MINISTERING TO THE LEAST OF THESE
Dear Friends and Supporters,

At the heart of Jesus’ message in Matthew 25 is a simple, mind-altering concept: as God’s precious creations, our treatment of each other is a direct reflection of the condition of our hearts. As verse 40 says, “Assuredly, I say to you, inasmuch as you did it to one of the least of these My brethren, you did it to Me.”

This concept is at the very heart of who we are as Christians. If we truly wish to follow in Christ’s footsteps, then our treatment and our care for our brothers and sisters on this earth is perhaps the most important sign of His spirit living in us. Preaching the gospel is wonderful and necessary, but Jesus also calls us to do more—He calls us to live it.

I’m so proud to be part of ADRA. We serve as a unique and vital part of the church. By fulfilling the mission of Matthew 25, we strive to be a reflection of Christ to men and women who may have never encountered Him before. As Jesus ministered to the forgotten of society, so we reach out to “the least of these.” Not the greatest, not the most influential, and certainly not the ones most likely to repay us. Our gospel is the “no strings attached” gospel of love.

ADRA is a worldwide network with a presence in more than 130 countries. While our offices are often miles and oceans apart, we work together as a unified whole, bringing positive transformation to a world in need. ADRA’s partnership with Seventh-day Adventist churches, schools, and health care facilities around the world helps us minister to the needs of people, no matter where they live.

Here at ADRA, we take this global approach seriously—every day, we task ourselves with finding new ways to feed the hungry, give water to the thirsty, and take in the stranger.

I hope you are blessed by the stories and information in this annual report, and that it inspires you to join us as we continue to spread the gospel of love in action.

Matt. 25:34-36, NKJV
A DEADLY THREAT
AIDS, Malaria, Tuberculosis. These diseases kill millions of people every year, but a silent threat, results in more deaths than all three combined: hunger. ADRA addresses the life-threatening issue of food security through agriculture programs, livelihood training, and emergency food distribution.

Source: World Food Programme

WELLS OF FREEDOM
Each day, women around the world spend a total of 200 million hours collecting water, time they could devote to learning a skill or starting a small business. ADRA works with communities to provide safe, accessible water, which in turn improves every facet of life.

Source: Water.org

SERVING GOD THROUGH PRACTICAL ACTS OF LOVE
For I was hungry, and you gave me nutritious food; I was thirsty, and you gave me pure water; I was an outcast, and you invited me to belong; I was vulnerable, and you protected me; I was sick, and you healed me; I was in a prison of circumstances, and you gave me my freedom.

FEEDING the hungry and giving WATER so the thirsty lie at the heart of ADRA's mission, but the work does not end there. The ADRA network has dedicated the past 50 years to fulfilling the mission of Matthew 25, and we see the words of this verse in the people we meet and serve every day.

The world is full of STRANGERS—not just people we don't know, but individuals rejected by society. Wars uproot children and families, leaving them without homes, jobs, or even a country. The disabled are often ignored or treated with contempt simply because they are different. Women, girls, and ethnic minorities struggle under centuries of prejudice and oppression. But ADRA knows that those forgotten by the world are still God's precious children, and so we continue to fight for the vulnerable and the strangers. When I was an outcast, YOU INVITED ME TO BELONG.

NAKEDNESS means vulnerability. Lack of proper clothing can close doors to education or employment. Prejudice, gender violence, and financial insecurity also leave people feeling exposed. Many children around the world become heads of a household, with precious few resources at their disposal. ADRA seeks to cover these at-risk individuals, giving them the gift of security and independence.

Healing the SICK means more than immunizations and clinics. When children in the developing world lack basic necessities such as clean water and nutritious food, even diarrhea becomes deadly. By educating communities about hygiene, drilling for safe water sources, and providing nutritional supplements, ADRA is pulling sick and malnourished children back from the brink of death and giving communities HOPE FOR A HEALTHIER FUTURE.

ADRA doesn't minister to only those in physical prisons. Many are locked inside PRISONS OF CIRCUMSTANCE, caught in a cycle of poverty. Education and literacy are the keys to breaking down the walls and giving children, women, and men the FREEDOM TO EXPLORE THEIR GOD-GIVEN POTENTIAL.

NO SHIRT, NO SHOES, NO EDUCATION
In many countries, children cannot attend school if they do not have the proper uniforms and shoes, cutting off access to higher learning for those too poor to afford such items. ADRA supports children's education around the world by distributing school supplies, uniforms, and shoes.

