast Retailing Co., Ltd.  
FA VVS Technique  
FEAC (Federação das Entidades Assistenciais de Campinas)  
Federal Ministry for Economic Cooperation and Development (BMZ)  
Feicon  
Fejersen Holding ApS  
Fomento Seventh-day Adventist Church  
Fondation du Protestantisme  
Fondo Nacional de Capacitación Laboral y Promoción del Empleo (FONDOEMPLEO)  
Foro de Mujeres Salteñas  
FORWARD  
For Youth IGY, Azerbaijan  
Foundation Eyes on Four Paws for Guide Dogs  
Fraen a Mammen vun Heischent

**G** GARS  
Gerdau Aços Longos  
German Foreign Ministry  
Give Eur-Hope Association  
Global Foundation  
Global Fund  
GlobalMedic  
Globus Relief  
Gobierno Balear - Balearic Islands Government  
Gobierno del Canton Guano  
Gobierno del Canton Nueva Loja  
Gobierno del Canton Pujili  
Gobierno del Canton Santo Domingo  
Gobierno del Canton Ventanas  
Gobierno Municipal de Valparaíso  
Gobierno Regional de Tarapacá  
Gobiernos Regionales y Gobiernos Locales Altoandinos, Peru  
Gobierno Vasco - Basque Government

Golomt Bank  
Government of Sindh Province, Pakistan  
Governo do Estado da Bahia  
Governo Estadual  
Governo Federal

**H** Habitat for Humanity, Dominican Republic  
HAND (Hungarian Association of NGOs for Development and Humanitarian Aid)  
HBA (Hungarian Baptist Aid)  
Health Alliance International  
Health Bureau of Zaduo County, Yushu Prefecture of Qinghai Province  
Henkel do Brasil  
Hincks-Dellcrest  
Hiroshima San-iku Gakuin Adventist High School  
Hong Kong Adventist College  
Hong Kong Adventist Hospital  
Hong Kong Filipino Adventist International Church  
Hong Kong-Macao Conference of Seventh-day Adventists  
Hong Kong Special Administrative Region  
Government Disaster Relief Fund Advisory Committee  
HOPE'87  
Hope Channel Norway  
Hope for Humanity  
Hope TV

**I** IASD, Bolivia  
ICC, Guatemala  
ICD  
iDE (International Development Enterprises)  
IFCD (International Fund for Cultural Diversity)  
Igreja Adventista do Sétimo Dia  
IICA, Instituto Interamericano de Cooperación para la Agricultura  
IIC Foundation  
Ilustre Municipalidad de Guayaquil - Departamento de Acción Social y Educación (DASE)  
Ilustre Municipalidad de Latacunga  
Indreni Rural Development Center  
INJEP - Erasmus  
Instituição Adventista Central Brasileira de Educação e Assistência Social (AMT, APLAC)  
Instituto del Niño y el Adolescente del Uruguay (INAU)  
Instituto HSBC Solidariedade (IHS)  
Instituto Nacional de Alimentación (INDA)  
Instituto Provincial de Pueblos Indígenas  
Inter-American Division of Seventh-day Adventists  
International Children's Care  
International Relief and Development (IRD)  
Interpro  
IRDC

Islamic Relief Germany  
Islamic Relief USA  
Italian Adventist University (IACB)  
Italian Union of Seventh-day Adventists

**J** Japan International Cooperation Agency (JICA)  
Japan NGO Center for International Cooperation (JANIC)  
Japan Philanthropy Association  
Japan Platform  
Jesuit Refugee Service  
Jhpiego  
Johanniter Germany  
John Snow, Inc.  
Johnson & Johnson Group  
Joint Learning Initiative on Faith and Local Development  
JSB Capital

**K** Karachi Adventist Hospital, Karachi, Pakistan  
Kastom Garden Association  
KDHW (Karen Department of Health and Welfare)  
Khaan Bank  
KinderCare Learning Centers  
Kléederstuff Miersch  
Koch Torma Kft.  
Koperasi Tunas Wanita Abadi, Cengkareng, Jakarta  
Korea International Cooperation Agency (KOICA)