Source: ADRA

A SAFE PLACE
About half of the forcibly displaced persons in the world are children. They face increased risk for abuse, neglect, violence, exploitation, trafficking, or forced military recruitment. ADRA helps this vulnerable segment of society by providing, emergency supplies, support, and education opportunities for refugee and internally displaced children.

Source: UNHCR

A DEADLY THREAT
In developing countries, many individuals suffer from easily preventable diseases brought on by unsafe water, overcrowded living conditions, improper sanitation, and lack of basic vaccinations. People living with HIV/AIDS face discrimination at work, home, and school. ADRA fights to give everyone a chance at a healthy, happy life, providing medicine, education, and infrastructure support to vulnerable communities.

Source: ADRA.org

BEATING THE ODDS
In developing countries, each additional year of education can increase future income by an average of 10 percent, which in turn can break the cycle of deprivation. ADRA works with at-risk individuals to provide important tools such as basic business education and small loans.

Source: DoSomething.org

TRAPPED IN FEAR
In developing countries, people living with HIV/AIDS face discrimination at work, home, and school. ADRA fights to give everyone a chance at a healthy, happy life, providing medicine, education, and infrastructure support to vulnerable communities.

Source: ADRA.org

HOPE AND HEALING FOR THE SICK
HOPE FOR A HEALTHIER FUTURE
COVERING FOR THE VULNERABLE
WELCOME FOR THE OUTCAST
WATER FOR THE THIRSTY
FOOD FOR THE HUNGRY

EXPLORE THEIR GOD-GIVEN POTENTIAL
Maryan weaves her way among long, uneven rows of rickety shacks and tarp-covered shelters. She clutches something to her: a few handfuls of grain she gathered from relatives and acquaintances this morning. It’s all the food she has in the world.

Maryan lives with her four children in a camp for internally displaced persons (IDPs), located in Mogadishu, Somalia. She came here nine months ago, hoping to get food for her family. To her dismay, there was none. It wasn’t long before the hunger grew unbearable.

“Many times, I slept hungry,” Maryan says.

Somalia was hit by a terrible drought, and many farmers, including Maryan, lost everything—sheep, goats, crops, and any hope of feeding their families. Farmers left home in search of help, mostly ending up in IDP camps.

With barely enough food to keep them going, many inhabitants of the Mogadishu camp felt as though they were just surviving. Through a partnership with Canadian Foodgrains Bank, ADRA distributed rations to hundreds of vulnerable camp residents. The beneficiaries, including Maryan, received sorghum, cowpeas, rice, beans, and vegetable oil.

“The food rations gave us life,” whispers 73-year-old Dinley Maalim Mohamed. She is too frail to speak above a whisper, and her back is permanently bent. Still, she greets everyone with a smile. Dinley lives in the camp with her six grown children. The large family has struggled to find food, and Dinley’s appearance reflects the toll of constant hunger.

“I do not want to imagine what I would have done without this food,” Dinley says.

Maryan and her family are also very grateful.

“These rations could not have come at a better time,” says Maryan. “Thank you, [ADRA], for your kind assistance, and may your good deeds long continue.”

For individuals like Maryan and Dinley, a simple gift of beans and rice can turn despair into hope. ADRA and its partners reach out to vulnerable communities around the world, helping them gain the strength to put their lives back together.
For a village like Than Bo, access to safe drinking water can make a huge difference in health, productivity, and even education.
Precocious 9-year-old Shaima escaped with her family just in time—not long after they fled their Syrian home near Damascus, an airstrike leveled much of their small town. Their home was completely destroyed.

Now, Shaima and her family share a crowded, tiny apartment in Jordan. They left with little more than the clothes on their backs, and their only furnishings are a rug and a few cushions.

The transition has been difficult for Shaima’s family, but one thing has made their new life in Jordan easier: a safe school and good education for Shaima and her siblings.

With the help of our partners, ADRA has been working diligently to provide refugee children like Shaima with supplies to help them succeed in school, including stationery kits and drawing pads that allow the students to learn and express themselves creatively.

“My friends and I really like the drawing pad because now we can paint our dreams for what we want to be when we grow up,” Shaima says.

ADRA has already provided bags with school supplies to almost 5,000 students. These bags help put smiles on the students’ faces and ease the worries of their parents, who are not always certain about how they will provide for the needs of their children as they send them to school as refugees in a new country.

Education will give these young refugees the chance to expand their lives beyond the challenges and limitations they face.

*Photo courtesy of ADRA Australia
Milorad and Vladimir never had much. Their parents spent what little money they had on alcohol, sometimes drinking around the clock. Their grandmother decided the brothers were no longer safe at home and took them to live with her.