Korean Government  
Kowloon Sam Yuk Secondary School in Hong Kong  
KPA - AIDS Prevention Committee, Kota Sorong  
KPLP Cemarajaya Village  
Krupanj Municipality  
KTWG (Karen Teacher Working Group)  
Kunshan American School  
Kurhotel Skodsborg A/S

**L** Läkarmissionen, Koika, ANDP, SSS, SARA, PARI  
Land O'Lakes  
LAPAS (Latvian Platform for Development Cooperation)  
Latter-day Saints Charities, Inc. (LDS)  
LearnToLive Organization  
Lebara  
Leprosy Mission  
LIFT (Livelihoods and Food Security Trust Fund)  
Local Government Bonaire (OLB)  
Local Government From Gyál  
Local Primary Schools, Bonaire  
Loma Linda Thai Church  
Louis Braille School for Children With Visual Impairment, Sofia, Bulgaria  
Lupo S/A  
Lutheran Church  
Luzhu Township Central Elementary School

M	Maersk	Ministerio de Vivienda y Construcción (PROCOES)
	Malteser International	Ministry of Foreign Affairs in Slovenia
	Manitoba Council for International Cooperation	Ministry of Foreign Affairs of Japan
	Manmohan Memorial Community Hospital	Ministry of Gender Equality and Family
	Mapfre	Ministry of Government Administration and Home Affairs
	Maranatha Foundation	Ministry of Health (Fiji, Yemen, Dominican Republic)
	MCTIC (Mongolian Cooperative Training and Information Center)	Ministry of Labour, Fiji
	Med. Ad. EÜ. Szolgálató Bt.	Ministry of Women, Youth, Children and Family Affairs, Solomon Islands
	MEDiCAM (Organization for NGOs Active in Cambodia's Health Sector)	Ministry of Youth & Sports
	Mediegruppen A/S	Mirror Foundation (Thailand)
	Mediq Danmark A/S	MoH
	MENAU	Mongolia Adventist Mission
	MEYSS (Ministry of Employment and Social Security)	Mongolian National Chamber of Commerce and Industry
	Micah Challenge Australia	MRKR (M'day Reak Reay Kone Reak Reay)
	Midea	Mubadiroon
	Ministerio de Derechos Humanos de Salta	Municipalidad de Alto Hospicio
	Ministerio de Desarrollo e Inclusión Social (MIDIS)	Municipalidad de Valparaíso
	Ministerio de Desarrollo Social (MIDES)	Municipality of Koprivnica, Croatia
	Ministerio de Educación, Ciencia y Tecnología de Salta	Municipality of Kyustendil, Bulgaria
	Ministerio de Energía y Minas	Municipio de Rivadavia
	Ministerio de Inclusión Económica y Social (MIES)	Banda Sur y Banda Norte, Salta
	Ministerio de la Mujer y Desarrollo Social (MIMDES)	Municipio de Santa Victoria Este, Salta
	Ministerio de Salud Pública (MSP)	Muslim Aid
		Myanmar Education Consortium (MEC)

N	Naitasiri Provincial Office
	NASFAM
	National Agricultural Research Institute
	National Centre for Small and Micro-Enterprises Development (NCSMED)
	National Disaster Management Office
	National Radio-Television, Slovenia (RTV SLO)
	Navosa District Office
	NEP (National Education Partnership)
	New Zealand Embassy in Dili, TL
	New Zealand Ministry of Foreign Affairs and Trade (MFAT)
	NGO Centar za razvoj zajednica
	NGO Centar za razvoj zajednica, Kosovo
	NGO Volunteers Sfera
	Nikola Vaptzarov Sanitary Kindergarten in Godech, BG
	NLB Bank
	NORAD
	Northern Asia-Pacific Division of the Seventh-day Adventist Church
	Norwegian Control Committee for Fundraising in Norway
	Norwegian Development Network (NDN)
	Norwegian ForUM for Development and Environment
	Norwegian Fundraising Association
	Norwegian Ministry of Foreign Affairs

O	Norwegian Union
	Conference of the Seventh-Day Adventist Church
	NRCS
	Nutriamoli d'Arte Onlus
	Oberösterreichische Landesregierung
	Office of Vocational Education Commission (OVEC)
	Oficina de Cooperación de Defensa de la Embajada de los EEUU de America
	Open Society Institute, Sofia, BG
	Operation Smile
	Organización Panamericana de la Salud
	Orosco Kereskedelmi és Szolgálató Kft.
	Østerkrog Horticulture
	Pacific Adventist University
	PAH (Polish Humanitarian Action)
	Pakachere
	Panthere Midland Audit LLC
	Papua New Guinea Union Mission
	Partnere per Femijet
	Peace Corps
	Ped-Electric Hungária Kft.
	People in Peril
	Perini Marketing
	Perubar S.A.
	Petrobrás
	Petróleos del Peru (PETROPERU S.A.)
	Plan International

P	PMVRO
	Pogled sa juga, Serbia
	POP TV, Slovenia
	Prefeitura Municipal de Apiaí
	Prefeitura Municipal de Araçoiaba
	Prefeitura Municipal de Araraquara
	Prefeitura Municipal de Campinas
	Prefeitura Municipal de Cariacica, ES
	Prefeitura Municipal de Cruzeiro
	Prefeitura Municipal de Cubatão
	Prefeitura Municipal de Franca
	Prefeitura Municipal de Hortolândia
	Prefeitura Municipal de Itaberá
	Prefeitura Municipal de Itanhaém
	Prefeitura Municipal de Planaltina de Goiás
	Prefeitura Municipal de Presidente Prudente
	Prefeitura Municipal de Rio Claro
	Prefeitura Municipal de São José do Rio Preto
	Prefeitura Municipal de São Paulo
	Prefeitura Municipal de Sinop
	Prefeitura Municipal de Várzea Grande
	Prefeitura Municipal de Viana, ES
	Prefeitura Municipal de Vila Velha, ES

Q	Prefeitura Municipal de Vitória, ES
	Primária School "Ivan Vazov," Kyustendil
	Prime Italia ONLUS
	Programa de las Naciones Unidas para el Desarrollo
	Pro Homine
	PROLASA International in Kivu (Congo)
	Prosegur
	Protestantse Kerk in Nederland
	Provincial Disaster Management Office, Papua New Guinea
	Public Health Institute, Albania
	Queen Sofia Foundation
	Radio Republik Indonesia (RRI) Sorong
	Raplektion, Croatia
	Reach International
	Reading Foundation Bonaire (FLTD)
	Red Cross and Red Crescent Societies
	Red de Energía del Peru S.A.
	Région Ile-de-France
	Renewal World (RW)
	REPIC
	Rhoda Birech Foundation
	Right To Play
	RIMS Nepal
	RMDC
	Romaniahjelpen
	Organisation



**R** Romanian Union Conference of Seventh-day Adventists  
Roots and Shoots Chengdu Office  
Rotary Club International  
Royal Thai Government—Ministry of Interior  
Royal Thai Ministry of Education  
RUDAS  
Rumah Sakit Advent Medan (Medan Adventist Hospital)  
Rupantaran

**S** Salzburger Landesregierung  
Samaritan's Purse  
Sanatorio Adventista del Plata  
San-iku Gakuin Adventist College  
Sanitarium Health and Wellbeing Company  
SAPPROSC  
Save the Children  
Scheer Memorial Hospital  
Secretaria da Fazenda  
Secretaría de Ambiente de Salta  
Secretaria de Estado de Desenvolvimento Social de São Paulo (SEDS)  
Secretaría de Nutrición Saludable de Salta  
Secretária de Saúde da Bahia  
Secretária Nacional de Gestão de Riscos  
Secretária Nacional de la Niñez y la Adolescencia  
Servicio Nacional de Menores (SENAME)

SESC (Serviço Social do Comércio)  
Seventh-day Adventist Children and Youth Association, Norway  
Seventh-day Adventist Church  
Sichuan Chengfa Business Development Ltd.  
Sichuan Provincial Ethnic Minority Health Promotion Association  
Sistema de Educación Adventista en Argentina  
Skogli Health and Rehabilitation Center  
SLOGA National Platform of Development NGOs  
SLP, Bangladesh  
SMC (Social Marketing Company), Bangladesh  
SMNF (Safe Motherhood Network Federation), Nepal  
Sociedade Bíblica do Brasil  
Solomon Islands Network of Partnership Agreement  
Sonne  
Sonoma Adventist College  
South American Division of Seventh-day Adventists  
Southeast Asia Tobacco Control Alliance (SEATCA)  
South Pacific Commission  
State Bank, Mongolia  
State University of Agriculture, Mongolia, Agronomy Department  
Staun Environmental Advice  
Stavu Augstak Foundation  
Stella  
St. John of God