Feeding, clothing, and caring for two growing boys proved difficult at her age. Not long after, social services moved Milorad and Vladimir to an Ukrainian children’s home in the village of Old Pryluky. While they miss their grandmother, they appreciate having full stomachs and warm clothes.

The boys have become friends with Nadia, who has lived in the home since 2007. A police officer brought her there after finding her wandering the streets, alone and hungry. Nadia ran away from her parents when she was young because they badly neglected her. She’s now completing her high school education, and her peers describe her as bright and social.

ADRA recently partnered with TOMS to help the underprivileged children in Ukraine. For some, the gift of TOMS Shoes meant the first new pairs they’d ever received.

“[TOMS] are excellent,” Nadia says with a smile. “I never before got a pair of shoes as a gift from another country. They have a nice look and are very comfortable.”

Nadia is learning to cut and style hair and hopes to make a living with her new skills one day.

Milorad and Vladimir are also excited about their new shoes. They like them so much that they refuse to wear them while playing soccer in order to keep them clean and make them last.

“They are valuable to us.” Milorad explains.

With support from TOMS and ADRA, young people like Nadia, Milorad, and Vladimir now have a necessity many of us take for granted. More important even than the shoes is that they have learned that someone cares about them—a gift that lasts a lifetime.
Ruth sits on the edge of her chair, twisting her hands in her lap. She's waiting to hear the words she's come to expect: "No, your granddaughter can't enroll in our school." This is the next to last visit—after that, she's out of options. All she knows is that 11-year-old Antonella desperately needs an education.

Ruth and Antonella live in Asunción, Paraguay. Little Antonella had a rough start in life—her parents died of AIDS, and the community shunned her. She wasn’t allowed to play with other children, and she was banned from attending school.

“She couldn’t read, write, or even talk like other children,” Ruth says. “I never imagined such prejudice would exist toward an innocent child.”

There are nearly 300 HIV-positive children like Antonella living in Asunción. While they all lack social and educational opportunities, children who don’t have relatives to take them in face life-threatening challenges.

With our partners, ADRA works on behalf of AIDS orphans and HIV-positive children, providing emotional support for people like Antonella and Ruth.

“We provide personalized psychological care for children and teens who are HIV-positive,” says Viviana, ADRA staff psychologist. “We teach them about self-esteem, how to stay healthy, and even about interpersonal relationships.”

ADRA breaks down barriers of prejudice through community training and by promoting inclusive policies.

Viviana and her colleagues work with the Paraguayan government to offer antidiscrimination trainings at businesses and schools to help integrate those who are HIV-positive.

ADRA has been working with this community in Paraguay for more than three years.

“We work not only with children but also with adults who are HIV-positive,” says Viviana. “Through our work, both adults and children have hope for happier, healthier futures.”
Nan knows what it feels like to be alone—she lost both her parents at a young age. Nan belongs to the Kmu and Akha ethnic minority groups in Thailand. Members of these hill tribes are commonly treated as second-class citizens and face discrimination at many levels.

After Nan’s father died when she was just a baby, her mother remarried and had two more children. Nan’s stepfather did not treat them equally. While he never hit his own daughters, he would take his anger out on Nan. Her mother begged him to leave her alone, but Nan lost even that little protection when her mother died. She was 6 years old.

The beatings grew more frequent and violent, as her stepfather began drinking heavily. Once, he hit her in the head several times with a large piece of firewood.

The place she lived wasn’t a home—instead, she felt trapped. At night, she cuddled with her little sisters and cried herself to sleep. Why does he treat me this way? she wondered. She wanted to run away, but didn’t know where to go.

One summer, Nan found temporary relief while visiting her uncle in another village. At the end of her stay, she realized she couldn’t bear to go home. When her stepfather sent for her, she refused to leave.

Local ADRA staff heard about Nan and came to see her. They asked if she wanted to live at a nearby shelter for at-risk girls. This must be an answer from God, Nan thought.

Today, Nan lives at the ADRA shelter, where she receives education and vocational training. More importantly, she feels safe and loved. “The shelter is my sanctuary,” Nan says. “It gives me a chance at life and many good things to cherish.”

Like Nan, many girls and women find themselves trapped in a prison of circumstances. Thanks to ADRA’s supporters, many at-risk individuals all around the world find shelter, education, and love.
Since the founding of ADRA’s precursor, the Seventh-day Adventist Welfare Service (SAWS) in the 1950s, the organization has expanded from 22 countries to more than 130. Today, ADRA and its partners provide millions of dollars in relief and development projects, implemented by more than 4,000 staff members worldwide.

Throughout ADRA’s history, one of the most crucial components of the organization’s work has been its partnership with the Seventh-day Adventist Church. The church’s global network of health and educational institutions allows ADRA to expand the capacity and scope of its programs.

Around the world, ADRA changes lives by protecting the vulnerable, supporting families, promoting health, providing food and water, establishing livelihoods, and responding to emergencies. No matter the challenge, ADRA strives to follow Christ’s example of unconditional love toward others.
THE ADRA NETWORK

AFRICA (AFRO)
Angola
Burkina Faso
Burundi
Cameroon
Chad
Côte D’Ivoire
Democratic Republic of the Congo (East Congo and West Congo)
Etiopia
Gambia
Ghana
Kenya
Lesotho
Liberia
Madagascar
Mali
Mauritania
Mozambique
Niger
Nigeria
Rwanda
São Tomé and Príncipe
Senegal
Sierra Leone
Somalia
South Africa
South Sudan
Swaziland
Tanzania
Togo
Uganda
Zambia
Zimbabwe

ASIA (ARO)
Bangladesh
Cambodia
China
India
Indonesia
Japan
Laos
Mongolia
Myanmar
Nepal
Pakistan
Philippines
South Korea
Sri Lanka
Thailand
Vietnam

EURO-ASIA (ESD)
Afghanistan
Armenia
Azerbaijan
Belarus
Georgia
Kazakhstan
Kyrgyzstan
Moldova
Russia
Tajikistan
Ukraine
Uzbekistan

INTER-AMERICA (IAD)
Belize
Colombia
Costa Rica
Cuba
Dominican Republic
El Salvador
Guatemala
Guyana
Haiti
Honduras
Jamaica
Mexico
Nicaragua
Suriname
Trinidad
Venezuela

INTER-EUROPEAN (EUD)
Austria
Belgium
Bulgaria
Czech Republic
France
Germany
Italy
Luxembourg
Portugal
Romania
Slovakia
Spain
Switzerland

MIDDLE EAST AND NORTH AFRICA UNION (MENA)
Jordan
Lebanon
Morocco
Sudan
Syria
Tunisia
Yemen

NORTH AMERICA (NAD)
Canada
USA
ADRA International

SOUTH AMERICA (SAD)
Argentina
Bolivia
Brazil
Chile
Ecuador
Paraguay
Perú
Uruguay

SOUTH PACIFIC (SPD)
Australia
Fiji
New Zealand
Papua New Guinea
Samoa
Solomon Islands
Vanuatu

TRANS-EUROPE (TED)
Albania
Bosnia & Herzegovina
Croatia
Denmark
Estonia
Finland
Hungary
Iceland
Latvia
Lithuania
Macedonia
Montenegro
Norway
Poland
Serbia
Slovenia
Sweden
United Kingdom
## ADRA Network Statistics

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### Africa Regional Office
- **Total Budget**: $82,111,283
- **Supporting**: 0
- **Implementing**: $82,111,283
- **Gen. Admin.**: $5,368,802
- **Fundraising**: $19,193
- **Gifts in Kind**: $6,667,058
- **Staff**: 2,072
- **Volunteers**: 8,206

### Euro-Asia Division Office
- **Total Budget**: $5,256,522
- **Supporting**: 0
- **Implementing**: $5,256,522
- **Gen. Admin.**: $208,663
- **Fundraising**: $2,000
- **Gifts in Kind**: $918,784
- **Staff**: 120
- **Volunteers**: 72

### Middle East and North Africa Union
- **Total Budget**: $12,137,042
- **Supporting**: 0
- **Implementing**: $12,137,042
- **Gen. Admin.**: $1,177,924
- **Fundraising**: 0
- **Gifts in Kind**: 0
- **Staff**: 281
- **Volunteers**: 37

### North American Division
- **Total Budget**: $67,261,264
- **Supporting**: $67,009,226
- **Implementing**: $60,255,306
- **Gen. Admin.**: $2,710,490
- **Fundraising**: $8,608,808
- **Gifts in Kind**: 0
- **Staff**: 106
- **Volunteers**: 1

### South Pacific Division
- **Total Budget**: $23,389,643
- **Supporting**: $14,787,258
- **Implementing**: $8,602,385
- **Gen. Admin.**: $821,586
- **Fundraising**: $273,759
- **Gifts in Kind**: 0
- **Staff**: 140
- **Volunteers**: 2,519