St. Jude Medical Danmark A/S  
Studio W  
Subsecretaría de Defensa Civil de Salta  
Subsecretaría de Pueblos Originarios  
Suco Trop  
Südwind Austria - NGO  
Sun Mountain  
Superbom  
Swedish Mission Council  
SWISSAID  
Swiss Seventh-day Adventist Congregations  
Swiss Solidarity  
Symphasis Foundation  
Syrian Arab Red Crescent

**T** Tai Po Sam Yuk Secondary School  
Taisei Vinaconex Corporation in Vietnam  
Taiwan Adventist Hospital  
Texas Water Mission  
Thailand Adventist Mission  
Tianlong Salted Food Limited  
Tillers International  
Tokyo Adventist Hospital  
TOMS Shoes  
Trade and Development Bank of Mongolia  
Trans Pacific Union Mission  
Transportes Gasparini  
Tunisian Ministry of Health  
Tunisian Ministry of Labour  
TWBHK LIMITED  
Typhlological Museum, Zagreb, Croatia

**U** Ulaanbaatar Audit LLC  
Ulaanbaatar City Major's Office  
UNDP (United Nations Development Programme)  
UN FAO (United Nations Food and Agriculture Organization)  
UNFPA (United Nations Population Fund)  
UNHCR (United Nations High Commissioner for Refugees)  
União Centro Oeste Brasileira da IASD  
UNICEF (United Nations Children's Fund)  
Univer Product Zrt.  
Universidad Adventista del Plata  
Universidad Tecnologica Empresarial de Guayaquil (UTEG)  
University of California, Berkeley  
University of the South Pacific  
UN OCHA (United Nations Office for the Coordination of Humanitarian Affairs)  
UN WFP (United Nations World Food Programme)  
UN WHO (World Health Organization)  
US Department of State: Bureau of Population, Refugees, and Migration (PRM)  
USAID  
USAID/FFP (USAID, Office of Food for Peace)

USAID/OFDA (USAID, Office of U.S. Foreign Disaster Assistance)  
Utekontakten Nittedal

**V** Venzo A/S  
Vidaktiv Bt.  
Viki-Mini Shop Kft.  
Visnot  
Vitamin Angels  
Viveta Catering Company, Sofia, Bulgaria  
Vocational Technical Schools in Kanchanaburi, Mae Sariang, and Tak  
Voice of Hope Radio Station  
Volunteers Centre Skopje  
Volunteers for Peace

**W** Warm Hand Association  
Wasser für die Welt  
Water Authority of Fiji  
Water for All, Sweden  
West African Union Mission (WAUM)  
West Indonesia Union Mission (WIUM)  
Westpac Banking Corporation  
Windows for Hope  
Women's Ministries Department of the BG SDA Union  
World Initiative for Soy in Human Health (WISHH)  
World Vision

**X** Xstrata Peru S.A.

**Y** Yajule Bedding Products Company  
Yayasan Dinamika Indonesia  
Yayasan Pembinaan Anak dan Remaja Indonesia (YAPARI)  
Yayasan Sorong Sehati  
Yayasan Sosial Agustinus  
Yemen Ministry of Health  
Yonghui Farmers' Cooperative for Mustard Tubers Plantation of Dayi County of Sichuan Province  
Youth Breath Youth Support NGO  
YWCA

**Z** Zavod KROG

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Ella Simmons  
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General Vice  
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Adventist Church  
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Robert Lemon  
*Treasurer*  
Treasurer  
Adventist Church  
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Jonathan Duffy  
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Australia



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Jordan



Michael Kruger  
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for Finance*  
ADRA International  
South Africa



Mario Ochoa  
*Vice President  
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Development*  
ADRA International  
Chile

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*President*  
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Israel Leito  
*President*  
Adventist Church in the  
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