### South American Division
- **Total Budget**: $21,609,948
- **Supporting**: 0
- **Implementing**: $21,609,948
- **Gen. Admin.**: $1,177,924
- **Fundraising**: 0
- **Gifts in Kind**: 0
- **Staff**: 281
- **Volunteers**: 37

### Trans-European Division
- **Total Budget**: $22,827,061
- **Supporting**: $17,500,152
- **Implementing**: $4,355,509
- **Gen. Admin.**: $2,257,055
- **Fundraising**: $587,137
- **Gifts in Kind**: $295,090
- **Staff**: 76
- **Volunteers**: 2,078

### Asia Regional Office
- **Total Budget**: $29,507,788
- **Supporting**: $7,101,039
- **Implementing**: $22,406,749
- **Gen. Admin.**: $2,464,897
- **Fundraising**: $30,565
- **Gifts in Kind**: $999,333
- **Staff**: 862
- **Volunteers**: 1,918

### Inter-American Division Office
- **Total Budget**: $67,261,264
- **Supporting**: $67,009,226
- **Implementing**: $60,255,306
- **Gen. Admin.**: $2,710,490
- **Fundraising**: $8,608,808
- **Gifts in Kind**: 0
- **Staff**: 106
- **Volunteers**: 1

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*Report not received at time of publication.*
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<td>Multidisciplinary Taskforce on Trafficking Prevention—Chiang Rai</td>
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<td>Muslim Aid</td>
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<td><strong>KinderCare Learning Centers</strong></td>
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<td><strong>Korea International Cooperation Agency</strong></td>
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<td><strong>Korean Government</strong></td>
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<td><strong>Kunshan American School</strong></td>
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ADRA’S PARTNERS

N
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New Zealand Ministry of Foreign Affairs and Trade (MFAT)
NGO Education Partnership (NEP)
Nonformal Education Centers in Darkhan and Orkhon
NORAD
Northern Asia-Pacific Division of the Seventh-Day Adventist Church

S
Sanitarium Health and Wellbeing Company
Save the Children
Savings Bank
SEDOT
Shimian County People’s Government
Sichuan Province
Sichuan Provincial Ethnic Minority Health Promotion Association
Sioux Falls SDA Church
Southeast Asia Tobacco Control Alliance (SEATCAJ)
Stop Hunger Now

T
Taipei Adventist American School
Taiping Township People’s Government of Lushan County, Sichuan Province
Tai Po Filipino International Seventh-day Adventist Church
Tai Po Sam Yuk Secondary School
Taiwan Adventist Hospital
Taiwan Conference of the Seventh-day Adventist Church
Thailand Adventist Mission
Tianlong Food Company of Dayi County, Sichuan Province
Tianquan Charity Federation Ya’an City, Sichuan Province
TOMS Shoes
Tu Huang Middle School, Xuanhan County of Sichuan Province
Tuzhu Township Central Elementary School

U
Ulaanbaatar City Major’s Office
UN OCHA
UN World Food Programme
UNHCR

V
Viscot
Vitamin Angels
Vocational Technical Schools in Darkhan and Orkhon provinces

W
West Indonesia Union Mission (WIUM)
WHO (World Health Organization)
World Vision

Y
Yonghui Farmers’ Cooperative for Mustard Tubers Plantation of Dayi County of Sichuan Province

Z
Zaduo County Walitan Welfare School of Qinghai Province
Zaduo Health Bureau of Qinghai Province
ZOA Refugee Care

THANKS TO OUR GLOBAL PARTNERS

Agencies of the United Nations

For many years, the ADRA network has had a strong partnership with the agencies of the United Nations.

By supporting the Millennium Development Goals (MDGs) and implementing programs together to achieve the goals, ADRA and the UN work together to meet the needs of the world’s poorest. Through our membership in the Economic and Social Council (ECOSOC), we are able to participate in discussions on innovative thinking on sustainable development.

Throughout the years, ADRA has forged partnerships with the World Food Programme (WFP) by signing agreements that help ADRA implement large lifesaving programs at the global level, whether providing emergency food in Malawi or South Sudan, or more structural food security projects in Zimbabwe.

Another agreement with the UN High Commissioner for Refugees (UNHCR) is allowing ADRA to provide an education in four refugee camps in Yemen, as well as help refugees arriving in Yemen from the African continent.

In the Democratic Republic of Congo, ADRA is working closely with the World Health Organization (WHO) to immunize children against measles and to fight the cholera epidemic. In Chad, ADRA recently signed an agreement with UNICEF to drill 75 boreholes to provide the people of Batha district with clean, safe water.

Our work together in 2013 has reached 1,964,085 people around the world.

Thank you.
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